

**KBR Government Solutions
Competitor Assessment
Contract Deliverable Exemplar**

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Competitor Assessment

ARDAK has obtained relevant public domain information on financial performance, backlog, sales, debt, profitability, recent wins and losses, mergers and acquisitions, contract terminations, efforts in diversification, overall strategy, technology base, and competitive posture. This assessment has aggregated data relevant to the cost center and has addressed the competitor's total business base. The analysis has been documented and presented in the following report, assessing significant factors affecting the competitor's rate structure, financial and technical credibility.

ARDAK has performed a competitor assessment of the following cost center:

1. KBR, Inc., KBR Government Solutions (GS), Houston, TX

KBR, Inc. – Company Overview

KBR, Inc. is a global engineering, construction and services company supporting the energy, petrochemicals, government services and civil infrastructure sectors. KBR has existed under various combinations for over 100 years, beginning in 1901. KBR reported \$6,564M in revenues during 2022, a decrease of \$775M (-10.6%) from the prior year (\$7,339). KBR employs approximately 30,000 people in 34 countries. In addition, its unconsolidated joint ventures employ approximately 9,000 employees.

KBR's expertise encompasses:

- Scientific research such as quantum science and computing; health and human performance; materials science; life science research; and earth sciences;
- Defense systems engineering such as rapid prototyping; test and evaluation; aerospace acquisition support; systems and platform integration; and sustainment engineering;
- Operational support such as space domain awareness; C4ISR; human spaceflight and satellite operations; integrated supply chain and logistics; and military aviation support;
- Information operations such as cyber analytics and cybersecurity; data analytics; mission planning systems; virtual/augmented reality and technical training; artificial intelligence and machine learning; and
- Technology such as proprietary, sustainability-focused process licensing; advisory services focused on energy transition; and digitally-enabled asset optimization solutions.

In 2022, KBR's operating model continued to shift toward agile, technology-driven, solutions-oriented delivery and increasing focus to move upmarket into differentiated areas that it believes will provide attractive returns and consistent growth with favorable cash conversion. The Company has also transitioned away from higher risk, volatile and increasingly commoditized markets.

Key areas of strategic focus are as follows:

- **Government.** KBR delivers a wide range of professional services across defense, intelligence, space, aviation and other programs and missions for military and other government agencies, spanning research and development, advanced prototyping,

Price To Win • Competitor Assessments • Market Analysis • Mergers & Acquisitions • Strategy Support

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acquisition support, systems engineering, C4ISR, cyber analytics, space domain awareness, test and evaluation, systems integration and program management, global supply chain management and operations readiness and support. These services are provided primarily to government agencies in the U.S., the U.K. and Australia under long-term programs with key technical, scientific or mission-specific differentiation. Key customers include U.S. Department of Defense (“DoD”) agencies such as the U.S. Army, U.S. Navy and U.S. Air Force, Missile Defense Agency, National Geospatial-Intelligence Agency, National Reconnaissance Office and other intelligence agencies; U.S. civilian agencies such as NASA, U.S. Geological Survey and National Oceanic and Atmospheric Administration; the U.K. Ministry of Defence (“MoD”), London Metropolitan Police, other U.K. Crown Services; the Royal Australian Air Force, Navy and Army; and other national governments. Areas of long-term strategic focus include defense modernization, space superiority and health and human performance.

- **Sustainable Technology.** Consistent with its corporate focus towards sustainability, KBR continues to develop and prioritize investment in commercial process technologies that are innovative, proprietary and sustainability-focused. KBR markets high-end advisory solutions centered around energy transition, licenses process technologies, provides basic engineering and design services, sells proprietary equipment and catalysts and provides asset optimization and remote facility-operations monitoring. Key customers include national governments, industrial companies and oil and gas companies. Areas of long-term strategic focus include sustainable technology solutions, energy transition and technology-led asset optimization.

Historical Highlights:

1901: In 1901, Morris Woodruff Kellogg opened M.W. Kellogg as a pipe fabrication business in New York and grew it into an engineering firm. Kellogg’s engineering expertise and thirst for innovation led to the creation of new technologies, including the world’s first catalytic cracking facility and Europe’s first crude oil-based liquid ethylene cracking facility. In the 1960s, Kellogg revolutionized fertilizer production through the creation of a new ammonia process, making a rapid growth in global food production possible. Many of the innovations that originated in the Kellogg laboratory provided the foundation for the petroleum refining and petrochemical processing facilities and remain an important part of KBR today.

1919: Brown & Root Engineering and Construction began operations in 1919 when brothers George and Herman Brown partnered with Herman’s brother-in-law, Dan Root, to create a Texas-based construction company. Brown and Root began building roads but quickly expanded into other areas. After the end of World War II, Brown & Root set its sights offshore. In 1947, the company achieved a global milestone when it constructed the first offshore oil platform 43 miles off the coast of Morgan City, LA. Brown & Root built many of Houston’s landmark projects, including the Gulf Freeway, Rice University’s football stadium, Minute Maid Park and what is now known as Johnson Space Center. Many of the petrochemical tools and resources now standard in the construction industry were created by Brown & Root.

1962: Following the death of Herman Brown, Halliburton Energy Services acquired Brown & Root.

1989: Halliburton acquired another major engineering and construction contractor, C. F. Braun Inc., of Alhambra, California, and merged it into Brown & Root.

1998: Kellogg Brown & Root was created in 1998 when M.W. Kellogg merged with Brown & Root Engineering and Construction.

2006: Halliburton sells 20% of its KBR unit in an IPO. KBR begins trading on the New York Stock Exchange under the ticker symbol "KBR".

2007: Halliburton completes the spinoff of KBR, Inc.

2014: KBR's Government Services (GS) Segment is created to provide professional services to the governments of Australia, the UK, and the US.

2016: KBR acquires Wyle Laboratories, Inc. Wyle will become a KBR business unit within KBR's Government Services segment.

2016: KBR agrees to acquire Honeywell Technology Solutions, Inc. (HTSI), a subsidiary of Honeywell International, Inc. HTSI, a provider of professional space, security, logistics and manpower services, will be integrated into KBRwyle, part of the company's Government Services segment.

2016: KBR established the Affinity joint venture with Elbit Systems Ltd. to procure, operate and maintain aircraft and aircraft-related assets over an 18-year contract period, in support of the UKMFTS project. KBR owns a 50% interest in Affinity. In addition, KBR owns a 50% interest in the two joint ventures, Affinity Capital Works and Affinity Flying Services, which provide procurement, operations and management support services under subcontracts with Affinity.

2017: KBR signs a definitive agreement to acquire Phillip, Australia-based Sigma Bravo Pty Ltd, a provider of high-end Information and Communication Technology (ICT) services specializing in mission planning systems and solutions to the Australian Defence Force (ADF). Sigma Bravo will become a KBRwyle company reporting within KBR's Government Services segment.

2018: KBR announces that subsidiary KBRwyle Technology Solutions, LLC has completed the acquisition of Greenbelt, Md.-based Stinger Ghaffarian Technologies, Inc. (SGT). KBR states that "KBR's strategy across NASA... is directly supported by the acquisition of SGT."

2018: NSI (Aust) Pty Ltd (NSI), doing business as Naval Shipbuilding Institute (NSI), is awarded an A\$62.3 million (\$46.7 million) contract to establish and maintain the Australian Naval Shipbuilding College. NSI is a 50/50/ joint venture of Kellogg Brown & Root Pty Ltd (KBR) and Huntington Ingalls Industries Australia Pty Ltd (HII). HII's participation is through

its HII Technical Solutions operating segment. KBR's participation is through its Government Services Business Segment.

2020: KBR becomes the first company granted permission to train private astronauts at NASA facilities. The company signed a Space Act Agreement with NASA Johnson Space Center allowing it to provide human spaceflight operation services to commercial companies. KBR currently holds the only agreement with NASA to provide these services using the agency's facilities and capabilities.

2020: KBR, Inc. completes the acquisition of Chantilly, Va.-based Centauri, LLC, a provider of high-end space, directed energy and other advanced technology solutions. Centauri, LLC becomes part of KBR Government Services.

2021: KBR acquires Frazer-Nash Consultancy Limited, a subsidiary of Babcock International Group plc (LSE: BAB.L). Dorking, Surrey, UK-based Frazer-Nash Consultancy is a provider of high-end systems engineering, assurance and technology advisory services across the defense, energy and critical infrastructure sectors primarily in the U.K. and Australia.

2021: U.S. liquefied natural gas company Venture Global LNG said on Thursday that construction firm Zachry Group will work with engineering firm KBR, Inc. in a joint venture to build the first phase of the Plaquemines LNG export plant in Louisiana. The joint venture, called KZJV, will install modular liquefaction trains at Plaquemines that are similar to systems being installed at Venture Global's Calcasieu Pass LNG plant in Louisiana.

2021: Xandar, LLC, a KBR joint venture with NASK (N-Ask, Incorporated) is founded to provide capabilities supporting technical analysis in the intelligence community, creating intelligence products, and improving productivity in technical analysis product generation.

2021: HomeSafe Alliance LLC (“HomeSafe”), a KBR led joint venture (KBR holds 72% equity interest in HomeSafe) with Tier One Relocation, was awarded the global household goods contract (HTC711-22-D-R002) by U.S. Transportation Command. The contract ceiling value is \$20 billion with a potential 9-year term, inclusive of all options periods. HomeSafe is expected to be the exclusive household goods move management service provider for the U.S. Armed Forces, Department of Defense civilians and their families. Under this contract, HomeSafe plans to modernize and infuse technology to improve the domestic and international relocation experience for all military personnel and their families. The contract award is currently under protest. **UPDATE Oct. 28, 2022:** Global Household Goods Contract (GHC) Transition to Resume: USTRANSCOM released a press release stating that the U.S. Court of Federal Claims decision denied the GHC award protests filed by Connected Global Solutions and American Roll-on-Roll-Off Carrier Group. USTRANSCOM is negotiating a contract modification to resume the contract's transition period with awardee HomeSafe. Following the transition period, a measured phase-in of domestic shipments will begin after the 2023 peak moving season. The soonest all domestic and international household goods and unaccompanied baggage shipments are expected to move under GHC is the 2024 peak moving season.

2022: KBR enters into a definitive agreement to acquire Bristol, U.K.-based VIMA Group, a provider of high priority digital transformation solutions to British defense markets.

2022: KBR was awarded a 2022 Global Impact Award by the International Stability Operations Association (ISOA) for its role in Afghan Special Immigrant Visa (SIV) and Refugee Resettlement Operations. ISOA is an organization that strategically engages both government and private sectors in support of stability and peace operations throughout the world. The award recognizes KBR for its unprecedented contribution to the humanitarian effort, known as Operation Allies Welcome (OAW), following the collapse of the Afghanistan government in August, 2021.

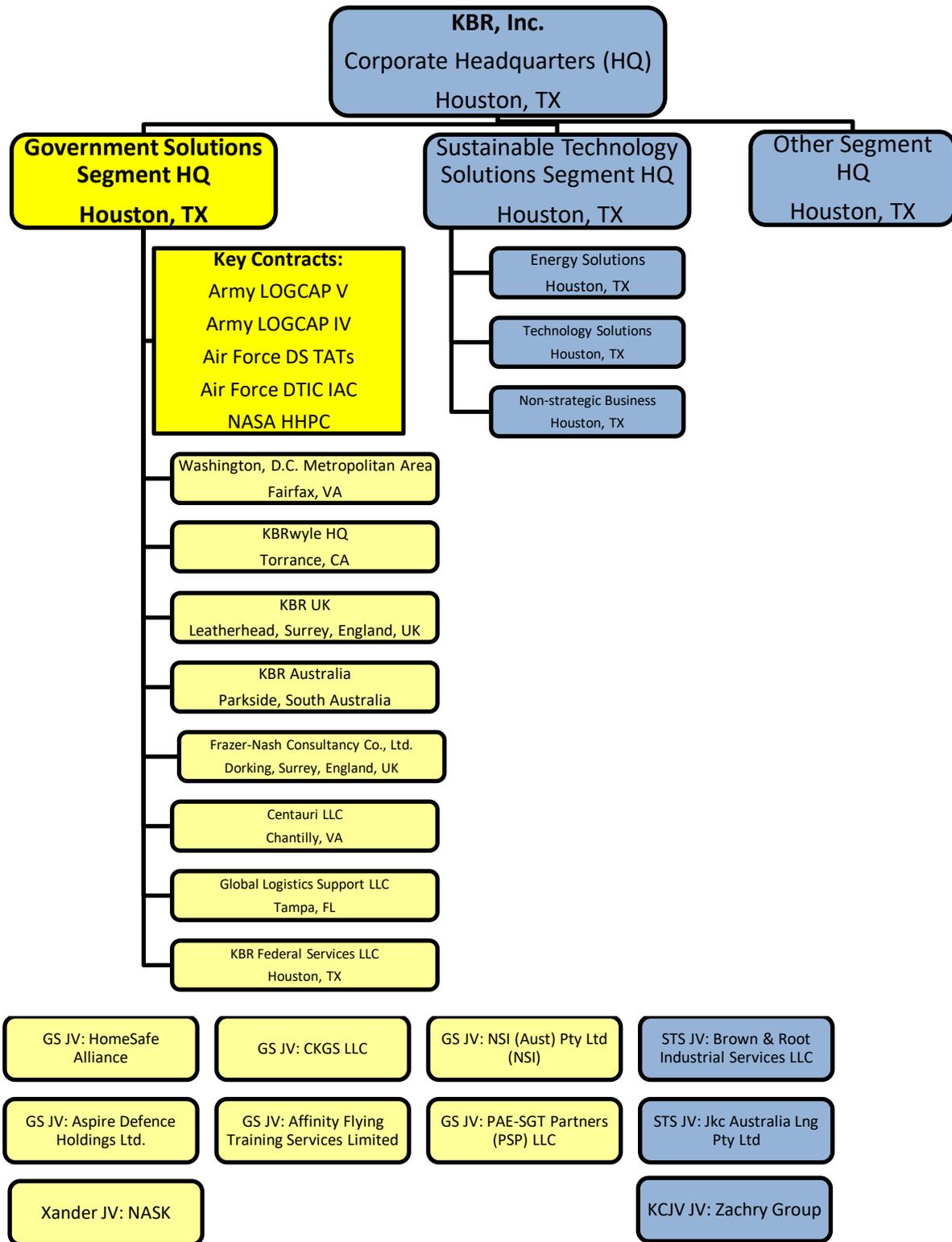
OAW is a Dept. of Homeland Security (DHS)-led effort in the evacuation and resettlement of thousands of Afghans and other civilians from Afghanistan. On Aug. 29, 2021, DHS was directed to lead and coordinate ongoing efforts across the federal government to support vulnerable Afghans, including those who worked alongside us in Afghanistan for the past two decades, as they safely resettle in the United States.

KBR contributed to the massive effort in: the deployment of infrastructure across nine sites in the U.S. and Europe to support approximately 58,000 displaced Afghans, and the round-the-clock coordination and assistance of Afghan SIV applications. Through its support of U.S. Northern and European Commands under the Logistics Civil Augmentation Program (LOGCAP) contract and the Naval Facilities Engineering Systems Command (NAVFAC) Global Contingency Services Contract (GCSC), KBR constructed infrastructure equivalent to small cities on greenfield sites at military installations in the U.S. and Europe to house displaced Afghans during the resettlement process. Not only did KBR provide basic food, shelter and living assistance, but also halal meal options with appropriate cultural food preparation requirements, internet access, medical and dental services, transportation, laundry, morale and recreation services, and cultural assistance to help transition Afghans to life in the U.S.

2022: Xandar, LLC, a KBR joint venture with NASK (N-Ask, Incorporated) has been awarded a \$4.8 billion ceiling multiple-award, indefinite delivery/indefinite quantity contract for the National Air and Space Intelligence Center (NASIC) Scientific and Technical Information Analytic Capability Support (NOVASTAR)).

KBR, Inc. – Organization

Headquartered in Houston, TX, KBR, Inc. is organized into two core business segments (*Government Solutions (GS)* and *Sustainable Technology Solutions (STS)*) and one non-core business segment (*Other*). These three segments are organized with subordinate operating units or services offerings, as shown in the following chart. In addition, KBR maintains equity investments in multiple joint venture entities, of which each of those most significant are presented in association with its respective core segment.



KBR, Inc. – Operating Segments

KBR, Inc. currently (Effective January 1, 2021) conducts its operations via its corporate headquarters facility (Houston, TX) with two core business segments, Government Solutions (GS) and Sustainable Technology Solutions (STS) and one non-core business segment (Other).

(Prior to its January, 2021 Segment Reorganization, KBR had three core (Government Solutions, Technology Solutions, and Energy Solutions) and two non-core (Non-strategic Business and Other) business segments).

A discussion of each segment follows.

KBR Government Solutions (GS) Segment

This segment provides full life-cycle support solutions to defense, intelligence, space, aviation and other programs and missions for military and other government agencies primarily in the U.S., U.K. and Australia. KBR's services cover research and development, advanced prototyping, acquisition support, systems engineering, C4ISR, cyber analytics, space domain awareness, test and evaluation, systems integration and program management, global supply chain management and operations readiness and support and logistics. The segment also provides professional advisory services to deliver high-end systems engineering, systems assurance and technology to customers across the defense, energy and critical infrastructure sectors primarily in the U.K. and Australia.

The segment provides services in the following areas:

- Defense & Security Programs - services include providing base life support for military, coalition forces and contractor personnel anywhere in the world. The company integrates all elements of supply, logistics, O&M, food, housing, utilities and recreation.
- Emergency Response & Logistics Programs - services include providing logistics support services to military and civilian forces deployed abroad. The company also has the ability to mobilize and respond to any man-made or natural disaster event, within 24 hours, anywhere in the world.
- Engineering, Procurement & Construction - provides services for planning, design, procurement, classified project management, and large-scale construction.
- Facility & Equipment Asset Management - provides base and facility operations support services, including supply, logistics, O&M, food, housing, utilities and recreation.
- Project & Program Management - provides program management services for complex large-scale projects in challenging environments.
- Training - provides training systems to prepare and support government workforces through traditional practical classroom instruction, eLearning, computer-based emulation/simulation, 3D virtual training environments, virtual training devices and performance support.

KBR Government Solutions' primary federal clients are the Department of the Army, the Department of the Air Force, National Aeronautics and Space Administration (NASA), and the Department of the Navy.

The KBR GS Segment contributes approximately 81% (\$5,320M) of KBR's Total Revenues (\$6,564M), and is the source of approximately 90% (\$441M) of KBR's Total Operating Income (\$488M) (*NOTE: Total Operating Income percentage excludes loss (-\$145M) from Other Segment*).

The GS business landed new awards, including a \$640 million ceiling, 5-year ground systems and mission operations contract to support more than 10 NASA missions, including continued efforts on the James Webb Space Telescope; a \$229 million task order as a part of the Axiom team to build the next generation astronaut spacesuits to support the Artemis lunar missions as a part of NASA's 10 year Exploration Extravehicular Activity Services ("xEVAS") contract with a potential value of \$3.5 billion across the life of the program; and a \$4.8 billion ceiling multiple-award to the Xandar joint venture for the National Air and Space Intelligence Center to support research and development of new and existing hardware, systems and software capabilities enabling scientific and technical intelligence production through 2033.

KBR GS Segment Key Contracts

Army LOGCAP V: W52P1J19D0044: (*U.S. Army Contracting Command-Rock Island (ACC-RI), U.S. Army Sustainment Command, U.S. Joint Munitions Command (JMC), Logistics Civil Augmentation Program (LOGCAP) Division (Rock Island, IL)*): (Award Date: April, 2019) (Program Value: \$82,000M) (End Date: April, 2029) (Funding is to be determined by Task Orders that may utilize Fixed Price, Cost Reimbursable, Time-and Materials or Labor-Hour) The LOGCAP V procurement is a follow-on effort (KBR was incumbent on LOGCAP IV). Through LOGCAP V, KBR will assist the Army in executing theater support services on three different continents.

KBR has provided global base life support and logistics services through multiple LOGCAP contracts for more than two decades. During LOGCAP III, the company conducted the largest government services contract in United States history. The company was the initial LOGCAP contractor in Afghanistan in 2002 and set the theater for Operation Enduring Freedom.

LOGCAP V supports setting the theater and theater sustainment through the following five requirements:

- Army Power Projection Platforms (AP3) support and includes mobilization, Mobilization Force Generation Installation (MFGI), and force projection support
- Theater Opening (includes RSOI (Reception Staging and Onward Integration)).
- Sustainment
- Theater Distribution
- Stability Operations and Defense Support to Civil Authorities (DSCA) support

LOGCAP V includes support to the following commands globally:

- Northern Command (NORTHCOM/USARNORTH)
- Southern Command (SOUTHCOM/USARSO)
- European Command (EUCOM/USAREUR)
- African Command (AFRICOM/USARAF)

- Central Command (CENTCOM/USARCENT)
- Pacific Command (PACOM/USARPAC)

This LOGCAP V contract was initially awarded to KBR in April 2019 to provide logistics support services in Afghanistan with a value of \$1,372.0 million. It then also awarded contracts for setting the theater and associated performance task orders to support the U.S. European Command (EUCOM) with a value of \$183.3 million and Northern Command (NORTHCOM) with a value of \$394.0 million.

Operation Allies Welcome (OAW) is a Dept. of Homeland Security (DHS)-led effort in the evacuation and resettlement of thousands of Afghans and other civilians from Afghanistan. In early 2021, the U.S. announced a full withdrawal of U.S. forces from Afghanistan. In connection with OAW, KBR has been engaged by the U.S. DoD to provide humanitarian support across numerous military bases to those awaiting resettlement. Such support includes temporary housing, food service, medical care and other services. This non-recurring OAW support is expected to be substantially completed in 2022.

Under the Logistics Civil Augmentation Program (LOGCAP) contract and the Naval Facilities Engineering Systems Command (NAVFAC) Global Contingency Services Contract (GCSC), the OAW program contributed \$1.6 billion to KBR GS revenue in 2021.

In 2021, a Task Order with a value of \$136.8 million was awarded to KBR for Operation Allies Refuge (OAR) support at FT. Bliss, TX, FT. McCoy, WI, FT. Pickett, VA and Camp Atterbury, IN, to provide to the Dept. of State (DoS) temporary housing, sustainment and support inside the United States for Afghan Special Immigrant Visa (SIV) principal applicants, their families, and other individuals at risk. DoD will provide support for up to 50,000 individuals at suitable facilities, in permanent or temporary structures. Support will be provided on DoD installations and potentially at contracted non-DoD land and facilities.

In 2022, a Task Order with a value of \$35.8 million was awarded to KBR for Base Life Support (BLS) and Logistics Services to Support Europe Preparedness in Germany, Poland, and Romania.

Army LOGCAP IV: W52P1J07D0009: (U.S. Army Contracting Command-Rock Island (ACC-RI), U.S. Army Sustainment Command, U.S. Joint Munitions Command (JMC), Logistics Civil Augmentation Program (LOGCAP) Division (Rock Island, IL)): (Award Date: June, 2007) (Value: \$4,724.1M) (End Date: September, 2022) (Cost Plus Award Fee, Indefinite Delivery/Indefinite Quantity (ID/IQ)) LOGCAP was established to provide an umbrella contracting instrument for the Army to procure logistical planning, construction, engineering and execution support from private contractors.

LOGCAP is a Department of Army Program which, through the use of peacetime contingency contracting provides a rapid and responsive contract capability to augment U.S. Forces capabilities by focusing on logistics requirements. The basic contract calls for the development of a Worldwide Management Plan, Generic Developed and Undeveloped Country Management

Plans, Regional Management Plans, and numerous Country/CINC/MACOM S. Additionally, the contractor is to provide exercise participation and contingency contractor support as required. Plans and exercises requirements are awarded as Delivery Orders on a Firm-Fixed Price basis. Contingency operations missions are awarded as Delivery Orders on a Cost-Plus-Award Fee for major complex efforts or Cost Plus Fixed Fee for those less complex missions of short duration.

The total value of the program is determined by the extent of U.S. military operations overseas.

LOGCAP IV supports Iraq, Kuwait, Oman, Bahrain, and Afghanistan forces. Areas of support are:

- Base Life Support Services
- Warehousing and Materiel Management Services
- Transportation Services
- Maintenance Services
- Engineering and Construction
- Emergency Services
- Special Services

This Logistics Civil Augmentation Program IV (LOGCAP IV) contract was initially awarded to KBR in June 2007 to provide Multi-functional Logistic support on a Global basis (KBR was incumbent on LOGCAP III). Multiple Task Orders have been issued for base life support services in the Middle Eastern Region and also for the U.S. European Command (USEUCOM) Area of Responsibility (Kosovo).

Air Force DS TATs: FA807514D0025: (*The Air Force Enterprise Sourcing Group (ESG) (Offutt AFB, NE)*): (Award Date: June, 2014) (Value: \$3,000M) (End Date: June, 2025) (Cost-Plus-Fixed-Fee, Firm-Fixed-Price, ID/IQ contract) The Defense Systems Technical Area Tasks (DS TATs) Program contract was awarded in June 2014. KBR has been performing this work since at least FY 2005; previous contract number was HC104705D4005 (Reliability Information Analysis Center (RIAC)). Contractors are competing for Technical Area Tasks (TATs), to provide advisory and assistance (A&A) and research and development (R&D) services. These services may support all aspects of identified or potential military, national security-related, and dual use applications of related technologies and methods, as well as the development of tools and techniques that enhance the mission of the DoD Research and Engineering community. Location of performance is being cited on individual task orders. Generally, work is to be performed at government facilities.

TATs encompass emerging government requirements and necessitate a rapid and authoritative response, integrating the expertise of a diverse cadre of professionals positioned across various organizations, including representatives from government, industry and academia. The level of research and analysis are above and beyond that required by the Basic Information Analysis Center Operations.

The Defense Systems Technical Area Tasks (DS TATs) program provides research, development, test and evaluation, and advisory and assistance services related to research and development efforts for technical area tasks within these focus areas:

- Advanced Materials is composed of traditional material and processes science, engineering and technologies in the context of defense systems and military applications.
- Autonomous Systems is composed of ground, air, or sea-launched kinetic munitions that utilize on-board sensors, algorithms, and control methods to improve estimates on the target state, to understand the implications of the engagement situation/environment, or to develop engagement geometries that are otherwise unavailable to a conventional weapon.
- Directed Energy includes weapons that emit energy in an aimed direction without the means of a projectile.
- Energetics refers to the scientific study of energy under transformation in the context of defense systems and military applications.
- Military Sensing includes all sensing applications that apply to the defense of the United States of America and is focused on the research and analysis of this subject matter area.
- Non-Lethal Weapons and Information Operations are weapons, devices and munitions that are explicitly designed and primarily employed to immediately incapacitate targeted personnel or materiel, while minimizing fatalities, permanent injury to personnel, and undesired damage to property in the target area or environment.
- Reliability, Maintainability, Quality, Supportability, and Interoperability is composed of how well each weapons system is designed and manufactured, and its maintainability over time.
- Survivability and Vulnerability refers to the science and technology for remaining mission-capable after a military engagement.
- Weapons Systems refers to any integrated system, usually computerized, for the control and operation of weapons; this includes strategic and tactical, offensive and defensive weapons.

In 2019, a Task Order with a value of \$54.6 million was awarded to KBR to provide the U.S. Air Force Life Cycle Management Center (AFLCMC) Special Projects Office support with detailed acquisition strategy development, sustainment, engineering, cybersecurity, strategic planning, and business process improvement. The contractor will develop solutions for the AFLCMC Special Projects Office and support Air Force requirements to include the F-35. The contractor will also continue assisting the Air Force's efforts in standing up its F-35 Hybrid Product Support Integrator (HPSI) organization, the F-35A Fleet Management Office, and other new programs. Work will be performed at Wright Patterson Air Force Base (AFB) in Dayton, OH.

Air Force DTIC IAC: FA807518D0015: (U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE)): (Award Date: June, 2019) (Value: \$44.6M) (End Date: June, 2022) (Cost Plus Fixed Fee Task Order) The contractor will assist in integrating the Patriot Missile Defense system with the Missile Defense Agency's (MDA's) Ballistic Missile Defense System (BMDS) and the Army's Integrated Air and Missile Defense (IAMD) system. KBR will provide engineering, Foreign Military Sales (FMS), and

project management support to Dept. of Defense (DoD) missile defense systems. Work will include system engineering, test, product engineering, diagnostics, FMS case support, and associated program management for the Army's LTPO at Redstone Arsenal. The procurement is considered a follow-on effort. KBR performed the work previously under a \$48.5 million task order (FA807517F1374) under its Enterprise Sourcing Group (ESG) Defense Systems Technical Area Tasks (DS TATs) contract (FA807514D0025) awarded in May 2017.

NASA HHPC: NNJ15HK11B: (*NASA Johnson Space Center (JSC) (Houston, TX)*): (Award Date: October, 2015) (Value: \$1,441M) (End Date: September, 2025) (Cost Plus Award Fee, Indefinite Delivery/Indefinite Quantity (ID/IQ)) The Human Health and Performance Contract (HHPC) is considered a follow on to the Bioastronautics Contract (NAS902078), a \$1.39 billion contract held by KBR since 2003. KBR will provide support services in the areas of fundamental and applied biomedical research; operational space medicine; occupational health and medicine; management of clinical, biomedical, space food and environmental laboratories; behavioral sciences; human factors engineering; spacecraft environment monitoring and management; biomedical engineering; biomedical flight hardware requirements, design, fabrication, testing and operation; and payload and hardware integration with the International Space Station and other spaceflight platforms in support of all human spaceflight programs at the agency's Johnson Space Center in Houston. The work supports ongoing research aboard the International Space Station and helps enable the journey to Mars.

Work under the HHPC contract will support the International Space Station Program, the Human Research Program, the Orion Multi-Purpose Crew Vehicle (MPCV), Advanced Exploration Systems (AES), Office of the Chief Technologist (OCT), Office of the Chief Health and Medical Officer, and other programs throughout NASA, other agencies, etc.

The HHPC Statement of Work (SOW) includes four sections, namely:

- **Contract Management and Administration.** Describes the role of the contractor in the administration and management of HHPC.
- **Health, Research, and Laboratory Services.** Provides for the maintenance and operation of all HHPD laboratories and the JSC and WSTF flight and ground occupational health programs. Services are grouped into five categories:
 - Clinical and Occupational Health Services
 - Animal Care Facility
 - Biomedical Research Laboratories
 - Environmental Science Laboratories
 - Human Factors Laboratories
- **Engineering, Research and Project Management.** Includes system management, project management including flight hardware, software, sustaining engineering, and mission integration.
- **Integration.** Includes activities integrated across the Directorate including: Health and Medical Tech Authority (HMTA), Human Research Program (HRP), Risk Management, Knowledge Capture and Dissemination, Information Architecture, Collaborative Innovation, and Education and Development.

Place of Performance:

- Johnson Space Center (JSC), Houston, TX
- White Sands Test Facility (WSTF), Las Cruces, NM
- Sonny Carter Training Facility, Houston, TX
- Ellington Field Joint Reserve Base, Houston, TX
- Star City and Moscow, Russia
- and facilities operated by KBR

KBR Sustainable Technology Solutions (STS) Segment

KBR Sustainable Technology Solutions (STS) segment combines KBR's sustainability-focused proprietary technologies, equipment and catalyst supply, digital solutions and associated knowledge-based services into a global business for refining, petrochemicals, inorganic and specialty chemicals as well as gasification, syngas, ammonia, nitric acid and fertilizers. The segment develops advanced digital and proprietary technologies, tools and solutions. Licensing and engineering/design services are typically provided during the front-end planning stage of both green- and brown-field capital projects, and proprietary equipment is delivered and installed as part of facility construction. Catalysts, or process consumables designed to drive process performance, efficiency and reliability, are delivered for start-up and are subsequently replenished, as needed.

The Sustainable Technology Solutions business segment is anchored by a portfolio of over 70 innovative, proprietary, sustainability-focused process technologies that are licensed spanning four primary areas: ammonia/syngas/fertilizers, chemical/petrochemicals, clean refining and circular process/circular economy solutions. KBR continues to develop and prioritize investment in commercial process technologies that are innovative, proprietary and sustainability-focused. It markets high-end advisory solutions centered around energy transition, licenses process technologies, provides basic engineering and design services, sells proprietary equipment and catalysts and provides asset optimization and remote facility-operations monitoring. Key customers include national governments, industrial companies and oil and gas companies. Areas of long-term strategic focus include sustainable technology solutions, energy transition and technology-led asset optimization.

STS also includes an advisory and consulting practice focused on energy transition and net-zero carbon emission consulting, engineering, design and professional services offerings, as well as technology-led industrial solutions build on the KBR INSITE® platform, a proprietary, digital, cloud-based operations and maintenance platform that identifies opportunities for clients to achieve sustainable improvements in production, reliability, environment impact, energy efficiency and profitability. The STS business segment works closely with customers from early planning through scope definition, advanced technologies and facility life-cycle support to provide the approach to maximize their return on investment.

The KBR STS Segment contributes approximately 19% (\$1,244M) of KBR's Total Revenues (\$6,564M), and is the source of approximately 10% (\$47M) of KBR's Total Operating Income (\$488M) (*NOTE: Total Operating Income percentage excludes loss (-\$145M) from Other Segment*).

The STS business landed \$4.1 billion in bookings in 2022, including a proportionate share of Phase 1 of the Plaquemines LNG project and numerous projects across the ammonia landscape, including traditional, blue and green ammonia, multiple Hydro-PRT licenses and studies and other projects spanning carbon capture, utilization and storage, hydrogen, biofuels and renewables.

KBR STS Segment Key Contracts

(Award Date: 22-Apr-2021) Alliance for Sustainable Energy, LLC (Lakewood, CO): Alliance for Sustainable Energy awarded KBR Technology Solutions (TS) (Houston, TX) a contract of undisclosed value for engineering, advisory and evaluation services in support of the National Renewable Energy Laboratory (NREL).

NREL is a national laboratory within the U.S. Dept. of Energy (DoE) complex which specializes in the research and development of renewable energy, energy efficiency, energy systems integration and sustainable transportation.

Leveraging the company's global sustainable technology expertise and US government mission understanding, KBR will provide engineering design evaluation and cost analysis for various biofuel and biorefinery projects, advancing NREL's renewable energy research and development.

KBR Other Segment

The non-core, Other segment includes corporate expenses and selling, general and administrative expenses that do not individually meet the criteria for group presentation and are not allocated to the two Core business segments. The segment includes any future activities that do not individually meet the criteria for segment presentation.

The KBR Other Segment contributes approximately 0% (\$0M) of KBR's Total Revenues (\$6,564M), and is the source of approximately 0% (\$0M) of KBR's Total Operating Income (\$488M) (*NOTE: The KBR Other Segment posted Operating Income LOSS (-\$145M)*).

KBR Other Segment Key Contracts

The KBR Other Segment performs no contracts.

KBR, Inc. – Selected Financial Information

KBR, Inc. has posted substantially declining profits in each of the earliest of the last 5 years, and concluded 2020 by posting a loss (\$51M). Since then, profitability is restored, and is again on the rise.

The company exhibits a CAGR (Compound Annual Growth Rate) of 5.97% in Revenue over the 5 year period.

The KBR GS Segment exhibits a CAGR of 9% in Revenue over the 5 year period.

The KBR GS Segment exhibits a CAGR of 10.48% for prime contract actions over the 5 year period.

Most recently (2021-2022), the company reported decrease of 10.6% in revenue while again posting increasing annual gains, with Net Profit on the rise. The KBR GS Segment revenue decreased 13.5% during this period, although its prime contract actions are up 14.7%.

<i>Year</i> ¹	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>2022</i>
KBR, Inc. (\$M) ²					
Revenue	\$4,913	\$5,639	\$5,767	\$7,339	\$6,564
Operating Margin (%)	9.5%	6.4%	1.0%	3.1%	5.2%
Depreciation	\$63	\$104	\$115	\$146	\$137
Net Profit	\$310	\$209	(\$51)	\$26	\$192
Net Profit Margin (%)	6.3%	3.7%	-0.9%	0.4%	2.9%
Working Capital	\$540	\$510	\$179	\$277	-\$74
Capital Investment	\$17	\$20	\$20	\$30	\$71
Shareholder Equity	\$1,718	\$1,853	\$1,609	\$1,701	\$1,632
Long Term Debt	\$1,226	\$1,183	\$1,584	\$1,852	\$1,376
Research & Development	\$27	\$32	\$38	\$36	\$37
Backlog	\$13,497	\$14,636	\$15,115	\$14,973	\$15,555
KBR Government Solutions Segment					
Revenue	\$3,457	\$4,042	\$4,055	\$6,149	\$5,320
Net Profit	\$220	\$270	\$285	\$286	\$135
KBR Government Solutions Segment, Houston, TX					
Prime Contract Actions	\$2,498	\$3,204	\$2,662	\$3,584	\$4,111

Note:

1. Prime Contract Actions figures are for the US Government fiscal year (1 Oct. - 31 Sept.); all other figures are for KBR, Inc. fiscal year (calendar year).
2. Dollar amounts are in millions.

KBR, Inc. – Financial Performance and Competitive Posture

KBR's primary advantages lie in its highly-cleared employee base with deep domain expertise and full life cycle capabilities coupled to its investments in energy solutions, ammonia technology and plastics recycling, in combination with its proprietary process technology, expertise and solutions, customer relationships and a diverse portfolio of multi-year, mission critical programs. At any given time, government programs and joint ventures represent a substantial part of its operations.

Key customers include U.S. DoD agencies such as the U.S. Army, U.S. Navy and U.S. Air Force, Missile Defense Agency, National Geospatial-Intelligence Agency, National Reconnaissance Office and other intelligence agencies; U.S. civilian agencies such as NASA, U.S. Geological Survey and National Oceanic and Atmospheric Administration; the U.K. Ministry of Defence, London Metropolitan Police, and other U.K. Crown Services; the Royal Australian Air Force, Navy and Army; other national governments; and commercial and industrial companies.

Historic humanitarian efforts in connection with Operation Allies Welcome (OAW) amplified revenue and profit (*the OAW program contributed \$1.6 billion to KBR GS revenue in 2021*) Although KBR experienced significantly reduced volume from the OAW program in 2022 compared to 2021, GS delivered increased profitability attributed to increased activity in 2022 to support exercises, training and other activities of the European Command and the acquisition of Frazer-Nash, and STS delivered significantly increased 2021 earnings growth.

The GS business landed new awards, including a \$640 million ceiling, 5-year ground systems and mission operations contract to support more than 10 NASA missions, including continued efforts on the James Webb Space Telescope; a \$229 million task order as a part of the Axiom team to build the next generation astronaut spacesuits to support the Artemis lunar missions as a part of NASA's 10 year Exploration Extravehicular Activity Services ("xEVAS") contract with a potential value of \$3.5 billion across the life of the program; and a \$4.8 billion ceiling multiple-award to the Xandar joint venture for the National Air and Space Intelligence Center to support research and development of new and existing hardware, systems and software capabilities enabling scientific and technical intelligence production through 2033.

The STS business landed \$4.1 billion in bookings in 2022, including a proportionate share of Phase 1 of the Plaquemines LNG project and numerous projects across the ammonia landscape, including traditional, blue and green ammonia, multiple Hydro-PRT licenses and studies and other projects spanning carbon capture, utilization and storage, hydrogen, biofuels and renewables.

Revenues decreased by \$775 million, or 11%, to \$6.6 billion in 2022, compared to \$7.3 billion in 2021. The decrease was primarily attributable to reduced revenues of approximately \$1.3 billion from the completion of contingency work associated with the OAW program in early 2022 that commenced in August 2021 and reduced activity in the Middle East associated with the U.S. DoD's exit in early 2021. Additionally, the decrease was driven by the non-cash impact of efforts

to continue winding down operations in Russia in 2022, and the completion of projects exited in 2020. This decrease was offset by increased activity in 2022 to support exercises, training and other activities of the European Command, the acquisition of Frazer-Nash in October 2021 and increased revenues in STS primarily from engineering and professional services and technology sales.

The \$22 million increase in gross profit was primarily driven by increased activity in the European Command, as described above, and the acquisition of Frazer-Nash in October 2021. These increases were partially offset by decreased gross profit attributable to reduced volume in 2022 from OAW and reduced activity in the Middle East associated with the U.S. DoD's exit in early 2021, as described above, and a net favorable resolution of legacy matters in the STS business in 2021 that did not recur in 2022.

The company primarily performs Cost-Reimbursement type contracts (81% of revenue (\$12,955M)). Under cost-reimbursable contracts, the price is generally variable based upon actual allowable costs incurred for materials, equipment, reimbursable labor hours, overhead and G&A expenses. Profit on cost-reimbursable contracts may be in the form of a fixed fee or a mark-up applied to costs incurred, or a combination of the two. The fee may also be an incentive fee based on performance indicators, milestones or targets and can be based on customer discretion or in form of an award fee determined based on customer evaluation of the company's performance against contractual criteria. Cost-reimbursable contracts may also provide for a guaranteed maximum price where the total fee plus the total cost cannot exceed an agreed upon guaranteed maximum price. Cost-reimbursable contracts are generally less risky because the customer retains many of the project risks, however they generally require the contractor to use its best efforts to accomplish the scope of the work within a specified time and budget. Cost-reimbursable contracts with the U.S. government are generally subject to the Federal Acquisition Regulation (FAR) and are competitively priced based on estimated or actual costs of providing the contractual goods or services. The FAR provides guidance on types of costs that are allowable in establishing prices for goods and services provided to the U.S. government and its agencies. Pricing for non-U.S. government agencies and commercial customers is based on specific negotiations with each customer. Cost-Reimbursement type contracts typically perform at lower margins than other contract types in exchange for lower risk of loss. Cost-Reimbursement type contracts will likely continue to represent a majority of KBR's business for calendar year 2023.

Performance of Time and Materials contracts is the source for 6% of KBR's revenue (\$0.926M). Time and Materials contracts typically provide for negotiated fixed hourly rates for specified categories of direct labor. The rates cover the cost of direct labor, indirect expense and fee. These contracts can also allow for reimbursement of cost of material plus a fee, if applicable. In U.S. government contracting, this type of contract is generally used when there is uncertainty of the extent or duration of the work to be performed by the contractor at the time of contract award or it is not possible to anticipate costs with any reasonable degree of confidence. With respect to Time and Materials contracts, the contractor assumes the price risk because its costs of performance may exceed negotiated hourly rates. In commercial and non-U.S. government contracting, this contract type is generally used for defined and non-defined scope contracts

where there is a higher degree of uncertainty and risks as to the scope of work. These types of contracts may also provide for a guaranteed maximum price where the total cost plus the fee cannot exceed an agreed upon guaranteed maximum price or not-to-exceed provisions.

Fixed-Price type contracts contribute the remaining 13% of KBR's revenue (\$2,109M). Fixed-Price contracts include both lump-sum and unit-rate contracts. Under lump-sum contracts, KBR performs a defined scope of work for a specified fee to cover all costs and any profit element. Lump-sum contracts entail significant risk to the contractor because they require it to predetermine the work to be performed, the project execution schedule and all the costs associated with the scope of work. Unit-rate contracts are essentially Fixed-Price contracts with the only variable being units of work to be performed. Although Fixed-Price contracts involve greater risk than Cost-Reimbursement contracts, they also are potentially more profitable because the customer pays a premium to transfer project risks to the contractor.

The GS business segment also participates in Private Finance Initiative (PFI) contracts, such as the Aspire Defence and UKMFTS projects. PFIs are long-term contracts that outsource the responsibility for the construction, procurement, financing, operation and maintenance of government-owned assets to the private sector. These contracts may contain both fixed-price and cost-reimbursable elements. The PFI projects in which KBR participates are all located in the U.K. with contractual terms ranging from 15 to 35 years, and involve the provision of services to various types of assets ranging from acquisition and maintenance of major military equipment and housing to transportation infrastructure. Under most of these PFI contracts, the primary deliverables of the contracting entity are the initial construction or procurement of assets for the customer and the subsequent provision of lifecycle management services for the life of such assets. The amount of remuneration from the customer to the contracting entity is negotiated on each contract and varies depending on the specific terms for each PFI.

The company serves in the role of Prime contractor on approximately 77% of its Government Solutions engagements.

Total backlog of \$15.555B exhibits a CAGR (Compound Annual Growth Rate) of 2.88% over a 5 year period. As of December 31, 2022, \$8.3B (approximately 72%) of the Government Solutions \$11.543B backlog was currently funded by customers.

KBR, Inc. – Mergers & Acquisitions, and Divestitures

Mergers and Acquisitions

KBR, Inc. has engaged in a moderate volume of mergers and acquisitions. The following is a listing of mergers and acquisitions made by KBR in the recent past.

Dates	\$M	Description
June 2022	\$90.4	PENDING: KBR, Inc. (NYSE: KBR) entered into a definitive agreement to acquire privately held VIMA Group. Bristol, U.K.-based VIMA Group [website] delivers solutions across a number of large-scale, high priority digital transformation programs to support its clients in ensuring availability of effective digital and information technology as guided by the U.K.'s Digital Strategy for Defence. The company is an advisor and top five supplier to Defence Digital and Navy Digital – both organizations within the UK Ministry of Defence with a number of highly strategic, fast-growing programs.
October 2021	\$400	KBR, Inc. (NYSE: KBR) entered into a definitive agreement to acquire Frazer-Nash Consultancy Limited, a subsidiary of Babcock International Group plc (LSE: BAB.L). Dorking, Surrey, UK-based Frazer-Nash Consultancy Limited is a provider of high-end systems engineering, assurance and technology advisory services. The company provides a broad range of professional advisory services across the defense, energy and critical infrastructure sectors primarily in the U.K. and Australia. Areas of expertise include cyber and information systems, design services, electronic and electrical engineering, engineering management, human factors, security and resilience, and wind microclimate modeling. Following the completion of the acquisition Frazer-Nash will become part of KBR's Government Solutions segment.
October 2020	\$800	KBR, Inc. (NYSE: KBR) completed the acquisition of Centauri, LLC, a portfolio company of Arlington Capital Partners. Chantilly, Va.-based Centauri is an independent provider of high-end space, directed energy and other advanced technology solutions. Founded in 1999 as Integrity Applications, Inc. (IAI), the company was rebranded as Centauri in 2019, and provides high-end engineering and development solutions for critical, well-funded, national security missions associated with space, intelligence, cyber and emerging technologies, such as directed energy and missile defense. Centauri has achieved significant growth over the last four years, becoming a pure-play space and intelligence solutions provider with a highly cleared and technical workforce, space domain awareness and a customer-focused footprint of classified operations. Centauri also has a substantial and growing pipeline of opportunities in Department of Defense (DoD) and intelligence community programs that benefit from bipartisan support. This significant acquisition expands KBR's military space and intelligence business and builds upon the company's existing cybersecurity and missile defense solutions. Furthermore, the addition of Centauri advances KBR's strategic transformation of becoming a leading provider of high-end, mission-critical technical services and solutions. Centauri has a long history of serving some of the U.S. government's most important, challenging, and complex missions advancing national security priorities and KBR seeks to expand these customer relationships to diversify the company's offerings in mission support services for defense and intelligence customers.
December 2019	\$N/A	Centauri Corp., a portfolio company of Arlington Capital Partners, acquired privately held companies The Design Knowledge Company (TDKC) and PreTalen Ltd. Fairborn, Ohio-based TDKC provides research, development, and engineering services to productize advanced technologies. Founded in 2001, the company has proven capabilities in microelectronics trust and assurance, space domain awareness, and advanced visualization for enhanced situational awareness. Beaver Creek, Ohio-based PreTalen is a provider of cyber engineering and Positioning, Navigation, and Timing (PNT) solutions. The company's core competencies are the related practices of cyber warfare, navigational warfare,

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and PNT techniques and technologies in support of defensive and offensive operations to counter adversaries.

September 2019	\$N/A	Centauri Corp., a portfolio company of private equity firm Arlington Capital Partners, acquired privately held Kord Technologies, Inc. Huntsville, Ala.-based Kord Technologies, Inc. [website] is an integrated defense and aerospace firm founded in 2008 by Allen and Tom Young. Kord has quickly become one of the fastest-growing government contractors in the country. The company has an extensive portfolio of cyber, aerospace, defense technology, aviation operations and training and logistics capabilities to include expertise in directed energy and computational fluid dynamics. By cultivating a diverse, skilled workforce adept at leveraging technologies to produce game-changing results, Kord is regularly recognized by government customers for the quality of its work. Kord is an industry leader in High Energy Laser weapon systems engineering and integration. Kord's directed energy systems are designed to counter or defeat a variety of tactical threats on the battlefield. In August 2019, the U.S. Army selected Kord Technologies to lead its Directed Energy initiative. Under the new \$484 million contract, Kord will employ critical, enabling technologies, lead development and integration of 50-kilowatt-class laser weapon systems on Stryker combat vehicles to address the Army's urgent need for Short Range Air Defense capabilities. The company has also invested significantly in the research and development of advanced materials, propulsion system design, analysis and hypersonic and rotary-wing computational fluid dynamics.
July 2018	\$N/A	Integrity Applications, Inc. (IAI), a portfolio company of private equity firm Arlington Capital Partners, acquired privately held Dependable Global Solutions, Inc. (DGS). Falls Church, Va.-based Dependable Global Solutions, Inc. (DGS) [website] is a provider of cybersecurity and counterintelligence solutions to intelligence and defense customers in the federal government.
April 2018	\$355	KBR, Inc. (NYSE: KBR) subsidiary KBRwyle Technology Solutions, LLC completed the acquisition of Stinger Ghaffarian Technologies, Inc. (SGT) from Kamco Holdings, Inc. Greenbelt, Md.-based Stinger Ghaffarian Technologies, Inc. (SGT) [website] provides technical services in the areas of research and development, systems engineering, missions operations, technology development, network solutions, scientific and IT service solutions and management and consulting primarily for National Aeronautics and Space Administration (NASA), the Department of Defense, intelligence community, and other U.S. Government customers. KBR will immediately begin integrating SGT into KBRwyle, KBR's Government Services Segment, and SGT will maintain much of its current structure to ensure business continuity.

Divestitures

KBR, Inc. has not engaged in divestiture activity in the recent past.

Dates	\$M	Description
Month YYYY	\$N/A	N/A

KBR GS – Reliance on Government and Commercial Business

Revenue from the U.S. government accounted for approximately 77%, 58% and 66% of total revenue for the years ended December 31, 2022, December 31, 2021 and December 31, 2020, respectively.

Government Solutions revenue earned from non-U.S. government customers primarily includes the U.K. MoD and the Australian Defence Force.

U.S. government contracts, particularly with the Army, Air Force and NASA, are expected to continue to be the primary source of revenue for the foreseeable future.

ARDAK has determined the US Federal Government prime contract base of KBR Government Solutions (Houston, TX) for the most recent 5-year period for which data was available (FY18 through FY22). Actions have been aggregated by appropriation (R&D, Procurement, O&M), by military service/agency, and by awarding commands/agencies. All actions have also been aggregated and analyzed on the basis of prime contract dollars awarded by product and service category. Results are as follows.

KBR GS – Prime Contract Base

KBR GS prime contract base recently (2021-2022) reflects a substantial increase (14.7%), with totals of approximately \$4.11 billion in federal prime contract actions in FY 2022, versus approximately \$3.58 billion in federal prime contract actions in FY 2021, up from \$2.66 billion in FY 2020.

KBR GS is primarily (70%) funded through Operations and Maintenance appropriations.

The U.S. Army is KBR GS’ single largest customer, the source of approximately thirty eight percent (38%) of all prime contract actions over the past five years.

The U.S. Air Force is KBR GS’ second largest customer, contributing approximately nineteen percent (19%) of all prime contract actions.

Various Civil Agencies (primarily NASA) follow at third, with twenty percent (27%) of all prime contract actions.

KBR GS leading products/services are Management Services, Logistics Support (36%) and 6.2 R&D, General R&D (11%). Housekeeping, Facilities Operations Support constitutes a further 8%. Additionally, Professional Services, Engineering Technical represents 7%. Finally, 6.2 R&D, Aeronautics & Space Technology accounts for yet another 5% of the work. These top five products/services represent 67% of all current revenues.

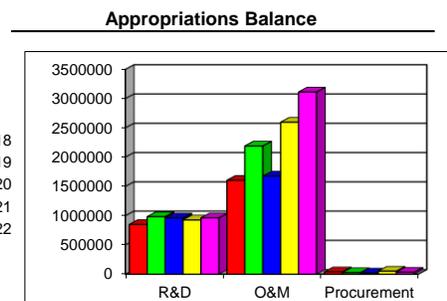
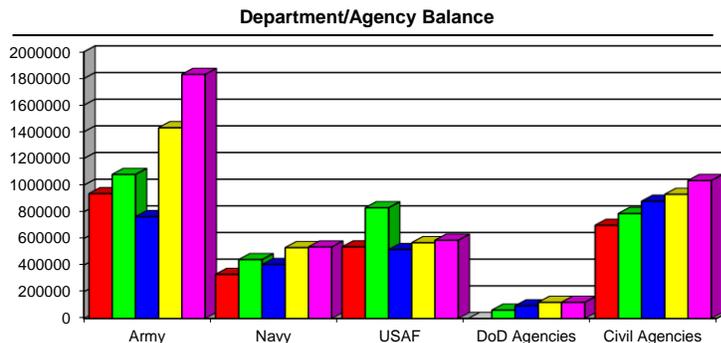
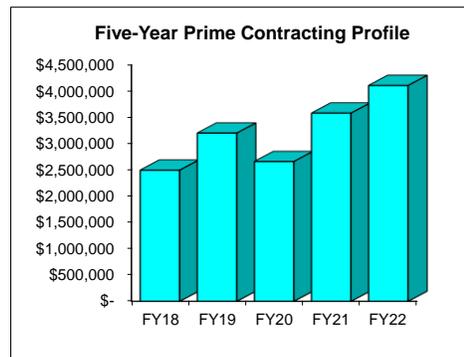
FY18 - FY22

U.S. Federal Government Prime Contract Actions (in \$1,000s), FY18-FY22.

KBR Government Solutions

Appropriation	FY18	FY19	FY20	FY21	FY22	5-Yr Avg
R&D	\$ 850,868	\$ 983,498	\$ 961,866	\$ 927,077	\$ 963,155	29%
O&M	\$ 1,605,296	\$ 2,190,486	\$ 1,678,373	\$ 2,597,114	\$ 3,112,734	70%
Procurement	\$ 40,886	\$ 27,696	\$ 20,103	\$ 51,715	\$ 33,981	1%
MILCON	\$ 1,237	\$ 1,938	\$ 1,598	\$ 8,527	\$ 1,550	0%
Dep't/Agency						
Army	\$ 936,845	\$ 1,080,648	\$ 764,631	\$ 1,430,613	\$ 1,831,001	38%
Navy	\$ 331,073	\$ 441,790	\$ 405,195	\$ 531,919	\$ 536,682	14%
USAF	\$ 537,297	\$ 830,844	\$ 517,169	\$ 568,815	\$ 587,229	19%
DoD Agencies	\$ (6,496)	\$ 62,655	\$ 95,190	\$ 121,395	\$ 121,643	2%
Civil Agencies	\$ 699,568	\$ 787,681	\$ 879,755	\$ 931,691	\$ 1,034,865	27%
Total	\$ 2,498,287	\$ 3,203,618	\$ 2,661,940	\$ 3,584,433	\$ 4,111,420	

Contract Actions/Year: **3,052**
Average Value: **\$1,052**



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KBR GS – Contract Overview

KBR GS garners 49% of its prime contract action revenues through its top 5 contracts, primarily (20%) via its contract W52P1J19D0044 the under Logistics Civil Augmentation Program V (LOGCAP V) with the U.S. Army Contracting Command - Rock Island (ACC-RI) (Rock Island, IL). LOGCAP V is the follow-on effort to LOGCAP IV, below.

Second (13%) contract W52P1J07D0009 is also with the U.S. Army Contracting Command - Rock Island (ACC-RI) (Rock Island, IL). The Logistics Civil Augmentation Program (LOGCAP) IV provides an umbrella contracting instrument for the Army to procure logistical planning, construction, engineering and execution support from private contractors.

Contract FA807514D0025 (6%) with U.S. Air Force ACC, 55th Contracting Squadron (55 CONS) (Offutt AFB, NE) to provide the U.S. Air Force Life Cycle Management Center (AFLCMC) Special Projects Office support under the Enterprise Sourcing Group (ESG) Defense Systems Technical Area Tasks (DS TATs) contract, is the third largest source of revenue.

Next, is contract FA807518D0015 (5%) with U.S. Air Force, AFICC Defense Technical Information Center (DTIC), Offutt AFB, NE to assist in integrating the Patriot Missile Defense system with the Missile Defense Agency's BMDS and the Army's IAMD system. KBR performed the work previously under a \$48.5 million task order under its ESG DS TATs contract (FA807514D0025, above).

Finally, is contract NNJ15HK11B (5%) with NASA Johnson Space Center (JSC) (Houston, TX) to perform the HHPC to provide biomedical, medical and health services in support of all human spaceflight programs at the agency's Johnson Space Center in Houston.



KBR Government Solutions

Contracts

U.S. Federal Government Prime Contract Actions (in \$1,000s), FY18-FY22.

Rank	Contracts	FY18	FY19	FY20	FY21	FY22	5 Yr Total	% of Total	Cum %	Contract Actions	Avg Value
1	W52P1J19D0044	\$ -	\$ 10,607	\$ 97,627	\$ 1,340,571	\$ 1,758,014	\$ 3,206,819	20%	20%	222	\$ 14,445
2	W52P1J07D0009	\$ 784,446	\$ 869,385	\$ 554,385	\$ (40,776)	\$ (45,298)	\$ 2,122,142	13%	33%	334	\$ 6,354
3	FA807514D0025	\$ 324,896	\$ 319,990	\$ 207,715	\$ 110,501	\$ 11,821	\$ 974,923	6%	39%	1,852	\$ 526
4	FA807518D0015	\$ 3	\$ 17,618	\$ 117,326	\$ 244,090	\$ 391,800	\$ 770,837	5%	44%	1,051	\$ 733
5	NNJ15HK11B	\$ 138,237	\$ 142,276	\$ 150,135	\$ 150,145	\$ 166,517	\$ 747,310	5%	49%	107	\$ 6,984
6	NNJ14RA01B	\$ 98,790	\$ 127,069	\$ 115,862	\$ 137,081	\$ 129,168	\$ 607,970	4%	52%	119	\$ 5,109
7	80JSC017C0006	\$ 69,490	\$ 120,193	\$ 124,470	\$ 123,512	\$ 127,904	\$ 565,569	4%	56%	114	\$ 4,961
8	NNG17HP02C	\$ 83,597	\$ 88,531	\$ 117,766	\$ 112,767	\$ 54,220	\$ 456,881	3%	59%	97	\$ 4,710
9	H9240019D0001	\$ -	\$ 62,495	\$ 85,699	\$ 93,694	\$ 103,155	\$ 345,043	2%	61%	194	\$ 1,779
10	N6247017D4012	\$ 64,278	\$ 62,537	\$ 56,069	\$ 69,286	\$ 73,830	\$ 326,000	2%	63%	264	\$ 1,235
11	M6700419D0001	\$ -	\$ 36,606	\$ 77,461	\$ 86,253	\$ 74,708	\$ 275,028	2%	65%	237	\$ 1,160
12	FA807516D0010	\$ 55,538	\$ 79,146	\$ 70,124	\$ 52,563	\$ 16,091	\$ 273,462	2%	66%	481	\$ 569
13	FA805115D0004	\$ 336	\$ 285,114	\$ -	\$ -	\$ (15,900)	\$ 269,550	2%	68%	19	\$ 14,187
14	N6274217D3600	\$ 18,348	\$ 57,952	\$ 52,670	\$ 77,791	\$ 51,589	\$ 258,350	2%	70%	683	\$ 378
15	N6274216D3551	\$ 213	\$ 4,048	\$ 4,632	\$ 83,300	\$ 147,702	\$ 239,895	1%	71%	67	\$ 3,581
16	W52P1J12G0061	\$ 57,193	\$ 59,399	\$ 7,227	\$ 40,450	\$ 66,354	\$ 230,623	1%	73%	152	\$ 1,517
17	FA860415D7975	\$ 43,063	\$ 42,571	\$ 52,380	\$ 30,899	\$ 13,877	\$ 182,790	1%	74%	229	\$ 798
18	NNA14AB82C	\$ 37,499	\$ 36,092	\$ 33,024	\$ 31,659	\$ 38,185	\$ 176,459	1%	75%	93	\$ 1,897
19	DTRT5715D30017	\$ 43,158	\$ 45,198	\$ 39,050	\$ 37,646	\$ -	\$ 165,052	1%	76%	51	\$ 3,236
20	N0017819D7949	\$ -	\$ 18,156	\$ 41,591	\$ 48,318	\$ 56,870	\$ 164,935	1%	77%	98	\$ 1,683
21	80ARC020D0010	\$ -	\$ -	\$ 44,214	\$ 47,641	\$ 59,992	\$ 151,847	1%	78%	112	\$ 1,356
22	W31P4Q18A0018	\$ 21,567	\$ 43,320	\$ 37,674	\$ 26,908	\$ 8,081	\$ 137,550	1%	79%	57	\$ 2,413
23	N0017814D7748	\$ 36,076	\$ 34,880	\$ 31,111	\$ 17,493	\$ 9,993	\$ 129,553	1%	80%	120	\$ 1,080
24	M6700409D0020	\$ 75,260	\$ 49,793	\$ -	\$ (153)	\$ (532)	\$ 124,368	1%	80%	238	\$ 523
25	80GSFC19C0013	\$ -	\$ 16,467	\$ 35,939	\$ 30,912	\$ 35,958	\$ 119,276	1%	81%	59	\$ 2,022
26 - 556		\$ 546,299	\$ 574,175	\$ 507,789	\$ 631,882	\$ 777,321	\$ 3,037,466	19%	100%	8,212	\$ 370
Totals (100%):		\$ 2,498,287	\$ 3,203,618	\$ 2,661,940	\$ 3,584,433	\$ 4,111,420	\$ 16,059,698	100%	100%	15,262	\$ 1,052

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KBR GS – Leading Federal Government Customers

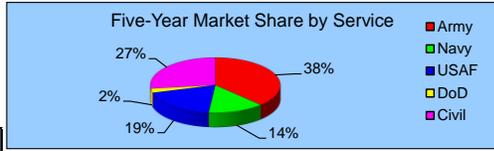
KBR GS receives the largest portion (35%) of its prime contract action revenues from the U.S. Army Joint Munitions Command - Rock Island (JMC) (Rock Island, IL), primarily under its Logistics Civil Augmentation Program (LOGCAP) Programs IV/V contracts (W52P1J07D0009 and W52P1J19D0044), which are umbrella contracting instruments for the Army to procure logistical planning, construction, engineering and execution support from private contractors.

Second major customer (13%) is U.S. Air Force ACC, 55th Contracting Squadron (55 CONS) (Offutt AFB, NE) to provide the U.S. Air Force Life Cycle Management Center (AFLCMC) Special Projects Office support under the Enterprise Sourcing Group (ESG) Defense Systems Technical Area Tasks (DS TATs) under contract FA807514D0025.

NASA Johnson Space Center (JSC) (Houston, TX) is the source for revenue (12%) for the unit under contracts to perform the Human Health and Performance Contract (HHPC) NNJ15HK11B, and for Integrated Mission Operations Contract II (IMOC II) NNJ14RA01B.

NASA Goddard Space Flight Center (Greenbelt, MD) also contributes revenue (4%) to the unit with its Ground Systems and Mission Operations-2 (GSMO-2) contract NNG17HP02C to provide engineering services for the Goddard Space Flight Center. The efforts encompass concept studies, design, development, integration, test, verification, operations, and sustainment of mission operations systems and subsystems, and operations processes and procedures.

Fifth, is U.S. Naval Facilities Engineering Command, Europe and Southwest Asia (NAVFAC EURSWA) (Naples, Italy) with its contribution (4%), under contract N6247017D4012 for base operations support services at Naval Support Facility (NSF) Camp Lemmonier, Djibouti; Chabelley Airfield, Djibouti; and Camp Simba, Manda Bay, Kenya.



KBR Government Solutions

Federal Government Customers

U.S. Federal Government Prime Contract Actions (in \$1,000s), FY18-FY22.

Rank	Agencies/Commands	FY18	FY19	FY20	FY21	FY22	5 Yr Total	% of Total	Cum %	Contract Actions	Avg Value
1	Army Joint Munitions Cmd, RI	\$ 834,309	\$ 985,861	\$ 664,223	\$ 1,339,874	\$ 1,778,909	\$ 5,603,176	35%	35%	982	\$ 5,706
2	USAF Offutt AFB	\$ 379,867	\$ 416,757	\$ 395,165	\$ 407,154	\$ 422,183	\$ 2,021,126	13%	47%	3,383	\$ 597
3	NASA Johnson Space Flight Center	\$ 310,528	\$ 392,320	\$ 392,474	\$ 413,511	\$ 424,710	\$ 1,933,543	12%	60%	459	\$ 4,213
4	NASA Goddard Space Flight Center	\$ 100,062	\$ 122,600	\$ 163,417	\$ 147,056	\$ 185,892	\$ 719,027	4%	64%	363	\$ 1,981
5	Navy Fac Eng Cmd, Eur SWA	\$ 81,841	\$ 121,651	\$ 109,075	\$ 123,987	\$ 125,342	\$ 561,896	4%	67%	1,003	\$ 560
6	NASA Ames Research Center	\$ 79,809	\$ 87,272	\$ 81,563	\$ 79,300	\$ 98,177	\$ 426,121	3%	70%	246	\$ 1,732
7	GSA Federal Acquisition Svc	\$ 41,397	\$ 10,697	\$ 101,938	\$ 115,993	\$ 151,665	\$ 421,690	3%	73%	709	\$ 595
8	Marine Corps Base, Albany	\$ 73,929	\$ 86,399	\$ 75,395	\$ 86,100	\$ 74,174	\$ 395,997	2%	75%	484	\$ 818
9	USAF Air & Educ Training Command	\$ 1,556	\$ 287,774	\$ 19,062	\$ 29,809	\$ 22,104	\$ 360,305	2%	77%	136	\$ 2,649
10	DoD/U.S. Special Operations Command	\$ -	\$ 62,495	\$ 85,699	\$ 93,694	\$ 103,155	\$ 345,043	2%	80%	194	\$ 1,779
11	Naval Air Test Center	\$ 57,152	\$ 71,526	\$ 67,361	\$ 67,945	\$ 62,859	\$ 326,843	2%	82%	730	\$ 448
12	SPAWAR - Systems Center Atlantic	\$ 47,136	\$ 60,759	\$ 67,368	\$ 61,755	\$ 52,462	\$ 289,480	2%	83%	187	\$ 1,548
13	U.S. Geological Survey	\$ 46,226	\$ 57,772	\$ 35,829	\$ 66,291	\$ 56,972	\$ 263,090	2%	85%	961	\$ 274
14	Army Aviation & Missile Command	\$ 40,103	\$ 55,513	\$ 54,328	\$ 40,475	\$ 17,030	\$ 207,449	1%	86%	307	\$ 676
15	Naval Reg Cont Ctr, Far East	\$ 8,761	\$ 15,236	\$ 52,670	\$ 77,791	\$ 51,589	\$ 206,047	1%	88%	668	\$ 308
16	DoT Headquarters	\$ 43,158	\$ 45,198	\$ 39,050	\$ 37,648	\$ 35,542	\$ 200,596	1%	89%	246	\$ 815
17	USAF Aeronautical Systems Center	\$ 43,063	\$ 42,571	\$ 52,407	\$ 30,899	\$ 13,877	\$ 182,817	1%	90%	217	\$ 842
18	USAF AFRL Wright Labs	\$ 49,255	\$ 38,860	\$ 12,165	\$ 21,343	\$ 19,723	\$ 141,346	1%	91%	239	\$ 591
19	Navy Fac Eng Cmd, Washington DC	\$ -	\$ 1,664	\$ -	\$ 8,815	\$ 130,321	\$ 140,800	1%	92%	19	\$ 7,411
20	Commerce Natl Oceanic & Atmosph Ad	\$ 16,685	\$ 8,996	\$ 17,735	\$ 33,358	\$ 45,843	\$ 122,617	1%	93%	113	\$ 1,085
21	USAF Contract Region, Germany	\$ -	\$ -	\$ 10,000	\$ 33,536	\$ 73,521	\$ 117,057	1%	93%	59	\$ 1,984
22	USAF AFRL, Kirtland AFB	\$ 12,245	\$ 16,996	\$ 17,854	\$ 22,304	\$ 32,195	\$ 101,594	1%	94%	221	\$ 460
23	DOE Headquarters	\$ 14,180	\$ 20,989	\$ 22,879	\$ 12,104	\$ 20,929	\$ 91,081	1%	95%	145	\$ 628
24	Army Simulation Training	\$ 11,021	\$ 19,440	\$ 17,225	\$ 30,784	\$ 9,177	\$ 87,647	1%	95%	127	\$ 690
25	Navy Fac Eng Cmd, Norfolk	\$ 12,900	\$ -	\$ -	\$ 67,489	\$ -	\$ 80,389	1%	96%	23	\$ 3,495
26 - 117		\$ 193,104	\$ 174,272	\$ 107,058	\$ 135,418	\$ 103,069	\$ 712,921	4%	100%	3,041	\$ 234
Totals (100%):		\$ 2,498,287	\$ 3,203,618	\$ 2,661,940	\$ 3,584,433	\$ 4,111,420	\$ 16,059,698	100%	100%	15,262	\$ 1,052

KBR GS – Leading Products and Services

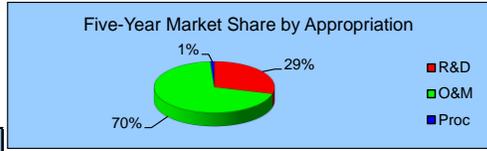
KBR GS primarily (36%) provides Management Services, Logistics Support under its Logistics Civil Augmentation Program (LOGCAP) Programs IV/V contracts (W52P1J07D0009 and W52P1J19D0044), which are umbrella contracting instruments for the Army to procure logistical planning, construction, engineering and execution support from private contractors.

Second, KBR GS largely conducts 6.2 R&D, General R&D (11%) under its U.S. Air Force ACC, 55th Contracting Squadron (55 CONS) (Offutt AFB, NE) contract FA807514D0025 to provide the U.S. Air Force Life Cycle Management Center (AFLCMC) Special Projects Office support under the Enterprise Sourcing Group (ESG) Defense Systems Technical Area Tasks (DS TATs).

Housekeeping, Facilities Operations Support ranks third, (8%) under U.S. Naval Facilities Engineering Command, Europe and Southwest Asia (NAVFAC EURSWA) (Naples, Italy) contract N6247017D4012 for base operations support services at Naval Support Facility (NSF) Camp Lemmonier, Djibouti; Chabelley Airfield, Djibouti; and Camp Simba, Manda Bay, Kenya.

Next, Professional Services, Engineering Technical, (7%) performed under NASA Johnson Space Center (JSC) (Houston, TX) Mission Systems Operations Contract (MSOC) 80JSC017C0006, to provide services for Mission Control Center Systems (MCCS), Training Systems (TS), Space Vehicle Mockup Facility (SVMF), and other support elements.

Fifth, KBR GS also performs 6.2 R&D, Aeronautics & Space Technology (5%) via contract NNJ15HK11B with NASA Johnson Space Center (JSC) (Houston, TX) to perform the Human Health and Performance Contract (HHPC) to provide biomedical, medical and health services in support of all human spaceflight programs at the agency's Johnson Space Center in Houston.



KBR Government Solutions

Leading Products and Services

U.S. Federal Government Prime Contract Actions (in \$1,000s), FY18-FY22.

Rank	Products/Services	FY18	FY19	FY20	FY21	FY22	5 Yr Total	% of Total	Cum %	Contract Actions	Avg Value
1	Mgmt. Svcs., Logistics Support	\$ 852,690	\$ 1,008,558	\$ 747,150	\$ 1,402,328	\$ 1,811,036	\$ 5,821,762	36%	36%	1,405	\$ 4,144
2	6.2 R&D, General R&D	\$ 367,827	\$ 409,922	\$ 385,915	\$ 358,086	\$ 195,769	\$ 1,717,519	11%	47%	3,086	\$ 557
3	Housekeeping, Fac. Ops. Support	\$ 99,228	\$ 440,707	\$ 149,817	\$ 249,252	\$ 305,825	\$ 1,244,829	8%	55%	1,329	\$ 937
4	Prof. Svcs., Engineering Technical	\$ 229,222	\$ 270,885	\$ 227,187	\$ 220,652	\$ 220,962	\$ 1,168,908	7%	62%	1,798	\$ 650
5	6.2 R&D, Aeronautics & Space Technolog	\$ 138,237	\$ 142,276	\$ 150,135	\$ 150,145	\$ 166,517	\$ 747,310	5%	67%	107	\$ 6,984
6	Prof. Svcs., Other Support Services	\$ 135,107	\$ 92,872	\$ 146,592	\$ 140,081	\$ 165,383	\$ 680,035	4%	71%	314	\$ 2,166
7	6.6 R&D, Space Flight Systems	\$ 98,790	\$ 127,069	\$ 115,862	\$ 137,081	\$ 129,168	\$ 607,970	4%	75%	119	\$ 5,109
8	Medical Svcs., Medical Services	\$ -	\$ 62,495	\$ 85,699	\$ 93,694	\$ 103,155	\$ 345,043	2%	77%	194	\$ 1,779
9	6.2 R&D, Ships	\$ -	\$ -	\$ -	\$ 48,468	\$ 225,672	\$ 274,140	2%	79%	462	\$ 593
10	6.1 R&D, Aeronautics & Space Technolog	\$ 42,434	\$ 51,180	\$ 48,539	\$ 47,641	\$ 59,992	\$ 249,786	2%	80%	156	\$ 1,601
11	Mgmt. Svcs., Other Support Services	\$ 56,115	\$ 59,395	\$ 6,990	\$ 34,309	\$ 55,122	\$ 211,931	1%	81%	147	\$ 1,442
12	Mnt.-Rep. of Communication Equip.	\$ 18,828	\$ 26,206	\$ 60,475	\$ 55,215	\$ 48,872	\$ 209,596	1%	83%	282	\$ 743
13	Prof. Svcs., Program Mgmt./Support Svcs	\$ 39,810	\$ 39,212	\$ 42,793	\$ 34,067	\$ 25,111	\$ 180,993	1%	84%	422	\$ 429
14	IT System Analysis	\$ 43,158	\$ 45,198	\$ 39,050	\$ 37,624	\$ -	\$ 165,030	1%	85%	53	\$ 3,114
15	Prof. Svcs., Operations Research	\$ 33,398	\$ 26,821	\$ 33,459	\$ 29,202	\$ 38,733	\$ 161,613	1%	86%	124	\$ 1,303
16	6.2 R&D, Services	\$ 43,063	\$ 42,571	\$ 52,382	\$ 19,457	\$ 137	\$ 157,610	1%	87%	192	\$ 821
17	6.5 R&D, Engineering	\$ -	\$ 16,467	\$ 35,939	\$ 30,912	\$ 35,958	\$ 119,276	1%	88%	59	\$ 2,022
18	Oper. of Govt. Ot. Adm. Fac./Svc. Bldgs.	\$ -	\$ -	\$ 10,000	\$ 33,536	\$ 73,521	\$ 117,057	1%	88%	59	\$ 1,984
19	IT Auto. Info. Sys. Svcs.	\$ -	\$ -	\$ 15,671	\$ 37,763	\$ 63,299	\$ 116,733	1%	89%	50	\$ 2,335
20	Tech. Rep. Svcs., Misc. Equip.	\$ -	\$ -	\$ -	\$ 62,145	\$ 47,703	\$ 109,848	1%	90%	336	\$ 327
21	6.1 R&D, Services	\$ 14,180	\$ 20,989	\$ 22,879	\$ 12,104	\$ 20,929	\$ 91,081	1%	90%	145	\$ 628
22	6.2 R&D, Missile & Space Systems	\$ 11,161	\$ 17,255	\$ 17,847	\$ 22,304	\$ 15,488	\$ 84,055	1%	91%	208	\$ 404
23	6.2 R&D, Comm. & Electronics Equipment	\$ 35,499	\$ 27,340	\$ 7,324	\$ 7,789	\$ 4,511	\$ 82,463	1%	91%	191	\$ 432
24	6.5 R&D, Aircraft	\$ 3,757	\$ 23,341	\$ 14,473	\$ 18,349	\$ 20,766	\$ 80,686	1%	92%	166	\$ 486
25	6.2 R&D, Math & Computer Sciences	\$ -	\$ 9,800	\$ 52,537	\$ 15,575	\$ (1,618)	\$ 76,294	0%	92%	53	\$ 1,440
26 - 267		\$ 235,783	\$ 243,059	\$ 193,225	\$ 286,654	\$ 279,409	\$ 1,238,130	8%	100%	3,805	\$ 325
Totals (100%):		\$ 2,498,287	\$ 3,203,618	\$ 2,661,940	\$ 3,584,433	\$ 4,111,420	\$ 16,059,698	100%	100%	15,262	\$ 1,052

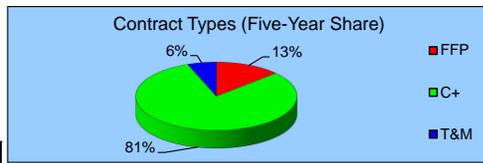
KBR GS – Contract Types Preferences

KBR GS receives the majority (81%) of its prime contract action revenues via Cost Plus type contracts.

Firm Fixed Price type contract vehicles provide another 13% of its prime contract action revenues.

Only 6% of the unit’s revenues stem from Time and Materials type contracts.

Cost-reimbursement type contracts typically perform at lower margins than other contract types but carry lower risk of loss. Cost reimbursement contracts will continue to represent a majority of its business going forward.



KBR Government Solutions

Contract Types

U.S. Federal Government Prime Contract Actions (in \$1,000s), FY18-FY22.

Rank	Contract Types	FY18	FY19	FY20	FY21	FY22	5 Yr Total	% of Total	Cum %	Contract Actions	Avg Value
1	Cost Plus Fixed Fee	\$ 1,588,848 64%	\$ 1,983,434 62%	\$ 1,455,950 55%	\$ 2,308,973 64%	\$ 2,792,278 68%	\$ 10,129,483	63%	63%	9,101	\$ 1,113
2	Cost Plus Award Fee	\$ 436,591 17%	\$ 481,174 15%	\$ 514,924 19%	\$ 608,298 17%	\$ 722,994 18%	\$ 2,763,981	17%	80%	898	\$ 3,078
3	Fixed Price	\$ 351,505 14%	\$ 454,256 14%	\$ 371,954 14%	\$ 324,025 9%	\$ 177,601 4%	\$ 1,679,341	10%	91%	2,719	\$ 618
4	Time and Materials	\$ 97,796 4%	\$ 161,980 5%	\$ 205,270 8%	\$ 216,492 6%	\$ 244,122 6%	\$ 925,660	6%	97%	764	\$ 1,212
5	Fixed Price Award Fee	\$ 18,092 1%	\$ 57,952 2%	\$ 52,664 2%	\$ 77,791 2%	\$ 51,589 1%	\$ 258,088	2%	98%	681	\$ 379
6	Fixed Price with Economic Price Adjustme	\$ - 0%	\$ - 0%	\$ 10,006 0%	\$ 41,135 1%	\$ 108,330 3%	\$ 159,471	1%	99%	189	\$ 844
7	Cost No Fee	\$ 1,517 0%	\$ 45,035 1%	\$ 1,205 0%	\$ 6,240 0%	\$ 5,438 0%	\$ 59,435	0%	99%	247	\$ 241
8	Order Dependent	\$ 2 0%	\$ 9,800 0%	\$ 42,192 2%	\$ 5,127 0%	\$ - 0%	\$ 57,121	0%	100%	374	\$ 153
9	Fixed Price Level of Effort	\$ (381) 0%	\$ 7,073 0%	\$ 8,541 0%	\$ (3,595) 0%	\$ - 0%	\$ 11,638	0%	100%	26	\$ 448
10	Labor Hour	\$ 3,521 0%	\$ 1,473 0%	\$ (1,038) 0%	\$ 115 0%	\$ 5,997 0%	\$ 10,068	0%	100%	159	\$ 63
11	Unknown - *	\$ - 0%	\$ 23 0%	\$ (95) 0%	\$ (168) 0%	\$ 2,995 0%	\$ 2,755	0%	100%	48	\$ 57
12 - 15		\$ 796 0%	\$ 1,418 0%	\$ 367 0%	\$ - 0%	\$ 76 0%	\$ 2,657	0%	100%	56	\$ 54
Totals (100%):		\$ 2,498,287	\$ 3,203,618	\$ 2,661,940	\$ 3,584,433	\$ 4,111,420	\$ 16,059,698	100%	100%	15,262	\$ 1,052

KBR GS – Recent Significant Awards in New/Ongoing Programs

Recent Developments

VIMA Acquisition: On August 2, 2022, KBR acquired VIMA, a U.K. based leading provider of digital transformation solutions to defense and other public sector clients. VIMA Group delivers solutions across a number of large-scale, high priority, digital transformation programs to support its clients in ensuring availability of effective digital and information technology as guided by the U.K.'s Digital Strategy for Defence. The company is a trusted advisor and a top five supplier to Defence Digital and Navy Digital – both organizations within the UK MoD with several highly strategic, fast-growing programs.

HomeSafe Alliance LLC Contract Award: In November 2021, KBR announced that HomeSafe Alliance LLC (“HomeSafe”), a KBR led joint venture (*KBR holds 72% equity interest in HomeSafe*), was awarded the global household goods contract by U.S. Transportation Command. The contract ceiling value is \$20 billion with a potential 9-year term, inclusive of all options periods. HomeSafe is the exclusive household goods move management service provider for the U.S. Armed Forces, U.S. DoD civilians and their families. Under this contract, HomeSafe plans to modernize and infuse technology to improve the global relocation experience for all military personnel and their families. In October 2022, the award was upheld in the Court of Federal Claims, and the period for appeal of the Court's decision has expired. Subsequent to the Court of Federal Claims ruling, U.S. Transportation Command lifted the stop work order on the contract in November 2022 and KBR is proceeding with work under the award. This year (2023) represents the transition period that runs for most of this year with the program slated to officially begin in the fall. HomeSafe then ramps up its work in 2024, followed by "full cadence in 2025."

Frazer-Nash Acquisition: On October 20, 2021, KBR acquired Frazer-Nash, a leading provider of high-end systems engineering, assurance and technology advisory services used to solve complex challenges. Frazer-Nash provides a broad range of professional advisory services across the defense, renewable energy and critical infrastructure sectors primarily in the U.K. and Australia. With expertise in areas such as systems engineering, data science, cyber and clean energy, Frazer-Nash compliments KBR's global priorities with minimal overlap because of its geographic footprint.

The following is a listing of contracts awarded to KBR GS over the past several years.

Dates	\$M	Description
12/22-12/27	\$53.3	On behalf of the U.S. Missile Defense Agency (MDA), Redstone Arsenal (Huntsville, AL), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$53.3 million cost-plus-fixed-fee task order (FA8075-23-F-0006) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for technical analysis services in support of the Terminal High Altitude Area Defense (THAAD) Project Office (PO).

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10/22-11/25	\$35	On behalf of the U.S. Ninth Air Force / Air Forces Central Command (9 AF/AFCENT) Installations and Mission Support Directorate (A7) Civil Engineer (CE) (Shaw AFB, SC), the U.S. AFICC, 772nd Enterprise Sourcing Squadron (772 ESS) Readiness/Energy/Ops Flight (PKD) (Joint Base San Antonio-Lackland, TX) awarded KBR Government Solutions (GS)(Houston, TX) a \$35.0 million cost-plus-fixed-fee task order (FA8051-23-F-0002) under the company's Air Force Contract Augmentation Program V (AFCAP V) contract (FA8051-20-D-0005) for power production and engineering support services to Prince Sultan Air Base (PSAB), Saudi Arabia, in support of the 378th Air Expeditionary Wing (AEW).
10/22-12/27	\$57.6	On behalf of the U.S. Ninth Air Force / Air Forces Central Command (9 AF/AFCENT) Installations and Mission Support Directorate (A7) Civil Engineer (CE) (Shaw AFB, SC), the U.S. AFICC, 772nd Enterprise Sourcing Squadron (772 ESS) Readiness/Energy/Ops Flight (PKD) (Tyndall AFB, FL) awarded KBR Government Solutions (GS) (Houston, TX) a \$57.6 million firm-fixed-price task order (FA8051-23-F-0001) under the company's Air Force Contract Augmentation Program V (AFCAP V) contract (FA8051-20-D-0005) for Base Operations Services (BOS) in support of the U.S. Air Force 378th Air Expeditionary Wing (378 AEW) and U.S allies at Prince Sultan Air Base (PSAB) in Saudi Arabia.
9/22-9/27	\$56.6	On behalf of the U.S. Marine Corps Installations Command (MCICOM), Commanding Officer, Headquarters and Service Battalion, Headquarters Marine Corps (HQSVCBN HQMC), Installations and Logistics (I&L) (Washington, DC), the U.S. Naval Information Warfare Center (NIWC) Atlantic - Charleston (NIWC LANT CHS) (North Charleston, SC) awarded KBRwyle - Aerospace Group (Lexington Park, MD) a \$56.6 million cost-plus-fixed-fee task order (N65236-22-F-3035) under the company's SeaPort Next Generation (SeaPort-NxG) contract (N00178-19-D-7949) for Marine Corps Electronic Security System (MCESS) Life-Cycle Engineering Support (LCES) V in support of the Shore Command and Control, Intelligence, Surveillance and Reconnaissance (C2ISR) and Integration Division 223 - Force Protection Solutions.
9/22-9/27	\$16.7	On behalf of the U.S. Defense Technical Information Center (DTIC) Registration (Fort Belvoir, VA), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$16.7 million cost-plus-fixed-fee task order (FA8075-22-F-0064) under the company's Dept. of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for enterprise search, research, and analysis services.
9/22-9/27	\$156.7	On behalf of the U.S. Army PEO Aviation (PEO AVN), Air Traffic Control (ATC) Product Office (Huntsville, AL), U.S. Air Force (USAF), Air Force Installation Contracting Center (AFICC), 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$156.7 million cost-plus-fixed-fee task order (FA8075-22-F-0061) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for Utility Helicopter 60 Variant (UH-60V) Black Hawk Fleet updates and improvements in support of the PEO AVN, Utility Helicopters Project Office (UHPO).
9/22-12/27	\$38	On behalf of the U.S. Defense Logistics Agency (DLA) (Fort Belvoir, VA), DLA Contracting Services Office (DCSO) (Fort Belvoir, VA) awarded KBR Government Solutions (GS) (Houston, TX) a \$38.0 million firm-fixed-price task order (SP4702-22-F-0070) under the company's Automated Fuel System Installation (AFSI) contract (SP4702-19-D-0003) for maintenance support and sustainment of Automated Fuel Handling Equipment (AFHE) sites worldwide.
8/22-1/27	\$52.2	On behalf of the Office of the Under Secretary of Defense (Policy) (OUSD(P)) (Washington, DC), the Washington Headquarters Services (WHS) Acquisition Directorate (Washington, DC) awarded KBR Wyle Services, LLC (Greenbelt, MD) a \$52.2 million fixed-price, level of effort task order (HQ0034-22-F-0294) under the company's One Acquisition Solution for Integrated Services (OASIS) - Unrestricted Pool 1 contract (GS00Q14OADU133) for office management

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		support services. The contractor will provide administrative support, project management, professional, technical, scheduling support, liaison support, documentation support, technical analyses, and other support services.
7/22-2/28	\$38	The U.S. Naval Air Warfare Center Aircraft Division (NAWCAD) (Patuxent River, MD) awarded KBRwyle - Aerospace Group (Lexington Park, MD) a \$38.0 million cost-plus-fixed-fee, cost reimbursable, ID/IQ contract (N00421-22-D-0097) for Area Control Systems (ACS) hardware and support services in support of the Area Control Systems (ACS) Branch of the Air Traffic Control & Landing Systems (ATC&LS) Division. This contract provides technical analysis, engineering solutions, hardware integration, and life cycle services, to include: shipping of systems, components and parts, training and provision of training materials, technical manuals, system support, and technical assistance by phone, email, or on-site.
7/22-7/25	\$20	On behalf of the U.S. Air Force Research Laboratory - 711th Human Performance Wing (AFRL 711 HPW) (Wright-Patterson AFB, OH), the U.S. Air Force Research Laboratory (AFRL) (Wright-Patterson AFB, OH) awarded KBR-WI (Houston, TX) a \$20.0 million cost-plus-fixed-fee contract for Airman Readiness Medical Research (ARMR) in support of the Warfighter Medical Optimization Division (RHM). The contractor will provide scientific and medical expertise to AFRL at Wright-Patterson Air Force Base. KBR human health and performance specialists will investigate airmen readiness to include the biomedical impacts of air and space as well as cognitive and physiological performance. KBR will support aerospace physiology research in Wright-Patterson's new centrifuge and research altitude chambers facilities in Ohio, as well as Neurology, Operational Vision and Enroute Care studies.
6/22-6/27	\$21	On behalf of the U.S. Army CCDC (DEVCOM) Ground Vehicle Systems Center (GVSC) (Warren, MI), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$21.0 million cost-plus-fixed-fee task order (FA8075-22-F-0029) under the company's Dept of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for advanced manufacturing, reverse engineering, and obsolescence management. The contractor will assist in enhancing technologies for integration onto ground systems; assess the development of new technologies; and conduct survivability Modeling and Simulation (M&S) for new systems. The contractor will provide a full spectrum of engineering services, including cybersecurity, advanced manufacturing, obsolescence management, reverse engineering, and ground vehicle power and mobility.
6/22-6/27	\$95.6	On behalf of the U.S. Naval Air Systems Command (NAVAIR) (Patuxent River, MD), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$95.6 million cost-plus-fixed-fee task order (FA8075-22-F-0049) under the company's Dept of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for Aviation Logistics Environment (ALE) Logistics Information Technology (LOG-IT) system development and modification in support of the U.S. Navy PEO, Aviation Common Systems and Commercial Services (LOG-IT). The contractor will support the ALE LOG-IT/U.S. Navy Commander, Fleet Readiness Centers (COMFRC) team (formerly known NAVAIR 6.8.4 ALE Systems Engineering Team).
6/22-12/27	\$10.2	The U.S. NAVSUP Fleet Logistics Center Norfolk (FLCN) Global Logistics Support (GLS) (Norfolk, VA), with contracting support from the U.S. NAVSUP Fleet Logistics Center Norfolk Global Logistics Support Business Operations (Code 301) (Norfolk, VA) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) a \$10.2 million cost-plus-fixed-fee task order (N00189-22-F-3034) under the company's SeaPort Next Generation (SeaPort-NxG) contract (N00178-19-D-7949) for Fleet Forces Atlantic Exercise Coordination Center (FFAECC) range support services. The contractor will provide scheduling and asset support services for all DoD units and foreign militaries conducting training in the east coast warning and restricted areas; manage and provide

oversight responsibilities for the development, coordination, planning, and execution of highly specialized training exercises; and assist units and commands with coordination and scheduling of fleet training areas and ranges, including Training Support Vessels (TSVs) and Atlantic Target Marine Operations (ATMO) assets. The contractor will manage and update long-range schedules of future training and certification exercises, provide technical support for scheduling, and assist in researching and providing information required by customers. The contractor will assist in de-conflicting commercial survey and research vessels with DoD overwater operations.

6/22-6/27	\$51.7	On behalf of the U.S. AFSC, Oklahoma City Air Logistics Complex (OC-ALC), Product Support Branch (Tinker AFB, OK), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$51.7 million cost-plus-fixed-fee task order (FA8075-22-F-0053) under the company's DoD Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for the U.S. Air Force Bomber Reliability and Sustainment Improvement Program in support of the U.S. Air Force Life Cycle Management Center (AFLCMC) B-1 Bomber Division, B-1 System Program Office. The contractor will support the Air Force in keeping the B-1 operationally viable while improving availability and decreasing total ownership costs. The contractor will perform reliability and obsolescence analyses, as well as develop non-destructive inspection and test techniques, maintenance procedures and analysis tools for reliability data.
6/22-6/27	\$69.3	On behalf of the U.S. Naval Air Systems Command (NAVAIR) (Patuxent River, MD), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$69.3 million cost-plus-fixed-fee task order (FA8075-22-F-0034) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for Research and Development (R&D) of airborne manned reconnaissance aircraft Intelligence, Surveillance, Reconnaissance, and Targeting (ISR&T) systems for the E-2/C-2 Airborne Command and Control Systems Program Office (PMA 231). The contractor will provide advanced R&D, Modeling and Simulation (M&S), logistics, and engineering for ISR&T systems primarily on the E-2D Advanced Hawkeye, but also the E-2C Hawkeye and C-2A Greyhound.
6/22-6/27	\$52.1	On behalf of the 88th Communications Squadron Client Services Flight (88 CS SCOS) (Wright-Patterson AFB, OH), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$52.1 million cost-plus-fixed-fee task order (FA8075-22-F-0050) under the company's Dept of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for support services to the Air Force Life Cycle Management Center (AFLCMC) Plans and Program Directorate (XP). The contractor will provide engineering, sustainment, and operations Research, Development, Testing, and Evaluation (RDT&E) support services.
6/22-5/27	\$69.5	On behalf of the U.S. AFLCMC, Fighters and Advanced Aircraft Directorate, F-22 Division (AFLCMC/WAU) (Hill AFB, UT), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$69.5 million cost-plus-fixed-fee task order (FA8075-22-F-0044) under the company's Dept of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for aeronautical systems Research, Development, Test, and Evaluation (RDT&E) for the Air Force. The contractor will provide the AFLCMC with analysis, research, and product support for aeronautical systems. The contractor will perform engineering, airworthiness, system security and assurance, risk management, and safety analyses for aircraft in the center's portfolio. Life Cycle Management Center Engineering Directorate (AFLCMC/EN-EZ).
6/22-5/27	\$35	On behalf of the Air Force Institute of Technology, Graduate School of Engineering and Management (AFIT/EN) (Wright-Patterson AFB, OH), the U.S. AFICC, 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$35.0 million cost-plus-

		fixed-fee task order (FA8075-22-F-0046) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for graduate research, analysis, development, and evaluation services. The contractor will study, analyze, provide advice, and develop materials to advance scientific and technical information, and will conduct graduate-level research, engineering and technical analyses, and technical evaluations and assessments for faculty and staff. The contractor will dissect and study the design, development, and testing of military and commercial research and development efforts, including military-critical technologies in their earliest stages of discovery.
5/22-5/27	\$65	On behalf of the U.S. Air Force Life Cycle Management Center, Mobility and Training Aircraft Directorate, Aircraft, Tactical Airlift Division, C-130J Super Hercules (AFLCMC/WLN J) (Wright-Patterson AFB, OH), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a five-year, \$65.0 million cost-plus-fixed-fee task order under the company's Dept of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for C-130 Hercules aircraft modernization and sustainment. The contractor will provide critical, adaptable acquisition management, systems engineering, test and evaluation management, logistics planning and analysis, and cybersecurity solutions for multiple variants of the C-130 aircraft. This work will support current and upcoming avionics upgrades and aircraft block modification programs; digital engineering transformation efforts; and all production, modernization and sustainment requirements.
5/22-5/27	\$41	The U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a five-year, \$41.0 million task order under the company's Dept of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for cyber security, engineering and testing in support of the International Air Traffic Control Radar Beacon System, Identification Friend or Foe (IFF) and Mark XIIIB System (AIMS) Program Office. The contractor will develop recommendations on cyber security strategies, engineering analysis, and assessment of testing for the AIMS Program Office. The contractor will conduct research and analysis and provide recommendations for the AIMS box and platform-level certification testing and system level changes.
4/22-5/26	\$7.9	The AFRL Research and Development Site, Maui (RDSM) (Hawaii), with contracting support from the U.S. Air Force Research Laboratory Directed Energy Directorate Contracting Office (AFRL/RDK) (Kirtland AFB, NM), awarded Centauri, LLC (Chantilly, VA) a \$7.9 million cost-plus-award-fee contract (FA9451-22-C-0014) for the Pacific-AFRL-National Agency Computing Environment for Analytics (PANACEA) program in support of the Univ. of Hawaii's Vanguard Center. The University of Hawaii's Vanguard Center of High Performance Computing (VCHPC) on Maui is the home of the U.S. Air Force's Maui High Performance Computing Center (MHPCC), one of five Defense Supercomputing Resource Centers (DSRCs) that comprise the Dept. of Defense (DoD) High Performance Computing Modernization Program (HPCMP). Part of the Air Force Maui Optical and Supercomputing (AMOS) site, the MHPCC conducts space domain awareness (SDA) operations and research and development (R&D). MHPCC provides advanced, high-performance computing tools based on the latest technologies to Government researchers. The VCHPC takes these tools and evaluates and optimizes early-production High Performance Computing (HPC) technology, providing breakthrough software solutions that significantly increase the breadth and impact of the HPCMP. Research thrusts at the AMOS site include satellite detection and identification, atmospheric compensation and resolved imaging, astrodynamics and orbital metrics, sensor development, laser propagation through the Earth's atmosphere, database cataloging of satellite images, and high-performance computer modeling and simulation.
4/22-4/27	\$62	The U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a five-

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		<p>year, \$62.0 million task order under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for support services for the U.S. Army Program Executive Office (PEO) Missiles and Space (MS), Tactical Air and Ground Munitions (TAGM) Project Office and Strategic and Operational Rockets and Missiles (STORM) Project Office. The contractor will provide conception-to-completion development, testing, engineering and analysis services.</p>
4/22-5/27	\$31.2	<p>On behalf of the U.S. AFLCMC, Fighters and Advanced Aircraft Directorate, F-15 Division (AFLCMC/WAQ) (Robins AFB, GA), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$31.2 million cost-plus-fixed-fee task order (FA8075-22-F-0025) under the company's Dept of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for research support services. The contractor will provide research, life cycle analysis, rapid engineering, data analysis, Subject Matter Expertise (SME), and testing support services.</p>
3/22-5/27	\$640	<p>NASA Goddard Space Flight Center (GSFC) (Greenbelt, MD) awarded KBR Wyle Services, LLC (KBRwyle) (Greenbelt, MD) a five-year, \$640.0 million cost-plus-fixed-fee, ID/IQ contract (80GSFC-22-C-A020) to provide continued Ground Systems and Mission Operations 3 (GSMO 3) support. the contractor provide engineering services for the Goddard Space Flight Center in the areas of ground systems and mission operations support to more than 20 missions in all phases of a mission life cycle. The contract will provide services including systems engineering, facility engineering, launch and early orbit support, flight operations, flight dynamics support, and sustaining engineering for NASA. The contractor will support a wide range of mission operations, including concept studies, formulation development, implementation, operations, sustaining engineering and decommissioning. The contractor will also support operations studies, systems engineering, design, implementation, integration and testing of ground systems and operations products, mission operations and sustaining engineering. Work under this contract is broken out into two major groups: Mission Ground System Development includes systems engineering, engineering studies, facility engineering, ground system development, telemetry & control, mission planning, network scheduling, trading, flight dynamics, level zero processing, development of analysis tools, automation support, information technology support, simulators, Ground Support Equipment (GSE), operations products, and integration and testing. Mission Operations includes routine flight operations, anomaly response, integrated flight dynamics operations, and mission data collection and distribution. The Contractor shall perform system engineering and sustaining engineering services as tasked to support spacecraft and payload engineering requirements, and sustain the ground system. The Government shall provide the baseline operational equipment, systems, and facilities needed for mission operations.</p>
2/22-3/27	\$71.7	<p>NASA Glenn Research Center (GRC) (Cleveland, OH) awarded KBRwyle Services, LLC (Greenbelt, MD) a five-year, \$71.7 million cost-plus-fixed-fee, ID/IQ contract to perform Safety & Mission Assurance, Audits, Assessments and Analysis (SA3) Services. The contractor will provide SA3 services to NASA Headquarters (HQ), NASA Centers, NASA Programs/Projects, and other NASA activities through the NASA Safety Center (NSC). The contractor will perform a broad range of services supporting four functional areas. The contractor will manage and perform numerous and various task orders with multiple NASA Centers' programs and projects including NASA Headquarters simultaneously at foreign and domestic locations at which NASA-funded work is performed or planned.</p>
2/22-2/27	\$42.6	<p>The U.S. Naval Air Warfare Center Aircraft Division (NAWCAD) (Patuxent River, MD) awarded KBRwyle Technology Solutions, LLC (KTS) (Columbia, MD) a \$42.6 million cost-plus-fixed-fee task order (N00421-22-F-3003) under the company's SeaPort Next Generation (SeaPort-NxG) contract (N00178-19-D-7949) for engineering and technical services in support of the Electromagnetic Environmental Effects (E3) Division. The contractor will provide uninterrupted</p>

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		technical support to the E3 Division and the Electromagnetic Compatibility (EMC) Branch, which provide E3 systems engineering expertise and T&E support to NAVAIR Program Managers, Air (PMAs), class desks, and test squadrons to meet technical cost, schedule, and performance objectives across the total life cycle of naval aviation systems.
2/22-8/25	\$N/A	European Space Agency (ESA) (Paris, France) awarded KBR Government Solutions (GS) (Houston, TX) a 3.5 year contract of undisclosed value to provide high-end astronaut medical support services for the European Astronaut Centre (EAC) Space Medicine Office in Cologne, Germany. KBR will be the primary provider of space medicine support services to ESA, which is introducing a new service model. A partner to ESA for more than 20 years, KBR's major activities include astronaut medical care, engineering support, rehabilitation, fitness, project management, healthcare administration, psychology and behavioral health, nutrition, radiation, education coordination, and operational research.
1/22-1/26	\$39.5	On behalf of the U.S. Space Force, Space Systems Command (USSF SSC), Special Programs Directorate (SSC/SP) (El Segundo, CA), the U.S. Air Force Research Laboratory, Space Vehicle Directorate (AFRL RV) Detachment 8 (Det 8) Contracting Office (PKV8) (Kirtland AFB, NM) awarded Centauri, LLC (Chantilly, VA) a \$39.5 million cost-no-fee, cost-plus-fixed-fee contract (FA9453-22-C-0001) for the research and development of the Bringing Responsive Operations through Novel Computing On-Demand (BRONCO). The contractor will provide research and development (R&D), modeling and simulation (M&S), testing, demonstration, and analysis of distinguishing the effects of natural and manufactured threats to spacecraft, payloads and space services that will provide support for the Bringing Responsive Operations through Novel Computing On-Demand (BRONCO) program. This work will support the development and demonstration of key technologies: the Wide Area Scanning Parabolic (WASP); the Digitally beam-formed Phased Array Feed (DPAF); and a small form-factor Multi-Band, Deployable Ground Terminal Enabling Resilient Communications (BADGER) phased array.
1/22-8/22	\$35.8	On behalf of the U.S. Army Sustainment Command (ASC) (Rock Island, IL), the U.S. Army Contracting Command - Rock Island (ACC-RI) (Rock Island, IL) awarded KBR Services, LLC (Houston, TX) a \$35.8 million cost-plus-fixed-fee task order (W52P1J-22-F-0102) under the company's Logistics Civil Augmentation Program V (LOGCAP V) contract (W52P1J-19-D-0044) for Base Life Support (BLS) services to support Europe preparedness in Germany, Poland, Romania, and other potential locations in the U.S. European Command (USEUCOM) Area of Responsibility (AoR). The contractor will provide base life support, logistics services, and assist the Army in executing theater support services.
1/22-7/27	\$27	The U.S. Navy Commander, Fleet Readiness Centers (COMFRC) (NAS Patuxent River, MD) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) a \$27.0 million cost-plus-fixed-fee task order (N68520-22-F-3000) under the company's SeaPort Next Generation (SeaPort-NxG) contract (N00178-19-D-7949) for E2/C2 Multi-Platform Fleet Support Team (E2C2MPT FST) engineering support. The contractor will provide engineering and technical expertise for the design, development, test, evaluation and logistics for the procurement, production, maintenance, modification and related efforts for aircraft support by the E2C2MPT FST. Other services include: prepare applicable Engineering Change Proposals (ECPs), Technical Data Sheet (TDS), and Inspection Data Packets (IDPs) if required for proposed modifications/upgrades of aircraft systems; review and analyze aircraft weapon system designs provided as Government Furnished Information (GFI) to establish compliance with mission and other specified requirements; evaluate new technologies for application in improving system designs; analyses to identify potential impacts on performance, reliability, maintainability, user interface, logistics, schedule, and cost; plan, coordinate and evaluate testing of systems; performing risk assessment and generating risk mitigation plans; solve

		a range of problems utilizing analysis of possible solutions using standard procedures; and other services.
12/21-5/23	\$7.7	On behalf of the Nineteenth Air Force (19 AF) (JBSA-Randolph, TX), the U.S. Air Force 338th Enterprise Sourcing Squadron Contracting Command (338th ESS CC) (JBSA-Randolph AFB, TX) awarded KBRwyle - Aerospace Group (Lexington Park, MD) a \$7.7 million firm-fixed-price task order (FA3002-22-F-0041) under the company's International Pre-Qualification, Multi-Aircraft, Flight Training contract (FA3002-16-D-0002) for Bell 206 helicopter aircrew initial training. The contractor will provide aircrew Subject Matter Experts (SMEs) to ensure Navy test pilots are properly trained to support future missions. Specific services include Test and Evaluation (T&E) services, flight and ground operations, flight crew staffing, navigation and aviation safety support, and weapon systems, subsystems and components testing.
12/21-12/26	\$207.8	On behalf of the U.S. Army Program Executive Office Missiles & Space (PEO M&S), Integrated Fires Mission Command (IFMC) Project Office (Redstone Arsenal, AL), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$207.8 million cost-plus-fixed-fee task order (FA8075-22-F-0001) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for Phased Array Tracking Radar to Intercept on Target (PATRIOT) missile defense system enhancement in support of the PEO MS, Patriot Ground Support Equipment, System Engineering Directorate. The contractor will conduct multi-disciplined analyses and develop recommendations to enhance the capabilities of the PATRIOT missile defense system. The contractor will support Modeling and Simulation (M&S) efforts for surveillance, guidance, fire control, engagement decision logic, interceptor flyout, seeker, and warhead performance to analyze overall system performance effectively and efficiently. Services include to perform extensive and complex analyses; studies; performance runs; actual live fire, search, track, and flight test missions; hardware-in-the-loop testing; and development and test activities to validate and verify full ground and missile system performance.
12/21-11/26	\$45	The U.S. Naval Research Laboratory (NRL) (Washington, DC) awarded KBRwyle - Aerospace Group (Lexington Park, MD) a \$45.0 million cost-plus-fixed-fee, firm-fixed-price, cost-reimbursement contract (N00173-22-C-6002) for the SPace & Spacecraft Systems DEsign (SPADE) program in support of the Spacecraft Engineering Division (SED) of the Naval Center for Space Technology (NCST). The contractor will provide the Spacecraft Engineering Technical Services (SETS) required to develop, document, maintain, and enhance NRL space systems/subsystems, communication systems, tracking systems, and other related equipment and systems. The contractor will also provide mechanical, electrical, electromechanical and software design, development, fabrication, assembly, test, integration, inspection, and maintenance services for all new and modified space system structures, mechanisms, electronics, and space subassemblies.
11/21-12/26	\$49.7	The U.S. Air Force Research Laboratory - Space Vehicle Directorate (AFRL RV), Office of the Deputy Division Chief, Finance (RVF) (Kirtland AFB, NM), with contracting support from the U.S. Air Force Research Laboratory - Space Vehicle Directorate (AFRL RV) Contracting Office (RVK) (Kirtland AFB, NM), awarded Centauri, LLC (Chantilly, VA) a \$49.7 million cost-plus-fixed-fee Small Business Innovation Research (SBIR) Phase III contract (FA9453-21-C-0003) for the Stealth & Cognitive Agile Navigation System (SCANS). Radio Frequency (RF) signals from Global Positioning System (GPS) are currently the world standard and backbone for providing Position, Navigation, and Timing (PNT) for both civilian and military needs, but both natural environments, evolving adversary countermeasures, and challenging terrain can seriously weaken or deny access to these critical signals. The contract provides for further research, investigation, comparison and prototyping of a cutting edge alternative PNT system. This SBIR Phase III effort extends the previous Phase I and Phase

		<p>II efforts by continuing to develop a tactical PNT system for continued research and development as well as to produce the first prototype for commercialization.</p>
11/21-10/26	\$10.8	<p>On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR) (Patuxent River, MD), the U.S. General Services Administration, Rocky Mountain Region (8) (Denver, CO) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) a \$10.8 million firm-fixed-price task order (47QFRA-21-F-0037) under the company's One Acquisition Solution for Integrated Services (OASIS) - Unrestricted Pool 3 contract (GS00Q14OADU318) for specialized engineering and testing for the Weaponing and Stores Planning (WASP) program in support of the Strike Planning and Execution Systems Program Office (PMA 281). WASP is an integrated software product that allows aircrew to determine the best combinations of weapons and delivery conditions to achieve the desired level of target damage, eliminate weapon delivery solutions that violate aircraft Type/Model/Series (T/M/S) specific safety-of-flight envelopes, and perform detailed weapons employment planning for F/A-18 and E/A-18G aircraft.</p>
10/21-10/26	\$44.5	<p>On behalf of the U.S. Defense Technical Information Center (DTIC) (Fort Belvoir, VA), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$44.5 million cost-plus-fixed-fee task order (FA8075-22-F-0004) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for cyber security assessment for Command and Control (C2) and Rapid Cyber Acquisition (RCA) for the U.S. Air Force Life Cycle Management Center (AFLCMC) Cyber Security Engineering Division (AFLCMC/EZC). The contractor will perform research, analysis, and assessments for the AFLCMC Engineering Directorate to identify, mitigate, and eliminate system vulnerabilities to protect systems and software. KBR will work to reduce the residual risk to operating USAF systems and software and will include conducting assessments to inform the implementation of the information security requirements prescribed by the Federal Information Security Modernization Act and other Dept. of Defense (DoD) and USAF directives for cybersecurity and Information Assurance.</p>
10/21-9/26	\$41.5	<p>On behalf of the U.S. Air Force Life Cycle Management Center (AFLCMC), Engineering and Technical Management/Services Directorate (AFLCMC/EN-EZ) (Wright-Patterson AFB, OH), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$41.5 million cost-plus-fixed-fee task order (FA8075-21-F-0083) under the company's DoD Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for aeronautical systems products analysis in support of the Engineering and Communication Network Branch. The contractor will provide cutting-edge analytical and engineering weapons systems including cybersecurity, communication and avionics subsystem analysis, survivability and vulnerability analyses, and Identification Friend or Foe (IFF) analysis and certification.</p>
9/21-9/26	\$600	<p>On behalf of the U.S. Air Force Research Laboratory - Sensors Directorate (AFRL RY), Spectrum Warfare Division (AFRL/RYW) (Wright-Patterson AFB, OH), the U.S. GSA Federal Acquisition Service (FAS), Office of Assisted Acquisition Services (AAS), Great Lakes Region (5) (Chicago, IL) awarded The Design Knowledge Company (Fairborn, OH) a \$600.0 million ID/IQ Small Business Innovation Research (SBIR) Phase III contract (47QFLA-21-D-0018) for Topic OSD11-IA3 - INnovative Cyber/Infrastructure Threat Assessment Environment-Insider Threat (INCITE-InT). The focus of Topic OSD11-IA3 is to develop an innovative system that assists users in rapidly identifying and mapping cyberspace and physical infrastructure to analyze critical threats and vulnerabilities that impact both Dept. of Defense (DoD) force projection and mission assurance. Under this Phase III effort - the application will provide dual-use commercialization: Military (Military operations)/Commercial (planners and first responders).</p>

8/21-8/25	\$70.3	<p>On behalf of the U.S. Army PEO MS, Search, Track, Acquire, Radiate, Eliminate (STARE) Project Office (Huntsville, AL), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$70.3 million cost-plus-fixed-fee task order (FA8075-21-F-0067) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for technical analysis and support services for PEO MS STARE. The STARE Project Office manages Army air defense artillery and field artillery sensors, equipping and sustaining the global warfighter. STARE supports and improves fielded sensors by developing capabilities to address current and future threats, as well as integrating within the Integrated Air and Missile Defense Battle Command System (IBCS) network. The contractor will analyze technical and financial data, provide program management, and various professional and administrative services. Specific duties include: Provide independent integration analysis of cost and schedule data for the Lower Tier Air and Missile Defense Sensor (LTAMDS), SENTINEL A3/A4, and Q-53 Radar procurement efforts. The contractor will provide resource management support in the following areas: integrated master schedules, Unfunded Requirements (UFRs), congressional inquiries and combined program/project office planning across PEO managed programs. The contractor will prepare for and support meetings, working groups, and conferences with analysis, reports, briefings, and minutes. Track project milestones and deliverables and conduct project after action reviews to identify areas for internal improvement. Conduct research into project-related issues to ensure compliance with guidelines as outlined in the Federal Acquisition Regulations, the Defense Federal Acquisition Regulations, and Other Transaction Authorities (OTAs). Contribute information and recommendations to risk management strategies and review. Additional duties include but are not limited to: perform independent analyses in support of program management planning and programming relative to modifications, system variants and deployment requirements; analyze technical data while prioritizing and supporting an array of technical, programmatic and administrative tasks; collect, complete, organize and interpret technical data and financial information relating to acquisition and establishments of program plans and milestones.</p>
8/21-1/22	\$416.3	<p>On behalf of the U.S. II Marine Expeditionary Force (II MEF) Combat Logistics Battalion 2 (CLB 2)(Camp Lejeune, NC), the U.S. Naval Facilities Engineering Command, Atlantic Div. (NAVFAC) (Norfolk, VA) awarded KBR Government Solutions (GS) (Houston, TX) a \$416.3 million cost-plus-award-fee task order (N62470-21-F-9101) under the company's Global Contingency Services Multiple Award Contract (GCSMAC) II contract (N62742-16-D-3551) for expeditionary staging area services at the Marine Corps Base (MCB) Quantico in support of Operation Allies Welcome. KBR will provide transportation, temporary housing, medical screening, and general support for up to 50,000 Afghan evacuees at suitable facilities, in permanent or temporary structures at Marine Corps Base Quantico. It will provide Afghanistan personnel essential services in secure locations outside of Afghanistan. These services will include mobilization, operation and maintenance, demobilization and other support services. To execute this contract, KBR will also provide all management, supervision, labor, materials, and equipment necessary to perform expeditionary staging area services. These areas may consist of commercial tents and trailered bathroom and laundry facilities.</p>
8/21-12/25	\$9.7	<p>The U.S. Air Force (USAF) Oklahoma City Air Logistics Complex (OC-ALC), 76th Propulsion Maintenance Group (76 PMXG) (Tinker AFB, OK), with contracting support from the U.S. Air Force Sustainment Center (AFSC), Contracting Directorate, Maintenance Contracting Branch (AFSC/PZIMC) (Tinker AFB, OK), awarded KBRwyle Technology Solutions, LLC (KTS) (Columbia, MD) a \$9.7 million firm-fixed-price task order (FA8132-21-F-0062) under the company's One Acquisition Solution for Integrated Services (OASIS) - Unrestricted Pool 3 contract (GS00Q14OADU318) for Automated Eddy Current Inspection System (ECIS) Phase III upgrade in support of the 76th Propulsion Maintenance Group (76 PMXG). The Retirement For Cause (RFC)</p>

ECIS are highly specialized fully-automated eddy current inspection systems that have been qualified and approved for the inspection of turbine engine components at Tinker. The ECIS finds unseen cracks, helping to prevent aircraft loss caused by ruptures initiated from fatigue cracks. It detects flaws in high-performance turbine engine parts and identifies small cracks that may go undetected by other methods. The ECIS also automates the decision to return parts to service or discard them. These capabilities enhance the safety of military pilots and ensure that aircraft are mission ready. This acquisition provides for the continued performance of highly specialized engineering, hardware and software upgrades to Version 4 ECIS for conversion to Version 5 capabilities. The requirement will provide equipment refurbishment services to improve the maintainability, reliability, and supportability of the ECIS within 76 PMXG. This effort involves refurbishment and upgrade of eight ECIS-Version 4 stations to ECIS-V5 technology, which includes new six-axis mechanical robots, computers and granite bases. This will be a performance-based service. The contractor will provide enhancements to hardware and software for eight robotic ECIS, to include new bases, robotic arms, computers and station executive software.

8/21-8/22	\$5	The Defense Health Agency (DHA) Contract Resource Management (CRM) (Falls Church, VA), with contracting support from the Defense Health Agency (DHA) Professional Services Contracting Division (PS-CD) (Falls Church, VA) awarded KBRwyle - Aerospace Group (Lexington Park, MD) a \$5.0 million firm-fixed-price contract (HT0011-21-C-0010) for computer system analyst administrative support services for DHA directorates. The contractor will provide support in the following areas: program manager, administrative assistant, functional area analyst, Quality Assurance (QA) analyst, junior and Senior Subject Matter Experts (SMEs).
8/21-2/22	\$136.8	On behalf of the U.S. Army Sustainment Command (ASC) (Rock Island, IL), the U.S. Army Contracting Command - Rock Island (ACC-RI) (Rock Island, IL) awarded KBR Government Solutions (GS) (Houston, TX) a \$136.8 million cost-plus-fixed-fee task order (W52P1J-21-F-0454) under the company's Logistics Civil Augmentation Program V (LOGCAP V) contract (W52P1J-19-D-0044) for Operation Allies Refuge (OAR) support at FT. Bliss; TX, FT. McCoy, WI; FT. Pickett, VA; and Camp Atterbury, IN. The Secretary of Defense approved for the Dept. of Defense (DoD), through U.S. Northern Command (USNORTHCOM), to provide to the Dept. of State (DoS) temporary housing, sustainment and support inside the United States for Afghan Special Immigrant Visa (SIV) principal applicants, their families, and other individuals at risk. DoD will provide support for up to 50,000 individuals at suitable facilities, in permanent or temporary structures. Support will be provided on DoD installations and potentially at contracted non-DoD land and facilities.
8/21-8/25	\$126.7	On behalf of the, the U.S. Volpe National Transportation Systems Center (VNTSC) (Cambridge, MA), with contracting support from the U.S. Volpe National Transportation Systems Center (VNTSC) Office of Acquisitions (Cambridge, MA) awarded SGT, LLC (Greenbelt, MD) a \$126.7 million cost-plus, firm-fixed-price, ID/IQ contract (6913G6-21-D-300001) for Mission Information Technology Support (MITS) services. The contractor will provide mission-critical IT, software and systems engineering for all modes of transportation for several government entities, including the Federal Aviation Administration (FAA), Federal Motor Carrier Safety Administration (FMCSA), Federal Highway Administration (FHWA), National Highway Traffic Safety Administration (NHTSA), Dept. of Defense (DoD), and Dept. of Interior (DoI).
6/21-6/26	\$N/A	NATO Support and Procurement Agency (NSPA) (Capellen, Luxembourg) awarded KBR Government Solutions (GS) (Houston, TX) a contract of undisclosed value with a three (3)-year base period and two (2) option years to provide analytical, engineering, technical, programmatic and logistics services for the Patriot missile system. Under the contract, KBR will provide analytical, engineering, technical, programmatic and logistics services for the Patriot missile system. The Patriot is an advanced surface-to-air guided air and missile defense system used by several NATO countries around the globe. KBR will

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also conduct studies, engineering evaluations and investigations as requested by NSPA. KBR has provided advisory and assistance services related to research and development, production, deployment, and sustainment for the PATRIOT Air and Missile Defense System for more than 40 years. KBR's systems engineering expertise provides comprehensive analysis in all system functional areas including surveillance; tracking; classification, discrimination, and identification; missile guidance; fire control; battle management; communications; defense planning; and interoperability.

6/21-6/26	\$53.5	On behalf of the U.S. Air Force PEO for Mobility and Training Aircraft, C-5M Super Galaxy Division (AFLCMC/WLS) (Wright-Patterson AFB, OH), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$53.5 million cost-plus-fixed-fee task order (FA8075-21-F-0066) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for C-5M Super Galaxy (C-5M) Reliability, Maintainability, Quality, Supportability, and Interoperability (RMQSI) and sustainment analysis. The contractor will provide product support to the AFLCMC C-5M Super Galaxy Program Office. Some support services include program management, cost and schedule analysis, RMQSI services, and risk assessments.
6/21-6/26	\$62.1	On behalf of the U.S. Army PEO Missiles & Space (PEO MS) (Huntsville, AL), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded KBR Wyle Services, LLC (Huntsville, AL) a \$62.1 million cost-plus-fixed-fee task order (FA8075-21-F-0059) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for program analysis. The contractor will provide professional/technical support, and program analysis to support the U.S. Army's mission to develop, field and sustain missile and space systems that provide a decisive battlefield advantage.
6/21-6/26	\$64.9	The U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$64.9 million cost-plus-fixed-fee task order (FA8075-21-F-0056) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for training system hardware and software development in support of the E-2/C-2 Airborne Command and Control Systems Program Office (PMA 231). The contractor will develop and upgrade training system hardware and software, as well as electronic classroom content and interactive courseware for the PMA 231. The contractor will also research and develop recommendations for Live, Virtual, and Constructive (LVC) training that is interoperable with other platforms. This work will enhance training effectiveness for aircrew and maintainers, increasing overall readiness for the Navy.
6/21-5/26	\$55.3	On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR) (Patuxent River, MD), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$55.3 million cost-plus-fixed-fee task order (FA8075-21-F-0040) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for aircraft electronic systems in support of the Advanced Tactical Aircraft Protection Systems (ATAPS) Program Office (PMA 272) and Fleet Readiness Center (FRC) Southeast. The contractor will perform reliability analysis logistics and engineering research and development of aviation electronic warfare, including forecasting and predictive modeling for the PMA 272. The contractor will boost the reliability, availability, and maintainability of aircraft survivability equipment. This equipment includes electronic systems that safeguard aircraft and crews against infrared and laser missiles and other threats on the battlefield. The contractor will also develop and manage databases and electronic technical manuals.

5/21-6/26	\$28.9	The U.S. Naval Air Warfare Center Aircraft Division - Pax River (NAWCAD) (Patuxent River, MD) awarded KBRwyle - Aerospace Group (Lexington Park, MD) (Lexington Park, MD) a \$28.9 million cost reimbursable, cost-plus-fixed-fee, ID/IQ contract (N00421-21-D-0022) for field maintenance support for the Fleet Area Control and Surveillance Facility (FACSFAC) in support of the Webster Outlying Field (WOLF) Air Traffic Control & Landing Systems (ATC&LS) Division (NAWCAD 4.11.7). The contractor will provide Operations and Maintenance (O&M) services for the various systems under the ATC&LS Division cognizance located at various ATC&LS sites. These services will include refurbishment, maintenance, integration, sustainment, repair, installation, configuration management, training, and logistic support for ATC&LS and other designated systems, subsystems, and components associated with air traffic control and airspace management systems.
4/21-4/26	\$51.2	On behalf of the NOAA National Environmental Satellite Data and Information Service (NESDIS) (Silver Spring, MD), the NOAA Acquisition and Grants Office (AGO) (Washington, DC) awarded KBRwyle Technology Solutions, LLC (KTS) (Columbia, MD) a \$51.2 million cost-plus-fixed-fee contract (1332KP-21-C-NAAA0003) for the Space Weather Follow-On (SWFO) Antenna Network (SAN) in support of the Satellite and Information Acquisition Division (SIAD). The contractor will design, analyze, develop, construct, fabricate, assemble, install, checkout, integrate, test, evaluate, verify, deliver, document, and maintain the SAN in support of the SWFO-L1 mission. The network will perform telemetry, command and ranging services for the observatory's operations.
4/21-10/26	\$41.8	On behalf of the U.S. Army Sustainment Command (ASC) (Rock Island, IL), the U.S. Army Contracting Command - Rock Island (ACC-RI) (Rock Island, IL) awarded KBRwyle Technology Solutions, LLC (KTS) (Columbia, MD) a \$41.8 million cost-plus-fixed-fee, firm-fixed-price task order under the company's Enhanced Army Global Logistics Enterprise (EAGLE) - 2018 Basic Ordering Agreement (BOA) (W52P1J-17-G-0077) for Army Prepositioned Stock (APS)-4 located in Korea in support of the 403rd Army Field Support Brigade (AFSB). APS-4 comprises the Armored Brigade Combat Team, Support Brigade, Hospital sets, Theater Sustainment, and Operational Project Stocks prepositioned in the Pacific Theater Area of Responsibility (AoR). APS-4 consists of pre-positioned sets, operational project stocks, sustainment stocks, activity sets and watercraft. Its primary purpose is to reduce the initial amount of strategic airlift required to support a continental United States-based force projection for the Army and to sustain soldiers until sea lines of communications are established. These activities will directly and indirectly support training of forces, preparing forces for deployment, sustainment and redeployment in support of current conflicts, reset forces, and to rebuild readiness for future deployments and contingencies to meet the demands of a persistent conflict in the 21st Century.
4/21-2/24	\$11.1	On behalf of the U.S. Defense Advanced Research Projects Agency (DARPA), Strategic Technology Office (STO) (Arlington, VA), the U.S. Air Force Research Laboratory (AFRL) (Wright-Patterson AFB, OH) awarded Centauri, LLC (Chantilly, VA) a \$11.1 million cost-plus-fixed-fee contract (FA8650-21-C-7115) for Phase 1 of the Moving Target Recognition (MTR) program in support of the AFRL Sensors Directorate, Multispectral Sensing & Detection Division (AFRL/RYM). MTR will develop algorithms and collection techniques to endow Synthetic Aperture Radar (SAR) sensors with the ability to detect, geolocate, and image moving ground targets/vehicles to gain a larger picture and a larger force package. Emphasis is on military vehicle targets, including slow moving vehicles whose SAR signatures are superimposed on clutter. If the goals of moving target detection, geolocation, and imaging are successfully achieved, the MTR program will proceed to develop ATR algorithms for the moving target images. The MTR program is a vital part of the Mosaic Warfare end-state vision, in which each weapon system is seen as one "tile" in a large force package that can rapidly reconfigure military forces, making them fast, unpredictable, flexible, and adaptable, to ultimately overwhelm the adversary.

		<p>Tests for MTR will include airborne data collect experiments to test and evaluate the algorithms. Performers will be responsible for the airborne radar sensors and flight services. The government team will be responsible for designing experiments involving moving ground vehicles, instrumented to provide ground truth. The MTR program has two phases: Phase one will focus on SAR moving target detection, geolocation and imaging. Phase two will center on automatic target recognition.</p>
4/21-5/26	\$49.5	<p>DLA Land and Maritime (Columbus, OH) awarded KBR Government Services (GS) (Houston, TX) a maximum \$49.5 million firm-fixed-price, ID/IQ contract (SP4702-21-D-0002) for Energy Automation Operational Technology Sustainment (EAOTS) of the Hydrant Fueling Automation Maintenance (HFAM) systems. The HFAM program maintains hydrant fueling systems that use Programmable Logic Controller (PLC) automation and other control interfaces. The PLC automation reads inputs from the field devices and writes outputs for automated control of the hydrant systems. The PLC equipment along with the field devices must be maintained to ensure safe and efficient operation of the Automated Fuel Systems. This effort consists of preventive maintenance, corrective maintenance, site support, support documentation, and equipment and material support. All services including labor, equipment, materials, parts, tools, test equipment, transportation, and travel for maintaining and repairing equipment associated with the HFAM systems are encompassed under this effort; to include all services in support of design, procurement, installation, testing, subsystem/system implementation, system interfaces, training, documentation generation, integration and system troubleshooting of installations/modifications to the HFAM system.</p>
3/21-4/26	\$194.4	<p>On behalf of the U.S. Air Force Research Laboratory - Sensors Directorate (AFRL RY), Aerospace Components & Subsystems Technology Division (AFRL/RXD) (Wright-Patterson AFB, OH), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$194.4 million cost-plus-fixed-fee task order (FA8075-21-F-0046) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for Security and Trustworthy Foundations for Electronics Resurgence (STRyFER) in support of the AFRL Trusted Electronics Branch (RYDT). The requirement is for research, develop, test, and analyze the design and fabrication of microelectronics components, verifying and validating their trustworthiness for the AFRL/Rydt. The contractor will provide research support for state-of-the-art microelectronics technologies. The effort will include multi-disciplined Research and Development (R&D) of design best practices and methodologies for trusted systems in the digital and analog realm. The contractor will also develop science-driven counterfeit detection schemes through microelectronic device characterization methodology, and advanced fabrication and packaging schemes for trusted microelectronics.</p>
3/21-3/26	\$58.1	<p>On behalf of the U.S. Defense Technical Information Center (DTIC) (Fort Belvoir, VA), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc. dba KBRWyle (Huntsville, AL) a \$58.1 million cost-plus-fixed-fee task order (FA8075-21-F-0043) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for services to the Reliability and Sustainment Improvement Program in support of The Air Force Material Command (AFMC), Air Force Life Cycle Management Center (AFLCMC), Air Traffic Control and Landing System (ATCALS) Sustainment Branch. This requirement supports the Air Traffic Control And Landing Systems (ATCALS) and the Air Force Weather Weapons System (AFWWS). These systems are crucial to the safe conduct of flight operations for home station and forward deployed aircraft. The contractor will provide research and analysis on reliability, obsolescence, non-destructive inspection and non-destructive testing techniques, system degradation, structures, corrosion, and system sustainability. These efforts will identify impacts, improvements, alternate solutions, and more</p>

		efficient methods and techniques to sustain critical Air Force landing, navigational, radar and air traffic systems.
3/21-1/27	\$27.4	The Australian Department of Defence (Canberra, Australia), Chief Information Officer Group (CIOG) CTO, Information and Communications Technology (ICT) branch, awarded Kellogg Brown & Root PTY Ltd., (Canberra, ACT, Australia), a division of KBR, Inc. (Houston, TX) a six (6)-year AUD \$35.2 million (USD \$27.4 million) contract (ID: CN3753936) Agency Reference ID (4600008256) for "Deployed ICT Sustainment". KBR has been awarded a contract to perform sustainment services for the Australian Defence Force (ADF) Secure Deployed Networks, including Naval, Special Operations, Land and Coalition networks. These services include supply-chain management, identity and access management, and technical services to enable convergence of these networks. Under the terms of this contract, KBR will provide Information Communications Technology (ICT), engineering and logistics support for the ADF Chief Information Officer Group (CIOG), in Canberra, Sydney and Brisbane. This work is expected to be performed over three (3) years, with KBR performing technical services to sustain and uplift these warfighter networks.
3/21-3/26	\$91.8	On behalf of the U.S. Defense Finance and Accounting Service, Columbus (DFAS Columbus) (Columbus, OH), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$91.8 million cost-plus-fixed-fee task order (FA8075-21-F-0034) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for avionic product and life cycle analysis. The contractor will provide high-end engineering services to research, analyze and develop solutions for U.S. Air Force (USAF) aircraft and other system components managed by the 448th Supply Chain Management Wing (SCMW). The contractor will identify and develop solutions for the Air Force to address Diminishing Manufacturing Sources and Material Shortages (DMSMS) issues associated with increasing aircraft age, such as fatigue cracking, reduced damage tolerance, and corrosion. The contractor will also provide engineering analyses of electronic warfare systems and components, and assess fundamental design requirements, logistics supportability, and life-limiting degradation issues. Additionally, the contractor will assess software and security impacts, and modify requirements due to platform needs or redesign efforts and evaluate aircraft fleet status. This includes depot requirements, repair processes, procurement of parts, modification of procedures, engineering support, data management requirements, software requirements, and overall product support.
3/21-N/A	\$N/A	On behalf of the British Army (London, England, UK), the UK Ministry of Defence (MoD) (London, England, UK) awarded KBR Government Services (GS) (Houston, TX) a contract of undisclosed duration and value for the delivery of cutting-edge Nano Unmanned Air Systems (UAS) to support technological experimentations with the British Army and the Future Capability Group. Under the contract, KBR's Government Solutions EMEA business will utilize its established services integrator approach to merge world leading technologies with innovative service delivery including training, logistics, and technical support. Focused on expanding its solutions integration capabilities and collaborative relationships with UK and global subject matter experts, the team is working with Evolve Dynamics (Surrey Technology Centre, Guildford, UK) an engineering company specializing in UAS, to ensure timely delivery of systems for use by MOD personnel in the UK and overseas, and across a wide range of environments.
2/21-3/26	\$49.5	DLA Contracting Services Office (DCSO) (Fort Belvoir, VA) awarded KBR Federal Services, LLC (Houston, TX) a maximum \$49.5 million firm-fixed-price, ID/IQ contract (SP4702-21-D-0001) for Energy Automation Operational Technology Sustainment (EAOTS). This EAOTS acquisition is for services supporting the maintenance on the installed Automated Fuel Handling Equipment (AFHE) located at 23 (subject to minimal increase or decrease) designated places of performance worldwide, which includes providing the

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required personnel and equipment to perform the maintenance for the AFHE systems and implementing equipment installation at these sites. KBR's efforts will fortify DLA's Hydrant Fueling Automation Maintenance program, an ongoing initiative to standardize maintenance to increase system reliability and maintainability, reduce long-term maintenance costs, and improve performance and safety. This contract will help boost fuel inventory accountability, improve fuel monitoring, and prevent spills, aligning with KBR's commitment to create a better, safer and more sustainable world. KBR will provide program management, Preventive Maintenance (PM), Corrective Maintenance (CM), site support, Supervisory Control and Data Acquisition (SCADA) maintenance, support documentation, meter system calibration, and equipment and material support. The contractor will provide design, procurement, installation, testing, subsystem/system implementation, system interfaces, training, documentation generation, integration and system troubleshooting of installations/modifications to the AFHE system.

1/21-1/26	\$48.6	<p>On behalf of the U.S. Air Force (USAF) Research Laboratory - Sensors Directorate (AFRL RY) (Wright-Patterson AFB, OH), the U.S. Air Force 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$48.6 million cost-plus-fixed-fee task order (FA8075-21-F-0024) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for optoelectronic technology Research and Development (R&D) in support of the AFRL RY, Aerospace Components and Subsystems Tech Division (AFRL/RXD), Optoelectronics Technology Branch (RYDH). The Optoelectronic Technology Branch performs basic and applied research to discover and develop novel optoelectronic, laser, and power electronic concepts through the exploitation of structure-property interactions to ensure continued USAF sensor and countermeasure technology dominance. The contractor will provide analyses of military and commercial developmental devices with emphasis on emerging electronic, plasmonic, electro-optic, and photonic technology. These devices will include lasers, waveguides, detectors, and focal plane array. The contractor will also perform analyses on materials, such as semiconductors, nonlinear crystals, and laser gain media; and more broadly, applications of the subject devices and materials. Applications for this research exist for nearly every airborne platform, including the F-35 Lightning II, spacecraft such as Wideband Global SATCOM and Global Positioning System (GPS) satellites, as well as ground based and modular sensing packages. The contractor will provide R&D services for projects in the areas of nonlinear optics, laser cavities, high-power, high-brightness semiconductor lasers. The focus of this research is to develop spectral and temporally diverse semiconductor lasers for sensors applications, from the near-wave through long-wave infrared optical spectrum.</p>
1/21-8/29	\$67.4	<p>On behalf of the U.S. Naval Facilities Engineering Command, Europe and Southwest Asia (NAVFAC EURSWA) (Naples, Italy), the U.S. Naval Facilities Engineering Command, Atlantic Div. (NAVFAC) (Norfolk, VA) awarded KBR Government Services (GS) (Houston, TX) a \$67.4 million firm-fixed-price, ID/IQ contract (N62470-21-D-0001) for Base Operations Support (BOS) services at naval locations within United Arab Emirates (UAE). The contractor will provide key services to four Navy facilities in the UAE -- U.S. Navy Compound, Shed 57, Quay 9, Jebel Al and other locations within UAE. BOS to be performed include: General information, management and administration, Force protection, Unaccompanied housing, facility support (facility investment, facility management, custodial, Integrated Solid Waste Management (ISWM), pest control and pavement clearance), Logistics, Equipment maintenance, Utilities (electrical and wastewater), Environmental, Transportation. The contractor will integrate digital solutions into its operations by utilizing asset management software and data analytics.</p>
12/20-12/22	\$35	<p>On behalf of the U.S. Air Forces Central Command (AFCENT), Manpower, Personnel and Services Directorate (A1) Directorate (Shaw AFB, SC), the U.S. Air Force 772nd Enterprise Sourcing Squadron (772 ESS),</p>

		<p>Readiness/Energy/Ops Flight (PKD) (Tyndall AFB, FL) awarded KBR Government Services (GS) (Houston, TX) a two-year, \$35.0 million cost-plus-fixed-fee task order (FA8051-21-F-0007) under the company's Air Force Contract Augmentation Program V (AFCAP V) contract (FA8051-20-D-0005) for power production services in support of the U.S. Air Force 378th Air Expeditionary Wing (378 AEW) at Prince Sultan Air Base (PSAB) in Saudi Arabia. KBR's logistics and operations support is a part of a strategic, ongoing effort for the U.S. Air Force in this region. KBR will provide resources necessary for power generation for the 378th Air Expeditionary Wing and partner forces.</p>
12/20-12/25	\$300	<p>On behalf of the Earth Resources Observation Systems (EROS) Data Center (Sioux Falls, SD), the U.S. Geological Survey (USGS) (Reston, VA) awarded SGT, LLC (Greenbelt, MD) a \$300.0 million firm-fixed-price, ID/IQ contract (140G01-21-D-0001) for the Technical Services Support Contract (TSSC). EROS is a national data reception, processing, archiving, distribution, and research facility for remotely sensed data and other forms of geographic information. EROS maintains the world's largest collection of space and aircraft acquired imagery of the Earth, including over four million images acquired by Landsat and other civil satellites, and over eight million aerial photographs. EROS conducts a broad range of activities in management of global earth observations data, including the development, operation and management of advanced systems for scheduling, processing, distributing, and applying land related earth science, mapping, and other geographic data and information. The center advances the remote sensing research and science applications that increase our understanding of the planet and result in solutions to societal needs. The contractor will analyze and assess changes to the Earth's landscape. The contractor will perform satellite systems engineering, software development, cybersecurity, data storage, program management, network engineering, satellite data acquisition, and scientific research and application development for remote sensing data.</p>
11/20-11/25	\$538.8	<p>The GSA Federal Systems Integration and Management Center (FEDSIM) (Falls Church, VA) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) a \$538.8 million fixed price with economic price adjustment task order (47QFCA-21-F-0013) under the company's GSA Multiple Award Schedule (MAS) contract (GS35F553AA) for Air Force Tactical Exploitation of National Capabilities (AF TENCAP) HOPE. The AF TENCAP Directorate is a U.S. Air Force Air Combat Command (ACC) geographically separated unit, located at Schriever Air Force Base (AFB), CO. TENCAP exploits national space, cyber and intelligence capabilities to deliver rapid, cost-dominant and innovative warfighting solutions across the full spectrum of Air Force and Joint military missions. TENCAP is a Congressionally-mandated rapid acquisition organization supporting tactical and operational warfighters, and serves as the Air Force executive agent for the Military Exploitation of Reconnaissance and Intelligence Technologies (MERIT) program. As the Air Force's leader for national-to-tactical capability development, TENCAP collaborates with leading experts across the Intelligence Community (IC), Dept. of Defense (DoD), national laboratories, industry, inter-agency, academia, and partner nations. The AF TENCAP mission is to exploit national systems, educate warfighters, and influence development of future requirements across multiple technology areas. The contractor will assist the Air Force in using air, space and cyber capabilities to rapidly deliver agile, leading-edge technologies and systems for the U.S. military. This new work will include engineering services in support of geolocation tracking; sensor, data fusion and dissemination; unconventional warfare and special operations; situational awareness; cyber and spectrum warfare operations; air superiority; command, control and spectrum utilization; and real-time large data analytics and virtualization.</p>
10/20-9/25	\$92.6	<p>The U.S. Naval Air Warfare Center Aircraft Division - Pax River (NAWCAD) (Patuxent River, MD) awarded KBRwyle - Aerospace Group (Lexington Park, MD) a \$92.6 million cost-plus-fixed-fee, cost-reimbursable, ID/IQ contract (N00421-20-D-0121) for In-Service Engineering Agent (ISEA) and production</p>

services for various Navy identification and data link systems in support of Combat Integration & Identification Systems (CI&IDS) Division (AIR 4.11.2). The AIR 4.11.2 is engaged in the design, development, integration, test and evaluation, installation, fielding, certification, production, maintenance, and logistics support of Combat Identification; Non-Cooperative Target Recognition (NCTR); Air Traffic Control (ATC) equipment, systems and subsystems; and advanced technologies development. The purpose of this contract is to provide the CI&IDS Division with the technical services essential to these mission functions in the field of Navy/Dept. of Defense (DoD)/commercial activity Combat Identification and ATC systems. The contractor will provide its expertise to various Navy identification and data link systems, which include the Negation of Improvised Non-State Joint Aerial-Threats (NINJA) system; Counter-Remote Control Model Aircraft Integrated Air Defense Network (CORIAN) system; SkyTracke UAS detection and tracking suite; Light Marine Air Defense Integrated System (LMADIS); Marine Air Defense Integrated System (MADIS); and ANDURIL artificial intelligence platforms. Tasking includes in-service engineering support (ISEA) of Counter Unmanned Air Systems (C-UAS); engineering and characterization of system and sub-system components; integration of system and subsystem components; shipping of systems, sub-systems, components, and parts; development of training curriculum, training materials, and delivery of formal training programs; logistics engineering support; supply system management and material control; testing of C-UAS systems; repair of C-UAS systems; laboratory maintenance; quality assurance; and technical management support. The tasking may also include providing of C-UAS systems technical assistance by phone, electronic mail, or on-site aboard U.S. Navy ships, onboard shore installations, at the pertinent host country, aboard the host country's ships, in theatre locations, or at other sites as directed by the U.S. Government. Services procured under this contract may include support of NAWCAD tasking for programs sponsored by the Naval Air Systems Command (NAVAIR); Naval Sea Systems Command (NAVSEA); NAVSUP Weapon Systems Support - Mechanicsburg (NAVSUP WSS); other DoD activities; U.S. Coast Guard (USCG); commercial and Foreign Military Sales (FMS) customers; and other Government customers.

9/20-9/25	\$49	On behalf of the U.S. Army Program Executive Office Aviation (PEO AVN) (Huntsville, AL), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a five-year, \$49.0 million cost-plus-fixed-fee task order (FA8075-20-F-0046) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) contract (FA8075-18-D-0015) for system acquisition support and reliability improvements on the CH-47 Chinook Helicopter and other select aircraft for the PEO AVN, Cargo Helicopter Project Management Office (PMO) and Fixed Wing (FW) Project Office. The CH-47 is the service's only heavy-lift cargo helicopter supporting combat and other critical operations. The requirement is to provide research, development, testing, studies, analysis and recommendations to the Army project offices and their international partners. This work will increase availability, improve reliability and reduce life cycle support costs for the service's CH-47. The contractor will work with the Army to collect intelligence as well as plan, coordinate and execute missions. The contractor also will help optimize the use of special electronic mission aircraft, transport aircraft, and Future Vertical Lift systems, a family of vertical lift systems that will deliver next generation capabilities.
9/20-9/25	\$88.2	On behalf of the U.S. Air Force PEO for Fighters and Advanced Aircraft (AFLCMC/WA) (Wright-Patterson AFB, OH), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) an \$88.2 million cost-plus-fixed-fee task order (FA8075-20-F-0086) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) contract (FA8075-18-D-0015) for sustainment engineering for the F-16 Fighting Falcon in support of the F-16 System Program Office (SPO). The effort will help advance the Operational Safety, Suitability and Effectiveness

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(OSS&E) Engineering Tasks (OET) of the F-16 Fighting Falcon, A-10 Thunderbolt II and T-38 Talon aircraft. The contractor will analyze and make recommendations related to reliability, maintainability, quality, supportability and interoperability; air worthiness; life cycle management; failure testing; and diminishing manufacturing sourcing issues. This work includes conducting Research and Development (R&D) related to flaw detection and corrosion resistance for AFLCMC's Defense Systems Life Cycle Management Center (LCMC). Tasks include to collect, compile and analyze data to identify and prioritize deficient, aging components; develop test systems and analytical tools; perform obsolescence and diminishing source analysis and non-destructive inspection analysis; and other engineering tasks that positively impact the warfighter's ability to safely and effectively execute the mission.

8/20-9/25	\$26	On behalf of the U.S. Air Force Research Laboratory - Functional Materials Division (AFRL/RXA) (Dayton, OH), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc. dba KBRWyle (Huntsville, AL) a \$26.0 million cost-plus-fixed-fee task order (FA8075-20-F-0085) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for Reliability, Maintainability, Quality, Supportability, and Interoperability (RMQSI) services for the Air National Guard Air Force Reserve Command Test Center (AATC). The contractor will provide technical leadership on RMQSI issues and process improvement at designated USAF Air Logistics Center locations within the programmatic guidelines set by the program manager and customer.
8/20-8/28	\$974	On behalf of the U.S. Air Forces in Europe, 496th Air Base Squadron (496 ABS) (Moron AB, Spain), the U.S. Air Force 764th Enterprise Sourcing Squadron (764 ESS) (Kaiserslautern, Germany) awarded KBR Government Services (GS) (Houston, TX) a maximum \$974.0 million firm-fixed-price, cost-reimbursement, cost-plus-fixed-fee, fixed-price with economic price adjustment, ID/IQ contract (FA5641-20-D-0009) for U.S. Air Forces in Europe - Air Forces Africa (USAFE-AFAFRICA) Base Operating Support (UABOS). The UABOS contract will provide day-to-day base operation services throughout locations supported by USAFE-AFAFRICA. The initial locations are primarily Morón Air Base (AB), Spain, Incirlik Air Base (IAB), Izmir Air Station (IAS), Office of Defense Cooperation-Turkey (ODC-T), Ankara Support Facility (ASF), Turkey. Additional USAFE-AFAFRICA locations could be added via task order(s). The contractor will support military exercises and provide contingency support as directed by the Contracting Officer (CO).
8/20-8/25	\$47	The U.S. Naval Air Warfare Center Aircraft Division - Pax River (NAWCAD) (Patuxent River, MD) awarded KBRwyle - Aerospace Group (Lexington Park, MD) a \$47.0 million cost-plus-fixed-fee, cost-only contract (N00421-20-C-0032) for Integrated Product Teams (IPTs) support for the U.S. Navy's F/A-18 and EA-18G Program Office (PMA 265). The contractor will provide technical assistance, program management, engineering, financial and logistics support for the IPTs that acquire and sustain F-18 series aircraft for Foreign Military Sales (FMS) customers and the governments of Finland and Kuwait. Specifically, the contractor will assess program requirements; develop, review and analyze FMS case documentation; and participate in technical reviews. It will also plan and analyze flight test programs; monitor the progress of software; develop estimates of financial requirements; and support training systems.
8/20-8/25	\$93.6	On behalf of the U.S. Air Forces Central Command (AFCENT), Installations (A7) Directorate, Civil Engineering (CE) (Shaw AFB, SC), the U.S. Air Force 772nd Enterprise Sourcing Squadron (772 ESS), Readiness/Energy/Ops Flight (PKD) (Tyndall AFB, FL) awarded KBR Government Services (GS) (Houston, TX) a five-year, \$85.4 million firm-fixed-price task order (FA8051-20-F-0022) under the company's Air Force Contract Augmentation Program V (AFCAP V) contract (FA8051-20-D-0005) for Base Operations Services (BOS) in support of the U.S. Air Force 378th Air Expeditionary Wing (378 AEW) and U.S allies at Prince Sultan Air Base (PSAB) in Saudi Arabia. The contractor will provide resources to support the base and help ensure quality of life for the 378th Air

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		Expeditionary Wing and partner forces. The contractor will supply all personnel, supervision, labor, training, vehicles, tools, safety equipment and other force support services.
7/20-7/25	\$164.5	On behalf of the U.S. Army PEO MS, Tactical Air & Ground Munitions Project Office (TAGM) (Redstone Arsenal, AL), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$164.5 million cost-plus-fixed-fee task order (FA8075-20-F-0034) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) contract (FA8075-18-D-0015) for engineering services on tactical missiles. The requirement will support the TAGM Project Office portfolio of weapon systems, including the Hellfire missile – the primary air-to-ground precision weapon for rotary wing and unmanned Aerial Systems (UAS) for all U.S. services and 18 other nations – and its successor and next generation of aviation-launched, air-to-ground, dual-mode guided missiles, the Joint Air-to-Ground Missile (JAGM) system. The contractor will research, develop, test, evaluate, integrate, and engineer cutting-edge tactical rocket and missile systems as well as ancillary launchers and test sets.
6/20-6/25	\$39.8	On behalf of the U.S. Air Force Oklahoma City Air Logistics Center (OC-ALC) (Tinker AFB, OK), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$39.8 million cost-plus-fixed-fee task order (FA8075-20-F-0055) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for sustainment engineering to the B-52 Stratofortress. The contractor will perform this work for the U.S. Air Force Life Cycle Management Center's (AFLCMC's) Bomber Reliability and Sustainment Improvement Program. The contractor will support the Air Force in keeping the B-52 operationally viable while improving availability and decreasing total ownership costs. The contractor will perform reliability and obsolescence analyses, as well as develop non-destructive inspection and test techniques, maintenance procedures and analysis tools for reliability data. The contract enables KBR to further enhance its company-developed, web-based application that facilitates the ability of B-52 engineers to analyze and trend aircraft data in support of weapon system integrity programs.
6/20-5/24	\$33.7	On behalf of the U.S. Naval Air Warfare Center Weapons Div. (NAWCWD) (China Lake, CA), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc. dba KBRWyle (Huntsville, AL) a \$33.7 million cost-plus-fixed-fee task order (FA8075-20-F-0044) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for the Counter Improvised Threat Systems Test and Evaluation (T&E) program in support of the NAWCWD Quick Reaction Capability Office (QRCO).
5/20-6/25	\$41.5	On behalf of the U.S. Army PEO Combat Support and Combat Service Support (CS&CSS) (Warren, MI), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc. dba KBRWyle (Huntsville, AL) a \$41.5 million cost-plus-fixed-fee task order (FA8075-20-F-0033) under the company's Defense Technical Information Center Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for analysis Research and Development (R&D) in support of the Project Manager Transportation Systems (PM TS) Family of Vehicles (FoV). PM TS, which "moves the Army" by managing the entirety of the Army's Heavy Tactical Vehicle fleet, Medium Tactical Vehicle fleet, Mine Resistant Ambush Protected and route clearing vehicles, and all Army Watercraft Systems. The office also provides support to the Combined Security Transition Command – Afghanistan by supporting the procurement, delivery and maintenance of vehicles for the Afghan National Defense and Security Forces.

5/20-5/25	\$N/A	Honeywell Aerospace, Inc. (Phoenix, AZ) awarded KBR Government Services (GS) (Houston, TX) a five-year, cost-plus-fixed-fee, time and materials extension of its Honeywell Master Services Agreement (MSA) for professional services in metrology, global property management and quality assurance. KBR will provide four main professional services: program management; metrology calibration and repair; quality-assurance first article inspections and field quality engineering; and property accountability and compliance. These services will benefit Honeywell's Aerospace and Defense production sites daily operations.
5/20-5/25	\$41.4	On behalf of the U.S. Defense Technical Information Center (DTIC) (Fort Belvoir, VA), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$41.4 million cost-plus-fixed-fee task order (FA8075-20-F-0026) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) contract (FA8075-18-D-0015) for system acquisition support and reliability improvements for the U.S. Army Program Executive Office Aviation (PEO AVN), Fixed Wing Project Management Office (PMO). The contractor will develop recommendations to enhance airborne intelligence operations.
5/20-4/24	\$N/A	On behalf of the UK Ministry of Defence (MoD) (London, England, UK), Crown Commercial Service (London, England), awarded KBR Government Services (GS) (Houston, TX) a four (4)-year framework contract of undisclosed value to join the new Training Estates Services Framework Agreement to support the training estate of the UK Ministry of Defence (MOD). KBR announced today that it has been selected by the UK's Crown Commercial Services (CCS) to join the new Training Estates Services Framework Agreement to support the training estate of the UK Ministry of Defence (MOD). This commercial agreement will be used by MOD's Defence Infrastructure Organisation (DIO) and other UK public sector bodies. It aims to allow procurement departments the ability to enter into call off contracts of various sizes and complexity. This framework will support the future defense infrastructure services program and will include a range of services required by DIO including building and facilities management, accommodation and rural land management, catering and construction work. This work will provide a safe place to train for all military training estates facilities, delivering on the vision of maintaining and sustaining a living working and training environment fit for UK Defence. This four (4)-year framework contract covers core sites including national training centers and areas, specialist training facilities and rural estate management across the military training estate. There are six (6) regional training areas covering the whole of the UK comprising of sixteen (16) major armed forces training areas and other minor camps, ranges, tracks and buildings. KBR delivers industry-leading expertise in estate transformation and professional facilities management, assurance and services.
5/20-4/25	\$42.6	On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR) (Patuxent River, MD), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a five-year, \$42.6 million cost-plus-fixed-fee task order (FA8075-20-F-0040) under the company's Defense Technical Information Center Information Analysis Center (IAC) contract (FA8075-18-D-0015) for Navy technical training product development in support of the U.S. Naval Air Systems Command, Headquarters (NAVAIR), the Naval Air Warfare Center Aircraft Division (NAWCAD), and the Naval Air Warfare Center Aircraft Training and Simulator Division (NAWCTSD). The contractor will provide research and analysis to upgrade, modernize, and develop state-of-the-art training products associated with aircraft and other systems. The contractor will work with NAVAIR, NAWCAD, and NAWCTSD to support training needs in response to updated requirements and systems. The requirement will include additional technical training and product development support for other government agencies and Foreign Military Sales (FMS).
4/20-4/25	\$128.4	On behalf of the National Weather Service (NWS) (Silver Spring, MD), the NOAA Acquisition and Grants Office (AGO), Eastern Acquisition Division

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		(EAD) (Norfolk, VA) awarded Stinger Ghaffarian Technologies, LLC (SGT) (Greenbelt, MD) a five-year, \$128.4 million firm-fixed-price, ID/IQ contract (1305M2-20-D-NWWG0061) for meteorological observation data derived from existing surface-based observing networks called "mesonets". The National Mesonet Program (NMP) enables the NWS to extend the reach of its own "backbone" meteorological observing capabilities, by leveraging observations from non-Federal networks whose observing platforms are deployed at significantly closer spacing (smaller distance between platforms) than NWS's own platforms. The NMP further facilitates access to specific types of near-surface observations not routinely gathered by NWS's own operational systems, such as soil moisture, soil temperature, and solar radiation. In addition to tapping platforms that provide hydrometeorological observations near Earth's surface, the NMP also provides NWS access to non-Federal observations of wind, temperature, moisture, and related quantities, throughout the vertical extent of the atmosphere, and observations from mobile platforms such as commercial vehicles and commercial aircraft. The NMP Contract fulfills a requirement for purchase of meteorological observational data derived from non-federal observing networks. These observations support the Nation's meteorological, hydrologic and related environmental observing capabilities to enable significantly improved prediction of high-impact, local-scale weather events. The meteorological observations are required to fill the gaps in the Nation's meteorological, hydrologic and related environmental observing capabilities to enable significantly improved prediction of high-impact, local-scale weather events.
3/20-4/25	\$7.6	On behalf of the Office of the Chief of Naval Operations (CNO) (Washington, DC), the NAVSUP Fleet Logistics Center (FLC) Norfolk (Norfolk, VA) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) a \$7.6 million cost-plus-fixed-fee task order (N00189-20-F-3013) under the company's SeaPort Next Generation (SeaPort-NxG) contract (N00178-19-D-7949) for logistics readiness support services in support of the Director, Air Warfare, Office of the Chief of Naval Operations (OPNAV N98).
3/20-4/28	\$400	NASA Ames Research Center (ARC) (Moffett Field, CA) awarded Stinger Ghaffarian Technologies, Inc. (SGT) (Greenbelt, MD) a five-year, \$400.0 million hybrid cost-plus-fixed-fee contract (80ARC0-20-D-0010) with firm-fixed-price CLINS for Intelligent Systems Research and Development Support 3 (ISRDS-3). The contractor will provide research support in the following domains: artificial intelligence (AI), knowledge-based systems, knowledge discovery and data mining, information processing and sensors, prognostic signal analysis, model-based diagnostic reasoning, system fault diagnostics, prognostics, automated software methodologies, software verification, validation and safety assurance, fault-tolerant computing hardware and networking, tele-presence and tele-control of remote, mobile platforms, autonomous and adaptive control, unmanned aero and terrestrial based vehicle technologies, human-centered computing, collaborative system design, quantum computing, and distribution of research information in various formats and forums.
2/20-2/25	\$45.1	On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR) (Patuxent River, MD), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$45.1 million cost-plus-fixed-fee task order (FA8075-20-F-0014) under the company's Defense Technical Information Center Information Analysis Center (IAC) contract (FA8075-18-D-0015) for E-2D trainer, technical data, and software support in support of Program Management Activity 231 (PMA 231).
2/20-2/25	\$36.5	On behalf of the U.S. Defense Technical Information Center (DTIC) (Fort Belvoir, VA), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$36.5 million cost-plus-fixed-fee task order (FA8075-20-F-0015) under the company's Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-

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		<p>D-0015) for the U.S. Air Force (USAF) KC-135/KC-10 (Legacy Tanker) Reliability, Maintainability, Quality, Supportability, and Interoperability (RMQSI) program in support of the KC-135 System Program Office. The contractor will provide technical leadership on issues related to Legacy Tanker RMQSI issues and process improvement at designated USAF Air Logistics Center locations within the programmatic guidelines set by the program manager and customer. The contractor will define, generate, and review technical manuals, illustrated parts breakdowns, support and test equipment, work specifications, depot level logistics support plans, life-cycle management sustainment plans, and Condition Based Maintenance (CBM+) opportunities for the legacy tankers. The contractor will anticipate internal (Business Unit) or external business (Industry) challenges and/or regulatory/ compliance issues; Recommends process, product or service improvements. The contractor is required to solve unique and complex problems that have a broad impact on the company. The contractor will mentor and advise internal and external teams and team members to achieve milestones and objectives. They will also develop the strategies for RMQSI planning and execution, solve unique and complex problems with broad impact on the business; requires conceptual and innovative thinking to develop solutions. The contractor will impact the direction and resource allocation for RMQSI and its' respective services; works within general Divisional/Group policies and industry guidelines. Communicates complex ideas, anticipates potential objections and persuades others, often at mid-management levels, to influence decisions. May have oversight of daily tasks/schedules. May have resource responsibility such as staffing levels and budgets regarding RMQSI operation. May be the primary customer contact for assigned area of responsibility. Tasks may involve managing resource requirements, developing technical briefs, analyzing contract execution progress and developing forecasts for the Program Manager. Specific, short-term tasks with immediate response times may be required, to include fast analysis of financial resource data to respond to government data calls.</p>
2/20-4/25	\$63.9	<p>The U.S. General Services Administration, National Capital Region (Region 11) (Washington, DC) awarded CAS, Inc. (Huntsville, AL) a \$63.9 million cost-plus-fixed, firm-fixed fee task order (47QFDA-20-F-0016) under the company's One Acquisition Solution for Integrated Services (OASIS) - Unrestricted Pool 1 contract (GS00Q14OADU118) for testing and training architecture in support of the Dept. of Defense (DoD) Test Resource Management Center (TRMC). The contractor will develop interoperability solutions to expand the U.S. military's testing and training capabilities. Test and Evaluation (T&E) expertise is needed to assess and address the unique requirements necessary to incorporate additional test range sites into the DoD's T&E infrastructure. This will streamline and enhance the integration of test and training capabilities for DoD weapons systems. Results will be in developed hardware and software solutions that address the military's T&E needs. The contractor will help DoD improve range interoperability and effective reuse of resources resulting in increased capability while reducing development, operation and maintenance costs for test ranges. The effort will also support the partnership between the Test and Training Enabling Architecture Software Development Activity (TENA-SDA) and Joint Mission Environment Test Capability (JMETC) to expand connectivity and develop enhanced capabilities for test and training facilities.</p>
1/20-1/21	\$5.4	<p>On behalf of the U.S. Air Force National Air and Space Intelligence Center (NASIC) (Wright-Patterson AFB, OH), the U.S. Air Force Life Cycle Management Center (AFLCMC) (Wright-Patterson AFB, OH) awarded Centauri Corp. (Chantilly, VA) a \$5.4 million cost-plus-fixed-fee task order (FA8604-20-F-5120) under the company's Advanced Technical Exploitation Program II (ATEP II) contract (FA8604-15-D-7975) for radar and Electro-Optical (EO) production support.</p>
1/20-1/25	\$76.4	<p>On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR) (Patuxent River, MD), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$76.4 million cost-plus-</p>

		fixed-fee task order (FA8075-20-F-0011) under the company's Defense Technical Information Center Information Analysis Center (IAC) contract (FA8075-18-D-0015) for engineering, logistics and reliability analysis in support of the Naval Air Systems Command's (NAVAIR's) F/A-18 and EA-18G Program Office (PMA 265). The contractor will work with PMA-265 to increase aircraft platform and systems reliability and availability, as well as reduce total ownership cost. It will also seek to extend the service life of the F/A-18C/D Hornet, F/A-18E/F Super Hornet, and EA-18G Growler aircraft.
1/20-1/25	\$33.5	On behalf of the U.S. Defense Technical Information Center (DTIC) (Fort Belvoir, VA), the Air Force Installation Contracting Center (AFICC) 774 Enterprise Sourcing Squadron (774 ESS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$33.5 million cost-plus-fixed-fee task order (FA8075-20-F-0009) under the company's Defense Technical Information Center Information Analysis Center (IAC) contract (FA8075-18-D-0015) for product and life cycle analysis of common avionics in support of the 638th Supply Chain Management Group (638 SCMG) and the Air Force Life Cycle Management Center (AFLCMC) Electronic Warfare and Avionics Systems Program Office, Common Avionics Branch (WNYB). The contractor will identify and address diminishing manufacturing sources and material shortages, and provide software analysis and information assurance. The contractor will also assist with reliability, maintainability, quality, supportability and interoperability issues with avionic systems, line replaceable units and shop replaceable units.
12/19-12/24	\$277.4	On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR) (Patuxent River, MD), the U.S. General Services Administration, Northwest/Arctic Region (10) (Auburn, WA) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$277.4 million firm-fixed-price and time and materials task order (47QFAA-20-F-0001) under the company's Alliant 2 (A2) Unrestricted contract (47QTCK-18-D-0033) for cyber security enterprise services and infrastructure in support of NAVAIR's Logistics and Maintenance Information Systems and Technology Division. The contractor will assist NAVAIR in supporting Global Information Grid (GIG) and net-centric operations and delivering logistics Information Technology (IT) capability to the Navy and other Dept. of Defense (DoD) organizations. Tasks will include authentication, data transport, fleet user interfaces, large scale storage, analytics tools, and hardware and software infrastructure. The contractor will acquire and deliver in-service systems engineering, modernization, testing and sustainment capabilities.
12/19-12/24	\$63.6	On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR) (Patuxent River, MD), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$63.6 million cost-plus-fixed-fee task order (FA8075-20-F-0003) under the company's Defense Technical Information Center Information Analysis Center (IAC) contract (FA8075-18-D-0015) for unmanned aviation integration, demonstration, and prototyping in support of Program Executive Office, Unmanned Aviation and Strike Weapons (PEO(U&W)), Multi-Mission Tactical Unmanned Aerial Systems (UAS) Program Office (PMA 266). The contractor will promote innovation and reduce the time required to deliver new capabilities to fleet users for PMA-266. Specifically, the contractor will focus on the rapid prototyping of new technologies for unmanned aviation platforms and systems, demonstrating these technologies in representative and realistic environments. The contractor will work with PMA-266 to integrate new technologies into existing platforms; mature designs into producible and sustainable products; and procure limited quantities sufficient for Research and Development (R&D) associated with initial deployment. The contractor will also support cybersecurity requirements, initial training, technical publication development, and the testing and troubleshooting of tools, equipment, and processes.
12/19-12/21	\$8.8	DLA Land and Maritime (Columbus, OH) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) an \$8.8 million cost-plus-fixed-fee contract

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		(SP4702-20-C-0005) for services supporting the maintenance on the installed Automated Tank Gauging (ATG), Independent Alarm Systems (IAS), and Overfill Protection Equipment (OPE) systems at over 50 designated places of performance throughout Europe. The contractor will provide required personnel and equipment to perform Preventive Maintenance (PM), Corrective Maintenance (CM), telephone support, and site support.
9/19-9/23	\$216.2	The U.S. Naval Information Warfare Center (NIWC) Atlantic - Charleston (North Charleston, SC) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) a four-year, \$216.2 million cost-plus-fixed-fee task order (N65236-19-F-3501) under the company's existing SeaPort Next Generation (SeaPort-NxG) contract (N00178-19-D-7949) to provide cybersecurity services for the Defense Health Agency (DHA), Assessment and Authorization Division. DHA works closely with government agencies to deliver medical service to more than 9.4 million active duty personnel and their beneficiaries. The contractor will support all Dept. of Defense (DoD) Military Health System (MHS) sites, which vary in size from 1,500 to over 60,000 servers and workstation assets and assist with as many as 430 programs of record systems. The contractor will provide these services at locations around the world. The contractor will assist NIWC Atlantic with cybersecurity and risk management framework initiatives and provide support to the DHA Assessment and Authorization Division. The contractor's work will include addressing independent validation and verification (IV&V) results, helping prepare an Enterprise Mission Assurance Support Service (eMASS) authorization package, and supporting the implementation of federal information technology (IT) security regulations, directives and guidance.
9/19-N/A	\$N/A	Aeralis Ltd, (Stowmarket, United Kingdom) signs Memorandum of Understanding (MoU with KBR UK (Leatherhead, Surrey, England, UK) to bring its expertise as a leading international training services provider to benefit the further development and sales of the Aeralis Ltd, systems. Under the contract, KBR, one of the world's leading providers of differentiated professional services and technologies across the asset and program lifecycle within the defence sector, will bring its expertise as a leading international training services provider to benefit the further development and sales of the Aeralis Ltd, system. Constructed around a common fuselage, the Aeralis Ltd, suite of jet trainers will be fully customisable and will be leased to customers as part of a complete training system. Delivered by instructors who have a full understanding of the technical, physiological and psychological stresses that fighter jet pilots have to deal with, the Aeralis Ltd, system will prepare trainees for the upcoming demands of sixth-generation combat aircraft.
8/19-11/23	\$26.8	On behalf of the U.S. Air Force (USAF) Life Cycle Management Center (AFLCMC) (Wright-Patterson AFB, OH), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$26.8 million cost-plus-fixed-fee task order (FA8075-19-F-A037) under the company's Cyber Security and Information Systems (CS) Technical Area Tasks (TATs) contract (FA8075-16-D-0010) for cyber security systems engineering product support for the AFLCMC Engineering Directorate, Cyber Systems Engineering Division. The requirement is for the development of cybersecurity frameworks for U.S. Air Force Command and Control (C2) and Rapid Cyber Acquisition (RCA) customers. C2 and RCA systems provide integrating communications capabilities that permit almost all other Air Force weapon systems to operate and communicate securely. The cybersecurity of these systems is paramount to the secure operation of key assets including fighter, bomber, and remotely piloted aircraft. The contractor will provide system and software security, mission assurance, risk management, and resilience in developing, implementing, training, verifying, and executing cybersecurity strategies across the portfolio of C2 and RCA weapon systems for AFLCMC. The contractor will increase the cybersecurity and resiliency of USAF systems while helping to ingrain cybersecurity best practices into the engineering processes of systems in acquisition.

8/19-8/24	\$200	<p>NASA Goddard Space Flight Center, Wallops Flight Facility (GSFC WFF) (Wallops Island, VA) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) (Columbia, MD) a five-year, \$200.0 million cost-plus-fixed-fee, firm-fixed-price contract (80GSFC-19-C-0013) for Wallops Launch Range operations, maintenance, and support services. Under the Range Operations Contract II (ROC II), KBRwyle will provide the NASA Research Range Services Program with required services for Wallops Launch Range instrumentation operations and maintenance; support services; training; command, control, communications, information and computer systems services; testing, modifying, installing, and operating communications and electronic systems, ground support systems, and spacecraft and launch vehicle processing systems at launch facilities, spacecraft processing facilities, launch vehicle processing facilities, launch control centers and test facilities; operating and maintaining suborbital launch systems; and flight and ground systems technology development engineering services. The scope of the work includes launch range operations support such as radar, telemetry, logistics, tracking, and communications services for flight vehicles including orbital and suborbital rockets, aircraft, satellites, balloons, and unmanned aerial systems. Additional services include information and computer systems services; testing, modifying and installing communications and electronic systems at launch facilities, launch control centers and test facilities; and range technology sustainment engineering services. Work will be performed in Wallops Island, VA; other remote and operational sites often including Coquina, NC and the NASA Sounding Rocket Program launch site at Poker Flat Research Range (PFRR); and other potential locations such as Florida, Bermuda, Kwajalein, Australia, and Norway.</p>
8/19-7/24	\$41.1	<p>The U.S. Naval Air Warfare Center Aircraft Division - Pax River (NAWCAD) (Patuxent River, MD) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$41.1 million cost-plus-fixed-fee, ID/IQ contract (N00421-19-D-0070) for support services in support of NAWCAD's Surface/Aviation Interoperability Laboratory (SAIL) (AIR-5.4.4.8). SAIL is aligned under the Test and Evaluation Competency, Integrated Battlespace Simulation and Test (IBST) Department, Integrated Combat Environments (ICE) Division at the Naval Air Warfare Center Aircraft Division in Patuxent River, MD. SAIL is engaged in interoperable surface/aviation mission systems research, development, test and evaluation (RDT&E), fleet support, integration and interoperability testing. SAIL essentially functions as an operational U.S. Navy ship for aircraft in the Patuxent River, MD area to test with and verify that their systems will be interoperable with before they are fielded and deployed. Historically, SAIL has been closely linked with the SH-60B Light Airborne Multi-Purpose System (LAMPS) and MH-60R Multi-Mission Helicopter (MMH) programs. As such, SAIL maintains a considerable amount of related shipboard and airborne systems, but is now a key test entity for numerous other aircraft including MQ-4C Triton, P-8A Poseidon, EP-3E Arias, MQ-8B/C Fire Scout, F/A-18E/F Super Hornet, EA-18G Growler, E-2C/D Hawkeye, MV-22 Osprey, UH-1Y Venom and AH-1Z Viper. SAIL is a vital participant in fleet technical demonstrations and exercises, including Naval Innovative Science & Engineering (NISE) experimentation, Annual Naval Technology Exercises (ANTX), Netted Sensors (NS), and Fleet Tactical Grid (FTG) experiments. SAIL assets are frequently used during Live, Virtual, and Constructive (LVC) events involving network connections with remote NAVAIR, NAVSEA, and SPAWAR laboratories. The contractor will provide engineering, technical, operational, test and logistics services necessary for conduct of Joint and Navy research and development (R&D) programs; systems integration; simulation and stimulation systems development, test planning and conduct; command, control, communications, computers, intelligence, surveillance, and reconnaissance (C4ISR) systems interoperability; and technology demonstration programs. The material/equipment purchases required includes all items necessary for SAIL to conduct its mission, from complex C4ISR and Combat Systems (CS) equipment, to miscellaneous material (cabling, connections, hardware, etc.) and contracted services needed for day-to-day operations.</p>

7/19-9/22	\$490	The Army Rapid Capabilities and Critical Technologies Office (RCCTO) (Redstone Arsenal, AL) awarded Kord Technologies, Inc. (Huntsville, AL) a \$490.0 million other transaction agreement (OTA) to lead the U.S. Army Maneuver Short Range Air Defense (M-SHORAD) Directed Energy (DE) initiative. The requirement is to accelerate the rapid prototyping and fielding of the Army's first combat-capable laser weapon system. Kord has teamed with Northrop Grumman and Raytheon to develop the competing prototypes with support from General Dynamics Land Systems, which makes the Stryker, for integration work. Under the terms of the contract, the two laser vendors have approximately one year to produce the required laser subsystems, integrate them onto the Stryker platform, and complete a competitive performance checkout leading into a range demonstration against various threats. After the Army evaluates the results, it plans to purchase three additional laser-equipped Strykers, for a total of four prototype vehicles that would be fielded to an operational M-SHORAD platoon. As the lead systems integrator, Kord will build prototypes and conduct the competitive, performance-based assessment and weapon system selection. Kord will then develop and deliver the platoon of four directed energy M-SHORAD Stryker platforms as a residual combat capability by the end of Fiscal Year 2022.
7/19-9/24	\$81.2	The U.S. Naval Air Warfare Center Aircraft Division - Pax River (NAWCAD) (Patuxent River, MD) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a five-year, \$81.2 million cost-plus-fixed-fee, cost-reimbursable, ID/IQ contract (N00421-19-D-0071) for aircrew, engineering, operations, and scheduling services to ensure essential testing and evaluation of all Naval Test Wing Atlantic (NTWL) and Naval Test Wing Pacific (NTWP) manned air vehicles. The contractor will provide aircrew services and, engineering technical services, independent analysis and technical support in support of the NTW air vehicles test mission. Services will include the application of knowledge and expertise in the fields of test and evaluation, air vehicle operation, ground operations including logging or recording aviation data, weapon systems, subsystems and components, and other concurrent tasks such as area frequency management, and finally, aviation safety. Support shall be provided to the NAVAIRSYSCOM's Test Wings, Test Squadrons and their platform coordination offices. Support may include other service components of the Department of Defense, foreign national defense and commercial systems, other US government agencies engaged in flight operations, as well as commercial aviation flight activities.
7/19-9/25	\$15	On behalf of the U.S. Air Force Research Laboratory - Aerospace Systems Directorate (AFRL RQ) (Wright-Patterson AFB, OH)The U.S. Air Force Research Laboratory - Space Vehicles Directorate (AFRL RV) (Kirtland AFB, NM) awarded The Design Knowledge Co. (Fairborn, OH) a \$15.0 million cost-plus-fixed-fee Small Business Innovation Research (SBIR) Phase III contract (FA9453-19-C-0038) for the Advanced Visualization, Automation and Novel Computing Enterprise (ADVANCE). This contract provides for the SBIR Phase III effort that extends the previous Phase I and Phase III efforts by adding in other relevant algorithms, automation, cloud based integrations, full-spectrum workflows, advanced visualization, models and simulation to increase the technology readiness levels by testing and validating the ADVANCE system within a relevant environment of live set networks. Efforts under this contract will include research, investigation, comparison, and prototype capabilities to assist operational mission effects across the war-fighting technological domain.
6/19-6/22	\$44.6	On behalf of the U.S. Army PEO Missiles & Space (PEO MS) (Huntsville, AL), the U.S. Air Force, AFICC Defense Technical Information Center (DTIC) (AFICC/KD) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRWyle (Huntsville, AL) a \$44.6 million cost-plus-fixed-fee task order (FA8075-19-F-A025) under the company's Defense Technical Information Center Information Analysis Center (IAC) contract (FA8075-18-D-0015) for Patriot Research, Development, Test and Engineering (RDT&E) and system engineering in support of the Lower Tier Project Office (LTPO). The contractor will assist in integrating the Patriot Missile Defense system with the Missile

		Defense Agency's (MDA's) Ballistic Missile Defense System (BMDS) and the Army's Integrated Air and Missile Defense (IAMMD) system. The contractor will provide engineering, Foreign Military Sales (FMS), and project management support to Dept. of Defense (DoD) missile defense systems. Work will include system engineering, test, product engineering, diagnostics, FMS case support, and associated program management for the Army's LTPO at Redstone Arsenal.
6/19-11/27	\$949.4	On behalf of the U.S. Marine Corps Blount Island Command (Jacksonville, FL), the U.S. Marine Corps Logistics Command (MCLC) (Albany, GA) awarded KBRwyle Technology Solutions, LLC (Columbia, MD) a \$949.4 million firm-fixed-price, cost-plus-fixed fee, cost-reimbursement, ID/IQ contract (M67004-19-D-0001) for Marine Corps Prepositioning Program logistics services. The contractor will provide a full range of logistics services in support of the three Marine Corps' Prepositioning Programs: the MPS Program, MCPP-N and the MAP-K. The contractor will provide all management, supervision, administrative/clerical equipment, supplies, consumables, and personal protective equipment required for all personnel performing under this effort (except GFP); cost associated with administrative/clerical equipment, supplies, consumables, and personal protective equipment. This contract delineates work to be performed by the contractor for maintenance of equipment and materiel management such that required assets are attained, preserved, packaged, and available in support of the Marine Corps Prepositioning Programs (MCP) and deployed forces world-wide. In addition to prepositioning support, the MCMC shall provide operational logistics services to engaged Marine Corps and Department of Defense (DoD) operating forces. These services will enable the operating forces to rapidly and successfully conduct and quickly recover from assigned missions across the full spectrum of expeditionary warfare. Tasks assigned to the contractor are not limited to materiel management and maintenance as there are specific support activities necessary for sustainment of this program (e.g. wash rack operations, fuel station, etc.).
4/19-12/24	\$N/A	The UK Ministry of Defence (MoD) (London, England, UK) awarded KBR Government Services (GS) (Houston, TX) a three (3)-year contract with an additional three (3)-year option of undisclosed value to provide communications network support and deliver training services in the Middle East. Under the contract, which will run until 2022 (with options out until 2025), KBR will provide communications network support and deliver training services in the Middle East.
4/19-4/22	\$6.5	The U.S. Air Force Research Laboratory - Directed Energy Directorate (AFRL RD) (Kirtland AFB, NM) awarded Pacific Defense Solutions LLC (Kihei, HI) a \$6.5 million cost-plus-fixed-fee contract (FA9451-19-C-0008) for the Pacific-AFRL-National Agency Computing Environment for Analytics (PANACEA) program. The Vanguard Center (formerly known as Maui High Performance Computing Center MHPCC) is one of five Defense Supercomputing Resource Centers (DSRCs) for the Dept. of Defense (DoD) High Performance Computing Modernization Program (HPCMP), and provides advanced, high-performance computing tools based on the latest technologies to Government researchers. The mission of the Vanguard Center is to evaluate and optimize early-production High Performance Computing (HPC) technology and provide breakthrough software solutions to significantly increase the breadth and impact of the HPCMP. The contractor will assist the Air Force's Missile and Space Systems by performing research and development (R&D) tasks to ensure simple, secure access to DoD High Performance Computing (HPC) systems to include employing collaboration and develop innovative integrated user workflow tools thus promoting the AFRL's "Lowering Barriers to HPC: By Creating A Modern Ecosystem" efforts.
3/19-11/23	\$45.9	On behalf of the U.S. Naval Air Systems Command, Headquarters (NAVAIR HQ) (Patuxent River, MD), the U.S. Air Force ACC, 55th Contracting Squadron (55 CONS) (Offutt AFB, NE) awarded Wyle Laboratories, Inc., dba KBRwyle (Huntsville, AL) a \$45.9 million cost-plus-fixed-fee task order (FA8075-19-F-A008) under the company's Cyber Security and Information Systems (CS) Technical Area Tasks (TATs) contract (FA8075-16-D-0010) for logistics

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information technology (IT) services to the U.S. Naval Air Systems Command (NAVAIR) Logistics and Maintenance Information Systems and Technology Division. The contractor will provide NAVAIR Aviation Readiness and Resource Analysis Department (NAVAIR 6.8.4) tactical maintenance and operation (TM&O). The contractor will perform various engineering and sustainment services as part of this task order, including research, analysis, design, development, unit testing, verification and validation (V&V) integration testing, training, deployment, operations, and maintenance of IT solutions.

In addition to the recent awards and ongoing business, ARDAK has identified the following competitions that were **LOST** by KBR GS in the past several years.

Dates	\$M	Description
September 2022	\$596.5	NASA Marshall Space Flight Center (MSFC) (Huntsville, AL) awarded Teledyne Brown Engineering, Inc. (Huntsville, AL) an eight-year, \$596.5 million performance-based, cost-plus-award-fee contract (80MSFC-22-C-A016) to provide Marshall Operations, Systems, Services and Integration II (MOSSI II) supporting the International Space Station (ISS) and the Space Launch System (SLS).
May 2022	\$622.5	NASA Headquarters (Washington, DC) awarded Booz Allen Hamilton Inc. (McLean, VA) an eight-year, \$622.5 million cost-plus-award-fee, ID/IQ contract (80TECH-22-D-A001) to provide enterprise-wide Cybersecurity and Privacy Enterprise Solutions and Services (CyPRESS) for the agency's Office of Chief Information Office (OCIO).
March 2022	\$339.1	NASA Goddard Space Flight Center (GSFC) (Greenbelt, MD) on behalf of the NASA GSFC, Wallops Flight Facility (GSFC WFF) (Wallops Island, VA) awarded Peraton Space and Intelligence, Technical Services Division (TSD) (Greenbelt, MD) a seven-year, \$339.1 million cost-plus-fixed-fee contract (80GSFC-22-C-A019) to perform the NASA Balloon Operations Contract II (NBOC II), which provides continued operation and maintenance services of the Columbia Scientific Balloon Facility (CSBF) and Engineering Services to support the NASA Balloon Program.
September 2021	\$40.2	On behalf of the 33rd Network Warfare Squadron (NWS) (JBSA-Lackland, TX), the U.S. Air Combat Command (ACC) 38th Contracting Squadron (38 CONS) (Tinker AFB, OK) awarded FWG Solutions, Inc. (Washington, DC) a \$40.2 million firm-fixed-price task order (FA8773-21-F-0124) under the company's Chief Information Officer-Solutions and Partners 3 (CIO-SP3) (Restricted) 8(a) contract (75N981-19-D-00052) to provide support to the 33 NWS in conducting its mission of Defensive Cyber Operations (DCO) for the Air Force (AF) and supported unified commands and their combatant commanders.
August 2021	\$270	NASA Ames Research Center (ARC) (Moffett Field, CA) awarded Leidos, Inc. (Reston, VA) a five-year, \$270.0 million cost-plus-fixed-fee, ID/IQ contract (80ARC0-21-D-A003) to provide program, science, engineering, operations, and project management support at the agency's ARC, known as the Fully Integrated Lifecycle Mission Support Services 2 (FILMSS 2) contract.
June 2020	\$219.4	On behalf of the Commander, Navy Region Europe, Africa, Central (EURAFCENT) (Naples, Italy), the U.S. Naval Facilities Engineering Command, Atlantic Div. (NAVFAC) (Norfolk, VA) awarded Vectrus, Inc. (Colorado Springs, CO) a \$210.1 million firm-fixed-price, ID/IQ contract (N62470-20-D-0010) for Base Operations Support (BOS) services at Isa Air Base, Bahrain, and its outlying support sites including the Patriot Battery Site, Riffa, Bahrain.
May 2020	\$237.2	On behalf of the U.S. Army PEO Enterprise Information Systems (PEO EIS) (Fort Monroe, VA), the U.S. Army Contracting Command - Picatinny (ACC-PICA) (Picatinny Arsenal, NJ) awarded Perspecta Enterprise Solutions, LLC (Herndon, VA) a four-year, \$237.2 million Other Transaction Agreement (OTA) (W15QKN-20-9-1118) to execute the Acquisition, Testing and Deployment (AT&D) phase of the Business Capability Acquisition Cycle (BCAC) for development of the Army Training Information System (ATIS) in support of the U.S. Army Training and Doctrine Command (TRADOC).
January 2020	\$82.2	On behalf of the U.S. Army PEO for Intelligence, Electronic Warfare & Sensors (PEO IEW&S) (Aberdeen Proving Ground, MD), the U.S. Army Contracting Command - Aberdeen Proving Ground (ACC-APG) (Aberdeen Proving Ground, MD) awarded DHPC Technologies, Inc. (Woodbridge, NJ) an \$82.2 million

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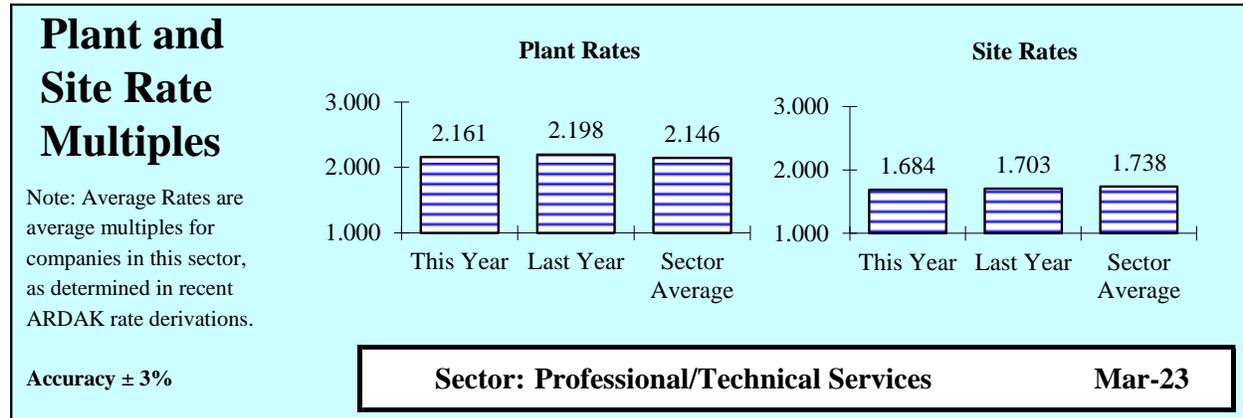
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		cost-plus-fixed-fee task order (W56KGY-20-F-0026) under the company's Responsive Strategic Sourcing for Services (RS3) contract (W15P7T-17-D-0113) for Systems Engineering and Technical Assistance (SETA), programmatic, logistics, and business support services in support of the Project Manager (PM) Sensors - Aerial Intelligence (SAI).
October 2019	\$1,800	The NASA Goddard Space Flight Center (Greenbelt, MD) Exploration and Space Communications Projects Division Office (ESC) awarded Peraton Inc. (Herndon, VA) a five-year, \$1.8 billion cost-plus-award-fee, ID/IQ contract (80GSFC-19-C-0063) to perform telemetry, tracking, and command services Space Network (SN) and Near Earth Network (NEN) missions.
July 2019	\$12.8	On behalf of the U.S. Army Command and Control Support Agency (CCSA) (Washington, DC), the U.S. Army Contracting Command - Aberdeen Proving Ground (ACC-APG) (Aberdeen Proving Ground, MD) awarded Broadleaf, Inc (Manassas, VA) a \$12.8 million firm-fixed-price contract (W91CRB-19-C-0031) for cybersecurity support services to CCSA's Cybersecurity Operations Center (CSOC).
June 2019	\$255.9	The U.S. Missile Defense Agency, Redstone Arsenal (MDA) (Huntsville, AL) awarded DTechLogic, LLC (Huntsville, AL) a \$255.9 million cost-plus-award-fee, cost-plus-fixed-fee, cost-reimbursable contract (HQ0147-19-C-0012) for Advanced Research Center (ARC) services.
May 2019	\$185.9	On behalf of the U.S. Border Patrol (USBP) (Washington, DC), the U.S. General Services Administration, Federal Systems Integration and Management Center (FEDSIM) (Falls Church, VA) awarded Peraton Corp. (Herndon, VA) a \$185.9 million cost-plus-award-fee task order (47QFCA-19-F-0026) under the company's One Acquisition Solution for Integrated Services (OASIS) - Unrestricted Pool 3 contract (GS00Q14OADU316) for Tactical Aerostat Systems (TAS) operations and maintenance (O&M) services.
September 2018	\$65.4	On behalf of the U.S. Customs & Border Protection (CBP), Office of Administration (Washington, DC), the U.S. Customs & Border Protection (CBP), Admin. Facilities Training Center Division (Washington, DC) awarded Deloitte Consulting LLP - Federal Practice (Arlington, VA) a \$65.4 million time and materials task order (70B01C-18-F-00000518) under the company's One Acquisition Solution for Integrated Services (OASIS) - Unrestricted Pool 1 contract (GS00Q14OADU113) for professional, technical and operational support services in support of DHS's Office of Facilities and Asset Management (OFAM).
April 2018	\$232.4	The U.S. SPAWAR Systems Center Pacific (SSC Pacific) (San Diego, CA) awarded Serco, Inc. (Reston, VA) a \$232.4 million cost-plus-fixed-fee, cost-reimbursement, ID/IQ contract (N66001-18-D-0082) for support services to the Anti-Terrorism/Force Protection (AT/FP) Naval Electronic Surveillance Systems (NESS).
February 2018	\$20.4	On behalf of the U.S. Army Space and Missile Defense Command/Army Forces Strategic Command (SMDC/ARSTRAT) (Huntsville, AL), the U.S. Army Contracting Command - Redstone (ACC-RSA) (Redstone Arsenal, AL) awarded two cost-plus-fixed-fee modifications with combined value of \$20.4 billion under the Design, Development, Demonstration and Integration (D3I) Domain 1 - Space/High Altitude And Missile Defense/Ground Systems contract vehicle for High Energy Laser (HEL) Tactical Vehicle Demonstrator (TVD) Option 2 Preliminary Design Review (PDR).
December 2017	\$1,921	NASA Marshall Space Flight Center (MSFC) (Huntsville, AL) awarded Jacobs Technology, Inc. (Tullahoma, TN) an eight-year, \$1.2 billion, cost-plus-award-fee (CPAF), IDIQ contract (80MSFC-18-C-0011) to provide a broad spectrum of engineering and scientific support services to the MSFC and the Michoud Assembly Facility (New Orleans, LA).

KBR GS – Competitive Posture

KBR GS (Houston, TX) has moderate rates as compared to other companies in its sector, ranking 508th in plant rates (507 less expensive) and 194th in site rates, out of 833 companies rated. The unit exhibits a CAGR (Compound Annual Growth Rate) of 10.48% in prime contract actions over the last five years, with its most recent year indicating 14.7% increase.



KBR GS garners approximately 33% of its revenues via performance of logistics support management services through its two U.S. Army LOGCAP Program contract vehicles. LOGCAP IV supports Iraq, Kuwait, Oman, Bahrain, and Afghanistan forces. Through LOGCAP V, KBR GS now provides assistance to the Army in executing theater support services on three continents.

Under its USAF Defense Systems Technical Area Tasks (DS TATs) Program contract, KBR GS competes for Technical Area Tasks (TATs), to provide advisory and assistance (A&A) and research and development (R&D) services. KBR GS is currently executing under task orders which generate approximately 6% of its revenues. Most recent awards are to provide the U.S. Air Force Life Cycle Management Center (AFLCMC) Special Projects Office support (F-35), and for U.S. Air Force enterprise product support for the Cyber and Analysis Programs Directorate.

Under its USAF Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Program contract, KBR GS competes for Technical Area Tasks (TATs), provide Research, Development, Test, and Evaluation (RDT&E) and other R&D-related analytical services for the vital technical areas of defense. KBR GS is currently executing under task orders which generate approximately 5% of its revenues. Most recent awards are for technical analysis services in support of the Terminal High Altitude Area Defense (THAAD) Project Office, and for enterprise search, research, and analysis services. Numerous additional awards were made in 2022, with a combined value of approximately \$820M.

Combined, two NASA contracts are the source of 8.5% of KBR GS revenues. The Human Health and Performance Contract (HHPC) in support of all human spaceflight programs and the Integrated Mission Operations Contract II (IMOC II) to provide support and products for

spaceflight operations capability development and execution at the agency's Johnson Space Center in Houston.

KBR GS revenue decreased \$775M (-10.5%) primarily due to significantly reduced volume from the Operation Allies Welcome (OAW) program in 2022 compared to 2021, but delivered increased profitability attributed to increased activity in 2022 to support exercises, training and other activities of the European Command. Excluding OAW, revenue increased \$495 million, or 9%.

Selling, general and administrative expenses \$420M were \$27 million higher (6.8%) in 2022 compared to 2021, which was primarily driven by growth in the core business, incremental expenses from the Frazer-Nash business and other corporate initiatives.

KBR GS depreciation has decreased \$9M (-6.5%) this year.

Rates are seen as stable.

Significant recent awards:

December, 2022: A Task Order (FA807523F0006) with a value of \$53.3 million was awarded to KBR under Defense Technical Information Center (DTIC) Information Analysis Center (IAC) Pool 1 contract (FA807518D0015) for technical analysis services in support of the Terminal High Altitude Area Defense (THAAD) Project Office (PO). KBR will provide Subject Matter Expertise (SME), project management, research, technical analyses, technical expertise, engineering, and related support services.

October, 2022: A Task Order (FA805123F0001) with a value of \$57.6 million was awarded to KBR under Air Force Contract Augmentation Program V (AFCAP V) contract (FA805120D0005) for Base Operations Services (BOS) in support of the U.S. Air Force 378th Air Expeditionary Wing (378 AEW) and U.S allies at Prince Sultan Air Base (PSAB) in Saudi Arabia. KBR will provide resources to support the base and help ensure quality of life for the 378th Air Expeditionary Wing and partner forces. KBR will supply all personnel, supervision, labor, training, vehicles, tools, safety equipment and other force support services.

October, 2022: A Task Order (FA805123F0002) with a value of \$35 million was awarded to KBR under Air Force Contract Augmentation Program V (AFCAP V) contract (FA805120D0005) for power production and engineering support services to Prince Sultan Air Base (PSAB), Saudi Arabia, in support of the 378th Air Expeditionary Wing (AEW). KBR will ensure prime power generation and provide continuous power with 99% availability to PSAB. KBR will ensure primary power generators are working by performing load tests, preventative maintenance, and repairing any equipment, related facility operations and engineering services.

September, 2022: A Task Order (N6523622F3035) with a value of \$56.6 million was awarded to KBR under SeaPort Next Generation (SeaPort-NxG) contract (N0017819D7949) for Marine Corps Electronic Security System (MCESS) Life-Cycle Engineering Support (LCES) V in

support of the Shore Command and Control, Intelligence, Surveillance and Reconnaissance (C2ISR) and Integration Division 223 - Force Protection Solutions. The MCESS program provides a comprehensive Electronic Security System (ESS) suite that supports collateral equipment, including Intrusion Detection Surveillance (IDS), installation, and facility automated access control and tracking capabilities. These systems increase efficiency and effectiveness of available security manpower and improve security and safety of the installation perimeter, flight line, restricted areas, facility entry points and is now expanding to meet installation access control requirements.

September, 2022: A Task Order (FA807522F0064) with a value of \$16.7 million was awarded to KBR under Dept. of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for enterprise search, research, and analysis services. KBR will assist DTIC to meet the challenge of each DTIC user to efficiently discover and consume STI and utilize the results in their work in formats prepped for consumption by their stakeholders. KBR will specifically achieve these objectives by baselining, evaluating, designing and delivering initial operational prototypes; measuring effectiveness; and recommending and implementing refined approaches to accelerate the delivery and user understanding and utility of DoD STI.

September, 2022: A Task Order (FA807522F0061) with a value of \$156.7 million was awarded to KBR under Dept. of Defense (DoD) Information Analysis Center (IAC) Pool 1 contract (FA8075-18-D-0015) for Utility Helicopter 60 Variant (UH-60V) Black Hawk Fleet updates and improvements in support of the PEO AVN, Utility Helicopters Project Office (UHPO). KBR will perform Reliability, Maintainability, Quality, Supportability, and Interoperability (RMQSI), logistics and testing, program management, and validation, prototyping, lifecycle analyses, and sustainability improvement. KBR and Northrop Grumman will develop recommendations and technical solutions for the UHPO and its international partners to increase availability, improve reliability, and reduce the support costs for the UH-60V.

March, 2022: A contract (80GSFC22CA020) with a value of \$640 million was awarded to KBR by NASA Goddard Space Flight Center (GSFC) (Greenbelt, MD) to provide continued Ground Systems and Mission Operations 3 (GSMO 3) support. Under GSMO 3, KBR provides engineering services for the GSFC in the areas of ground systems and mission operations support to more than 20 missions in all phases of a mission life cycle. The contract will provide services including systems engineering, facility engineering, launch and early orbit support, flight operations, flight dynamics support, and sustaining engineering for NASA. KBR will support a wide range of mission operations, including concept studies, formulation development, implementation, operations, sustaining engineering and decommissioning. KBR will also support operations studies, systems engineering, design, implementation, integration and testing of ground systems and operations products, mission operations and sustaining engineering.

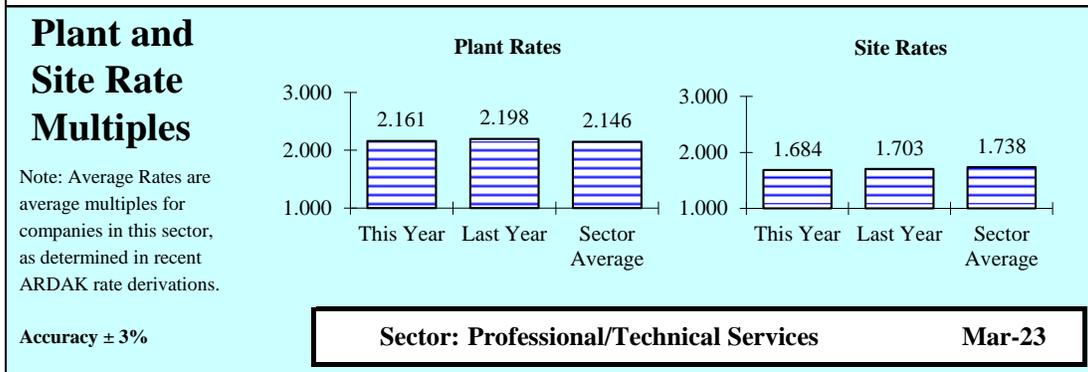
KBR GS – Wrap Rate Derivation/High Level Decomposition

Rate Derivation

Mar-23

Company: **KBR, Inc.**
 Cost Center: **KBR Government Solutions**
 Fiscal Year: **Rates change 12/31**
 Industry Sector: **Professional/Technical Services**

	This Year	Last Year	Sector Average
Plant Rate Multiple (Contractor Plant):	2.161	2.198	2.146
Site Rate Multiple (Government Site):	1.684	1.703	1.738



Rate Multiple: The multiple of overhead, fringe, and G&A rates, without regard to fee. For companies, groups or divisions representing multiple cost centers, the rates reflected herein represent composites.

Sources: The methodology employed is proprietary to ARDAK Corporation. All input data is unclassified, non-proprietary public domain information.

Sector Size: Sector averages are based on 833 companies/divisions analyzed in the past year. Of these, KBR Government Solutions ranks #508 in plant rates (507 less expensive) and #194 in site rates.

Rates Trend: Stable.

Confidence Level: Moderate. This derivation is within the historic range. It is based on analysis of adequate data. Accuracy assessed as plus/minus 3%.

High Level Wrap Rate Decomposition		
KBR, Inc.		Mar-23
KBR Government Solutions		
Cost Element	Plant	Site
Fringe	39.96%	39.39%
Overhead	29.78%	12.48%
G&A	19.02%	7.44%

KBR GS – Rate Derivation Low Level Decomposition

KBR, Inc.	%	%	Sector	Sector
KBR Government Solutions	Cost	Cost	Average	Average
Low Level Decomposition	Plant	Site	Plant	Site
<i>Fringe</i>				
Holidays	3.85%	3.85%	3.84%	3.84%
Sick	1.92%	1.92%	1.51%	1.51%
Vacation	5.77%	5.77%	6.33%	6.33%
Other PTO	0.38%	0.38%	0.44%	0.44%
FICA/Medicare/UI	9.85%	9.85%	9.81%	9.81%
Group Health	12.04%	12.04%	12.37%	12.37%
Short Term Disability	0.26%	0.26%	0.27%	0.27%
Long Term Disability	0.33%	0.33%	0.33%	0.33%
Life Insurance	0.47%	0.47%	0.48%	0.48%
AD&D Insurance	0.14%	0.14%	0.15%	0.15%
Salary Continuation	0.00%	0.00%	0.00%	0.00%
Workers Compensation	0.29%	0.29%	0.31%	0.31%
Retirement Plan	4.08%	4.08%	4.71%	4.71%
Other	0.57%	0.00%	0.80%	0.00%
Total Fringe	39.96%	39.39%	41.37%	40.57%
<i>Overhead</i>				
Occupancy	19.26%	5.93%	16.12%	7.12%
Indirect Labor	7.17%	3.26%	7.13%	3.42%
Depreciation/Amortization (Includes CAS410)	3.29%	3.29%	3.51%	3.50%
Other (Admin, Education & Breakage)	0.06%	0.00%	0.73%	0.06%
Total Overhead	29.78%	12.48%	27.49%	14.10%
<i>G&A</i>				
Bid and Proposal (Sales)	15.61%	4.62%	12.94%	4.20%
Bid and Proposal (R&D)	0.95%	0.41%	2.33%	1.02%
Corporate/Cost Center Officers & Expenses	1.93%	1.93%	2.37%	2.36%
Employee Stock & Stock options	0.48%	0.48%	0.66%	0.66%
Other (Remedial, Legal, etc.)	0.05%	0.00%	0.68%	0.10%
Total G&A	19.02%	7.44%	18.97%	8.33%
Decomposition Wrap Rate	2.161	1.684	2.146	1.738

KBR GS – Pursuit Category Thresholds: Price To Win Trending (PTWT)

<i>Company Name</i>	<i>Pursuit Category</i>		
	<i>Priority Threshold (\$M/yr.)</i>	<i>Must Win Threshold (\$M/yr.)</i>	<i>Strategic Threshold (\$M/yr.)</i>
KBR, Inc.	450	1,100	1,460

KBR GS – Pursuit Category Summary: Price To Win Trending (PTWT)

<i>Company Name</i>	<i>Plant Rate</i>	<i>Site Rate</i>	<i>Plant Delta</i>	<i>Site Delta</i>
KBR, Inc.				
Low Level Decomposition	2.161	1.684		
Priority Pursuit	2.053	1.626	5.00%	3.46%
Must Win Pursuit	1.973	1.572	8.70%	6.62%
Strategic Pursuit	1.924	1.554	10.98%	7.70%

KBR GS – (LLD) – Priority Win Pursuit (PTWT)

KBR, Inc. KBR Government Solutions Priority Pursuit	% Cost Plant	% Cost Site	Sector Average Plant	Sector Average Site
<i>Fringe</i>				
Holidays	3.85%	3.85%	3.85%	3.85%
Sick	1.92%	1.92%	1.51%	1.51%
Vacation	5.77%	5.77%	6.31%	6.31%
Other PTO	0.38%	0.38%	0.44%	0.44%
FICA/Medicare	9.85%	9.85%	9.81%	9.81%
Group Health	12.04%	12.04%	12.38%	12.38%
Short Term Disability	0.13%	0.13%	0.13%	0.13%
Long Term Disability	0.16%	0.16%	0.17%	0.17%
Life Insurance	0.12%	0.12%	0.12%	0.12%
AD&D Insurance	0.04%	0.04%	0.04%	0.04%
Salary Continuation	0.00%	0.00%	0.00%	0.00%
Workers Compensation	0.29%	0.29%	0.31%	0.31%
Retirement Plan	4.08%	4.08%	4.67%	4.67%
Other	0.00%	0.00%	0.00%	0.00%
Total Fringe	38.63%	38.63%	39.74%	39.74%
<i>Overhead</i>				
Occupancy	17.72%	4.51%	14.81%	5.41%
Indirect Labor	6.81%	2.41%	6.76%	2.53%
Depreciation/Amortization (Includes CAS410)	3.29%	3.29%	3.52%	3.51%
Other (Admin, Education & Breakage)	0.00%	0.00%	0.00%	0.00%
Total Overhead	27.82%	10.21%	25.10%	11.44%
<i>G&A</i>				
Bid and Proposal (Sales)	12.49%	3.70%	10.34%	3.36%
Bid and Proposal (R&D)	0.95%	0.30%	2.33%	0.73%
Corporate/Cost Center Officers & Expenses	1.93%	1.93%	2.36%	2.36%
Employee Stock & Stock options	0.48%	0.48%	0.65%	0.65%
Other (Remedial, Legal, etc.)	0.00%	0.00%	0.00%	0.00%
Total G&A	15.85%	6.40%	15.69%	7.10%
Priority Decomposition Wrap Rate	2.053	1.626	2.024	1.668

KBR GS – (LLD) – Must Win Pursuit (PTWT)

KBR, Inc.	%	%	Sector	Sector
KBR Government Solutions	Cost	Cost	Average	Average
Must Win Pursuit	Plant	Site	Plant	Site
<i>Fringe</i>				
Holidays	3.85%	3.85%	3.84%	3.84%
Sick	1.92%	1.92%	1.51%	1.51%
Vacation	5.77%	5.77%	6.33%	6.33%
Other PTO	0.38%	0.38%	0.44%	0.44%
FICA/Medicare	9.85%	9.85%	9.81%	9.81%
Group Health	12.04%	12.04%	12.37%	12.37%
Short Term Disability	0.07%	0.07%	0.07%	0.07%
Long Term Disability	0.08%	0.08%	0.09%	0.09%
Life Insurance	0.12%	0.12%	0.12%	0.12%
AD&D Insurance	0.04%	0.04%	0.04%	0.04%
Salary Continuation	0.00%	0.00%	0.00%	0.00%
Workers Compensation	0.29%	0.29%	0.31%	0.31%
Retirement Plan	4.08%	4.08%	4.71%	4.71%
Other	0.00%	0.00%	0.00%	0.00%
Total Fringe	38.49%	38.49%	39.64%	39.64%
<i>Overhead</i>				
Occupancy	16.48%	4.19%	13.81%	5.04%
Indirect Labor	6.40%	2.27%	6.37%	2.38%
Depreciation/Amortization (Includes CAS410)	1.65%	1.65%	1.79%	1.78%
Other (Admin, Education & Breakage)	0.00%	0.00%	0.00%	0.00%
Total Overhead	24.53%	8.10%	21.97%	9.20%
<i>G&A</i>				
Bid and Proposal (Sales)	11.24%	3.33%	9.33%	3.03%
Bid and Proposal (R&D)	0.76%	0.21%	1.87%	0.52%
Corporate/Cost Center Officers & Expenses	1.93%	1.02%	2.37%	1.27%
Employee Stock & Stock options	0.48%	0.48%	0.66%	0.66%
Other (Remedial, Legal, etc.)	0.00%	0.00%	0.00%	0.00%
Total G&A	14.41%	5.04%	14.23%	5.48%
Must Win Decomposition Wrap Rate	1.973	1.572	1.947	1.609

KBR GS – (LLD) – Strategic Pursuit (PTWT)

KBR, Inc.	% Cost Plant	% Cost Site	Sector Average Plant	Sector Average Site
KBR Government Solutions Strategic Pursuit				
<i>Fringe</i>				
Holidays	3.85%	3.85%	3.84%	3.84%
Sick	1.92%	1.92%	1.51%	1.51%
Vacation	5.77%	5.77%	6.33%	6.33%
Other PTO	0.38%	0.38%	0.44%	0.44%
FICA/Medicare	9.85%	9.85%	9.81%	9.81%
Group Health	12.04%	12.04%	12.37%	12.37%
Short Term Disability	0.07%	0.07%	0.07%	0.07%
Long Term Disability	0.08%	0.08%	0.08%	0.08%
Life Insurance	0.12%	0.12%	0.12%	0.12%
AD&D Insurance	0.04%	0.04%	0.04%	0.04%
Salary Continuation	0.00%	0.00%	0.00%	0.00%
Workers Compensation	0.29%	0.29%	0.31%	0.31%
Retirement Plan	4.08%	4.08%	4.71%	4.71%
Other	0.00%	0.00%	0.00%	0.00%
Total Fringe	38.49%	38.49%	39.64%	39.64%
<i>Overhead</i>				
Occupancy	16.48%	4.19%	13.79%	5.03%
Indirect Labor	5.12%	1.81%	5.12%	1.91%
Depreciation/Amortization (Includes CAS410)	1.32%	1.32%	1.41%	1.41%
Other (Admin, Education & Breakage)	0.00%	0.00%	0.00%	0.00%
Total Overhead	22.92%	7.32%	20.32%	8.35%
<i>G&A</i>				
Bid and Proposal (Sales)	10.12%	2.99%	8.40%	2.73%
Bid and Proposal (R&D)	0.68%	0.19%	1.68%	0.46%
Corporate/Cost Center Officers & Expenses	1.74%	0.92%	2.14%	1.13%
Employee Stock & Stock options	0.48%	0.48%	0.66%	0.66%
Other (Remedial, Legal, etc.)	0.00%	0.00%	0.00%	0.00%
Total G&A	13.02%	4.58%	12.88%	4.97%
Strategic Decomposition Wrap Rate	1.924	1.554	1.898	1.589

KBR GS – Material Handling Analysis (MH)

KBR, Inc. KBR Government Solutions Material & Handling Burdening*	
COTS Procurement	1.369%
Custom Procurement	3.494%
Composite Procurement	2.014%
Subcontractor Handling	1.860%
*Results based on Value Added Burdening	

KBR GS – Fee Analysis

Fee Analysis	KBR GS
Number of Contracts	556
Contract Type	
Fixed Price	7.03%
Cost Plus	5.27%
Time & Materials	3.82%
Labor Hours	3.54%
<i>Estimated Composite Fee</i>	5.4%
<i>Business Unit Operating Margin</i>	5.5%

KBR GS – Summary

KBR GS delivers a wide range of professional services across defense, intelligence, space, aviation and other programs and missions for military and other government agencies, spanning research and development, advanced prototyping, acquisition support, systems engineering, C4ISR, cyber analytics, space domain awareness, test and evaluation, systems integration and program management, global supply chain management and operations readiness and support. These services are provided primarily to government agencies in the U.S., the U.K. and Australia under long-term programs with key technical, scientific or mission-specific differentiation. Key customers include U.S. Department of Defense (“DoD”) agencies such as the U.S. Army, U.S. Navy and U.S. Air Force, Missile Defense Agency, National Geospatial-Intelligence Agency, National Reconnaissance Office and other intelligence agencies; U.S. civilian agencies such as NASA, U.S. Geological Survey and National Oceanic and Atmospheric Administration; the U.K. Ministry of Defence (“MoD”), London Metropolitan Police, other U.K. Crown Services; the Royal Australian Air Force, Navy and Army; and other national governments. Areas of long-term strategic focus include defense modernization, space superiority and health and human performance.

The unit’s primary competitive strengths are its deep domain expertise resident across nationally recognized subject matter experts, a highly-cleared employee base, decades of enduring relationships with government and commercial client base with a diverse portfolio of multi-year, mission critical program performance under its low capital intensity business model.

Its business primarily stems from federal contracts to provide logistics support management services on a global basis under the U.S. Army Logistics Civil Augmentation Program (LOGCAP).

Revenue from the U.S. government accounted for approximately 61% (\$4,034M), 70% (\$5,122M) and 53% (\$3,079M) of total KBR revenue for the years ended December 31, 2022, December 31, 2021 and December 31, 2020, respectively.

KBR Government Solutions is broadly organized into four business units: Science & Space (\$1,055M Revenues (19.8%)), Defense & Intel (\$1,509M Revenues (28.4%)), Readiness & Sustainment (\$1,639M Revenues (30.8%)) and International (\$1,117M Revenues (21%)).

Government Solutions revenue earned from key U.S. government customers includes U.S. DoD agencies and NASA, and is reported as Science & Space, Defense & Intel and Readiness & Sustainment. Government Solutions revenue earned from non-U.S. government customers primarily includes the U.K. MoD and the Australian Defence Force, and is reported as International.

U.S. government contracts, particularly with the Army, Air Force and NASA, are expected to continue to be the primary source of revenue for the foreseeable future.

On December 29, 2022, President Biden signed into law the \$1.7 trillion Consolidated Appropriations Act of 2023, which included \$858 billion in defense spending, of which \$817

billion is for the DoD, and \$773 billion for non-defense discretionary spending which represents an increase from the fiscal 2022 budget of 10% and 6%, respectively. The U.S. defense spending budget prioritizes and furthers a national security strategy to confront near peer threats around the world, enhances the DoD's cybersecurity strategy and cyber warfare capabilities, increases the priority of military space superiority, directs innovation to meet long-range emerging threats, continues the restoration of military readiness and increases support for the U.S. European Command. The budget includes several measures to strengthen emerging technologies including cyber-science and technologies, artificial intelligence, directed energy, hypersonics and biotechnologies. The non-defense discretionary spending proposal includes \$25 billion, or a 6% increase from the fiscal 2022 budget, in funding for NASA to support the continuation of scientific research, exploration and space technology, as well as increased funding across all agencies to address the climate crisis. However, uncertainty continues to exist regarding the raising of the debt ceiling. The current statutory limit was reached in January 2023, requiring the Treasury Department to take extraordinary measures to continue financing U.S. government obligations while avoiding exceeding the debt ceiling. It is expected, however, the U.S. government will exhaust these measures by June 2023. If the debt ceiling is not raised, the U.S. government may not be able to fulfill its funding obligations and there could be significant disruption to all discretionary programs and wider financial and economic repercussions. The federal budget and debt ceiling are expected to continue to be the subject of considerable congressional debate. Although we believe DoD programs will continue to receive consensus support for increased funding and would likely receive priority if this scenario came to fruition, the effect on individual programs or KBR cannot be predicted at this time.

Internationally, Government Solutions work is performed primarily for the U.K. MoD and the Australian Department of Defence. In November 2022, the U.K. government announced its intent to maintain its budget to at least 2% of GDP. Recognizing the importance of strong defense and the role the U.K. plays across the globe, the U.K. has prioritized investment in military research and investment in key areas to advance and develop capabilities around artificial intelligence, cyber security and space superiority. The Australian government continues to invest in defense spending, with particular focus on enhancing regional security, modernizing defense capabilities, strengthening cyber defenses and promoting broader economic stability. In October 2022, the Australian government announced that Australia's defense spending for the 2022 - 2023 financial year will increase by 7.8% to AUD 48.7 billion, or 1.96% of GDP.

In November 2021, HomeSafe Alliance LLC ("HomeSafe"), a KBR led joint venture with Tier One Relocation, was awarded the global household goods contract by U.S. Transportation Command. The contract ceiling value is \$20 billion with a potential 9-year term, inclusive of all options periods. HomeSafe is the exclusive household goods move management service provider for the U.S. Armed Forces, U.S. DoD civilians and their families. Under this contract, HomeSafe plans to modernize and infuse technology to improve the global relocation experience for all military personnel and their families. In October 2022, the award was upheld in the Court of Federal Claims, and the period for appeal of the Court's decision has expired. Subsequent to the Court of Federal Claims ruling, U.S. Transportation Command lifted the stop work order on the contract in November 2022 and KBR is proceeding with work under the award. This year (2023) represents the transition period that runs for most of this year with the program slated to

officially begin in the fall. HomeSafe then ramps up its work in 2024, followed by "full cadence in 2025."

KBR's GS unit has been performing well (Gross Profit up 2.7%). The \$22 million increase in gross profit was primarily driven by increased activity in the European Command to support exercises, training and other activities. KBR is witnessing lower revenues in the segment, while reflecting solid organic growth across most of its government businesses.

KBR generated revenues of \$6.564 billion in 2022, down (-11%) (-\$775M) from the year-ago period's levels. The GS segment witnessed growth across most business units — Defense & Intel was up 2.3%, Science & Space rose 3.6%, International grew 10.4%, but Readiness & Sustainment decreased (-38%) primarily due to significantly reduced volume from the Operation Allies Welcome (OAW) program in 2022 compared to 2021, but delivered increased profitability attributed to increased activity in 2022 to support exercises, training and other activities of the European Command. Excluding OAW, revenue increased \$495 million, or 9%.

Total backlog (\$15,555M) exhibits a CAGR (Compound Annual Growth Rate) of 2.88% over a 5 year period. As of December 31, 2022, \$8.3B (approximately 72%) of the Government Solutions \$11.543B backlog was currently funded by customers.

The current conflict between Russia and Ukraine has resulted in increased activity across KBR's Defense and Intel business, primarily attributable to increased activity in 2022 in the European Command, related to the war in Ukraine. This should act as a favorable market tailwind for KBR in building its order pipeline and strengthening its backlog orders.

The United States and NATO have ramped up their support to Ukraine by providing major weapon systems, in addition to the munitions and supplies they have been providing from the beginning of the conflict. These systems (artillery, anti-aircraft weapons and tracked vehicles) will enhance Ukrainian capabilities for fighting and counteroffensive measures. The maintenance and training demands of these particular systems, which the Ukrainian military has never used before, will overwhelm Ukraine's ability to cope. The next step in U.S. aid likely will be, to provide battlefield contractors in Ukraine to maintain these systems and train Ukrainians on their use.

These battlefield contractors (or operational contractor support, as the Department of Defense formally refers to the activities) perform the "process of planning for and obtaining supplies, services, and construction from commercial sources in support of combatant commandant-directed operations." Unlike contractors who work on bases or in factories, these contractors go into conflict zones to conduct a wide variety of services from training to maintenance to translation to security.

Battlefield contractors are attractive in Ukraine because they do not contravene President Biden's direction that U.S. service members will not enter Ukraine. This also avoids a red line that Putin has established.

If the United States shies away from direct involvement, then Ukraine could structure this support under its own auspices (with the United States providing funding). Thus, Ukraine could set up its own military services company and hire foreigners to work as technicians. The employees would not be combatants and would likely operate in rear echelons to avoid legal problems.

The use of operational contractor support such as KBR in Ukraine has several beneficial aspects. It strengthens Ukrainian military capabilities by helping to field well-maintained and expertly operated systems. It avoids the loss of combat power arising from equipment being sidelined due to a lack of operators or maintenance. It meets the popular demand to do more to help Ukraine without taking the step of putting boots on the ground with all the risks that entails.

KBR has provided its FY 2023 earnings and cash guidance with projected Revenues of \$6.9B-\$7.1B and has growing confidence in its future targets. GS earnings continue to benefit from favorable mix, strong project execution, excellent customer performance scores in challenging technical areas that reflect high client satisfaction, and core revenue growth.

KBR has updated its 2025 long-term financial targets to reflect continued business momentum, depicting expected benefits from the HomeSafe alliance joint venture. The company expects revenues to reach \$9.5 billion, up 19% from the earlier expectation of \$8 billion. This reflects a CAGR of 12-14% for the 2021-2025 period. Adjusted EBITDA is expected to be \$925 million for 2025, with an EBITDA margin of 10%. This reflects a 16% increase from its earlier expectation of \$800 million and a CAGR of 12-14%.

With defense and civil budgets driven in part by political instability, military conflicts, aging platforms and infrastructure and the need for technology advances, KBR can expect continued opportunities to provide solutions and technologies to mission critical work aligned with customers' and our nation's critical priorities.